



**CITY OF OWOSSO PLANNING COMMISSION**  
**Regular (VIRTUAL) Meeting**  
Monday, February 22, 2021 at 6:30 p.m.  
**AGENDA**

City of Owosso is inviting you to a scheduled Zoom meeting.

Join Zoom Meeting

<https://us02web.zoom.us/j/87298750424?pwd=LzdZRVQvWGkxbGU5MHIDak1uSFZYUT09>

**Meeting ID: 872 9875 0424**

**Passcode: 083642**

One tap mobile

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+1 253 215 8782 US (Tacoma)

Meeting ID: 872 9875 0424

Passcode: 083642

CALL TO ORDER

PLEDGE OF ALLEGIANCE

ROLL CALL

APPROVAL OF AGENDA – February 22, 2021

APPROVAL OF MINUTES – January 25, 2021

**PUBLIC HEARINGS:** None

**OLD BUSINESS:** None

**NEW BUSINESS:**

1. **2021 – 2027 CIP (Capital Improvement Plan)**

OTHER BOARD BUSINESS

PUBLIC COMMENTS AND COMMUNICATIONS:

ADJOURNMENT

**Next regular meeting will be on Monday, March 22, 2021 at 6:30 p.m.**

The City of Owosso will provide necessary reasonable auxiliary aids and services, such as signers for the hearing impaired and recordings of printed materials being considered at the meeting, to individuals with disabilities at the meeting/hearing upon seventy-two (72) hours' notice to the City of Owosso. Individuals with disabilities requiring auxiliary aids or services should contact the City of Owosso by writing or calling the following: Amy Kirkland, City Clerk, 301 W. Main St, Owosso, MI 48867 (989) 725-0500. The City of Owosso website is: [www.ci.owosso.mi.us](http://www.ci.owosso.mi.us)

**MINUTES**  
**REGULAR MEETING OF THE OWOSSO PLANNING COMMISSION**  
**VIRTUAL MEETING**  
**Monday, January 25, 2021 – 6:30 P.M.**

**CALL TO ORDER:** Chairman Wascher called the meeting to order at 6:30 p.m.

**PLEDGE OF ALLEGIANCE:** Recited

**ROLL CALL:** Recording Secretary Tanya Buckelew

**MEMBERS PRESENT:** Chairman Wascher, Vice-Chair Livingston, Secretary Fear, Commissioners Law, Morris and Yerian

**MEMBERS ABSENT:** Commissioners Jenkins, Robertson and Taylor

**OTHERS PRESENT:** Justin Sprague, CIB Planning, City Manager Nathan Henne

**APPROVAL OF AGENDA:**

**MOTION BY VICE-CHAIR LIVINGSTON, SUPPORTED BY COMMISSIONER LAW TO APPROVE THE AGENDA FOR January 25, 2021.**

**YEAS ALL. MOTION CARRIED.**

**APPROVAL OF MINUTES:**

**MOTION BY VICE-CHAIR LIVINGSTON, SUPPORTED BY COMMISSIONER MORRIS TO APPROVE THE MINUTES FOR THE November 23, 2020 MEETING.**

**YEAS ALL. MOTION CARRIED.**

**PUBLIC HEARINGS:** NONE

**OLD BUSINESS:** NONE

**NEW BUSINESS:**

**1. HIGHLAND PARK SOUTH ST/KROUSE RD SITE PLAN REVIEW**

Site Plan Review for 11.09 acres of 31.37 total acres included in parcel. The proposal is to construct new marijuana grow facilities.

**Justin Sprague, CIB** gave a description of this review with the following comments and recommendations:

- 1. Information items.** The site plan meets the informational requirements of the ordinance.
- 2. Area and Bulk.** The proposed site was reviewed in accordance with Article 16, *Schedule of Regulations*, as described in the following table.

	Required	Provided	Comments
<b>Highland Park – Krouse Rd/South Street (I-1)</b>			
<b>Front Yard Building Setback</b>	40 ft.	62 ft.	In compliance
<b>Side Yard Building Setback</b>	20 ft.	94 ft. & 100 ft.	In compliance
<b>Rear Yard Building Setback</b>	0 ft.	288 ft.	In compliance
<b>Maximum Building Height</b>	40 ft.	20 ft.	In compliance

3. **Building Design & Materials.** The ordinance states that durable building materials which provide an attractive, quality appearance must be utilized. **The applicant is proposing to utilize a pre-fabricated industrial wall panels in that will be gray with white trim and will be compliant with the ordinance requirements.**
4. **Building Height.** The proposed building complies with the maximum building height.
5. **Mechanical Units.** No new mechanical units are proposed on the plan. **The applicant will need to verify this to ensure compliance and is part of the final conditions required.**
6. **Dumpster.** The proposed dumpster meets ordinance requirements.
7. **Parking Lot Requirements.** The parking lot meets dimensional requirements, and number of spaces required for this use.
8. **Landscaping.** **A Landscaping plan has not been provided. The applicant will need to submit a landscaping plan for final approval and is part of the final conditions required.**
9. **Lighting.** **A lighting plan has not been submitted. Any proposed lighting must demonstrate photo metrics at the property line as well as indicate that new lighting will be shielded and fixed at 90-degree angle towards the ground and is part of the final conditions required.**
10. **Other Approvals.** The proposed site plan must be reviewed and approved by the appropriate city departments, consultants, and agencies.

#### **RECOMMENDATION:**

Based upon the above comments, **we recommend approval of the Highland Park Site Plan, conditioned upon the following:**

1. Submission of a revised site plan that satisfactorily addresses the items in this letter, for administrative review and approval including an appropriate landscaping and lighting plan.
2. Use of materials consistent with the ordinance that are acceptable to the Planning Commission; and,
3. Review and approval by the appropriate city departments, consultants, and agencies.

Tom Beste, Highland Park North LLC Member, had additional information in regards to the wetlands and screening on west side. The wetlands will be handled with the soil erosion permit and the drain office. Mr. Beste has already been in contact with the railroad and drain commissioner. Any wetlands are in the very rear part of the property and the current proposal

is to be only working in the front area of the property facing South St/Krouse Rd. Additional screening – possibly fencing – would be used on the west side to the township resident.

Commissioner Pete Yerian was concerned he may have a conflict of interest when voting on this item as he is in the marijuana business but he currently does not have any type of relationship with Tom Beste nor Highland Park North LLC.

By a unanimous vote, the Planning Commission members allowed Commissioner Yerian to vote on the site plan review.

**MOTION BY VICE-CHAIR LIVINGSTON SUPPORTED BY COMMISSIONER LAW TO APPROVE THE SITE PLAN REVIEW WITH THE FOLLOWING REQUIREMENTS:**

- 1. LANDSCAPING PLAN**
- 2. LIGHTING PLAN**
- 3. MECHANICAL UNITS AND SCREENING PLAN**
- 4. REVISIONS TO THE CURRENT SITE PLAN REVIEW WILL BE REVIEWED ADMINISTRATIVELY**

**YEAS: COMMISSIONERS LAW, VICE-CHAIR LIVINGSTON, COMMISSIONERS MORRIS AND YERIAN, SECRETARY FEAR AND CHAIRMAN WASCHER**

**NAYS: NONE**

**RCV 6-0 MOTION CARRIED**

**2. 2020 Planning Commission Annual Report**

As per 125.319 (2) of the Michigan Planning Enabling Act 33 of 2008 and Redevelopment Ready Communities (MEDC) this report is present annually to the Planning Commission and the City Council for review and approval.

**MOTION BY COMMISSIONER MORRIS SUPPORTED BY VICE-CHAIR LIVINGSTON TO APPROVE THE 2020 PLANNING COMMISSION ANNUAL REPORT AND REFER TO CITY COUNCIL FOR REVIEW AND APPROVAL.**  
**YEAS ALL. MOTION CARRIED.**

**OTHER BOARD BUSINESS: NONE**

**PUBLIC COMMENTS AND COMMUNICATIONS: NONE**

**ADJOURNMENT**

**MOTION BY COMMISSIONER LAW SUPPORTED BY COMMISSIONER MORRIS TO ADJOURN AT 6:51 P.M. UNTIL THE NEXT MEETING ON February 22, 2021.**  
**YEAS ALL, MOTION CARRIED.**

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Janae L. Fear, Secretary





# **CAPITAL IMPROVEMENT PLAN**

**CITY OF OWOSSO**  
**2021-2027**



### **City Council**

Christopher Eveleth, Mayor  
Susan Osika, Mayor Pro-Tem  
Rob Teich  
Janae Fear  
Jerry Haber  
Daniel Law  
Nicholas Pidek

### **Planning Commission**

William Wascher, Chair  
Francis Livingston, Vice Chair  
Janae Fear, Secretary  
Pete Yerian  
Linda Robertson  
Daniel Law  
Thomas Taylor

### **Capital Improvement Review Committee**

Josh Adams, Main Street, DDA & Parks and Rec Director  
Glenn Chinavare, Director of Public Services  
Owosso Historic Commission  
Cheryl Grice, Finance Director  
Nathan Henne, City Manager  
Amy Kirkland, City Clerk  
Kevin Lenkart, Director of Public Safety  
Jessica Unangst, Human Resources & IT Director

## CAPITAL IMPROVEMENT PLAN (CIP) OVERVIEW

### WHAT IS A CIP?

The Capital Improvement Plan (CIP) serves as the city's multi-year planning instrument used to identify needs and financing sources for public infrastructure improvements. Preparation of the CIP is performed under the authority of the Michigan Planning Enabling Act:

*"The capital improvements program shall show those public structures and improvements, in the general order of their priority that in the commission's judgment will be needed or desirable and can be undertaken within the ensuing 6-year period. The capital improvements program shall be based upon the requirements of the local unit of government for all types of public structures and improvements. Consequently, each agency or department of the local unit of government with authority for public structures or improvements shall upon request furnish the planning commission with lists, plans, and estimates of time and cost of those public structures and improvements."*

A comprehensive CIP is an essential tool for the planning and development of the social, physical, and economic wellbeing of the community. This process is a necessary step in an organized effort to strengthen the quality of public facilities and services; provide a framework for the realization of community goals and objectives; and provide a sound basis on which to build a healthy and vibrant community.

Some of the many benefits that the CIP provides the residents and stakeholders include:

- Use as a tool to optimize the use of revenue
- Focus attention on community goals, needs, and capabilities
- Guide future growth and development
- Encourage efficient government
- Improve intergovernmental and regional cooperation
- Help maintain a sound and stable financial program
- Enhance opportunities for the participation in federal and/or state grant programs

A CIP project is defined as a major expenditure that includes one or more of the following:

1. Any construction of a new facility (i.e. public building, water/sewer mains, storm sewers, roads, and recreation facilities), an addition to, or an extension of such a facility, provided that the cost is \$10,000 or more and will have a useful life of one year or more.
2. Any rehabilitation of all or a part of a building, its grounds, a facility, or equipment, provided that the cost is \$10,000 or more and will have a useful life of one year or more.
3. Any purchase or replacement of major equipment to support community programs provided that the cost is \$10,000 or more, will have a useful life of one year or more and will be considered a capital asset
4. Any planning, feasibility, engineering, or design study provided that the cost is \$10,000 or more.
5. Any acquisition of land for a public purpose.

## **CIP AND BUDGET PROCESS**

The CIP process precedes the budget process and is used by City Council when developing the annual budget. Recommending approval of the CIP by the Planning Commission does not mean that they grant final approval of all projects contained within the plan. Rather by recommending approval of the CIP, the Planning Commission acknowledges that these projects represent a reasonable interpretation of the upcoming needs for the community and that projects contained in the first year of the plan are suitable for inclusion in the upcoming budget, if funding is available.

Priority rankings do not necessarily correspond to funding sequence. For example, a road project which is ranked lower than a park project may be funded before the park project because the road project has access to a road millage revenue source, whereas a park project may have to compete for funding from other revenue sources, like grants or general fund dollars.

It is important to keep in mind that the CIP is a planning tool, a guide that deals with physical condition and improvements throughout the City over a six year period of time. It is subject to changing priorities based on needs, wants reflected in our community and its citizenry.

## **CIP DEVELOPMENT PROCESS**

In the fall, the CIP Plan Group members submitted proposed projects for the CIP. A draft list of projects was then created by the CIP Project Lead. The list of projects was then reviewed by the CIP Plan Group and the Year 1 projects were ranked based on the following:

1. Is the proposed project already in process due to its inclusion in the current budget year? Is the project under construction, under contract, and is there a continuing debt obligation payable?
2. Is the project mandated by law or court action?
3. Is there a relationship between the proposed project and the City's goals and objectives and/or the goals and objectives of the appropriate board or commission?
4. Is alternative funding available? Is funding available through other sources or is funding available through land contract or bonding to minimize annual cost requirement?
5. Does the proposed project generate revenue for the general fund and/or other funds? This item should be determined based upon an annual forecast and the schedule of revenues should be designated by the appropriate fund.
6. Does the proposed project result in the use of supplementary funds for "leverage" using matching funds with other funding sources.

Once the Committee members ranked the Year 1 projects, the list was then forwarded to the Administrative Team for final scoring of the projects requested prior to the draft CIP being created. Once the draft CIP document is compiled, it is forwarded on to Planning Commission for adoption after review during an open meeting. City Council adopts the CIP after the Planning Commission and prior to the budget adoption. CIP should be used as a tool by City Council during the budget process.



## FUNDING

Each year during the Budget process City Council will review the CIP Year 1 projects and evaluate the available revenue to determine the feasibility of funding projects. While recommended funding sources are listed in the CIP, those may change during the budget process. Some Year 1 projects may also remain unfunded during the Budget process.

Below you will find a brief description of the possible funding sources for the six year CIP:

**Major and Local Street Fund** – The major and local street funds are considered special revenue funds which utilize state and weight tax revenues for the maintenance and improvements to city streets.

**Bond** - When the City sells bonds, purchasers are, in effect, lending the community money. The money is repaid, with interest, from taxes or fees over the years. The logic behind issuing bonds (or “floating a bond issue”) for capital projects is that the citizens who benefit from the capital improvements over a period of time should help the community pay for them.

**Grants** - The federal and state governments make funds available to communities through numerous grants and aid programs. The City has no direct control over the amount of grant money awarded to the City or if a grant is awarded. MMRMA, our liability/property insurer, also offers grants. These are risk avoidance grants, as well as, some training grants.

**Special Assessment District** - Capital improvements that benefit particular properties, rather than the community as a whole, may be financed more equitably by a special assessment, i.e., by those who directly benefit. Local improvements often financed by this method include street improvements (including pavement, curb and gutter, sidewalks, etc.).

**General Fund** – The general fund is the City’s primary operating fund. The general fund is a government fund that generates revenues to cover general operational expenses and is accounted for on the modified accrual basis. Modified accrual basis of accounting is a blend of both cash and full accrual. Revenue is recognized when it is considered available and measurable, while expenses are recognized when the liability has occurred.

**Motor Pool** - This fund operates like a business by purchasing and maintaining much of the city vehicles and equipment. When other funds require the use of this equipment or vehicles, they are charged rental income.

**Sewer Fund** – The sewer fund collects user fees to operate and maintain the city’s sewer system.

**Water Fund** – The water fund collects user fees to operate and maintain the city’s water system.

**Wastewater Treatment Fund** – This fund accounts for the treatment of waste water utilizing user fees from the city’s water fund and user fees from the Mid-County service area participants.

**Downtown Development Authority (DDA) Fund** – The DDA collects revenues from taxes generated by a 2-mil levy and a tax increment financing district. Proceeds from these revenues are used as operating monies and as debt service for physical improvements and other activities in the DDA boundary.

**Parks and Historic Millage** – This millage was approved by the voters in November of 2018. This millage will levy a new additional millage of one mill (\$1.00 per \$1,000.00) on the taxable value of property located in the City of Owosso. The millage shall be levied for two years beginning with the 2019 tax levy year and running through the 2020 tax year (inclusive). As approved, the millage will provide funding to the City of Owosso Parks and Recreation Commission and the City of Owosso Historical Commission. Revenue will be used to maintain, improve, and upgrade parks and preserve historical sites within the City of Owosso.

**Donations & Private Sponsorship** – This funding source is based on dollars or in-kind donations received from individuals or businesses for specific projects or to specific organizations.

**CIP COMPONENTS**

The components of the CIP have been established as follows:

<b>CATEGORY</b>	<b>DEPARTMENT</b>
Comm Dev	Community Development
Historical	Historical Facilities
IT	Information Technology
Main St/DDA	Main Street and Downtown Development Authority
Parks and Rec	Parks and Recreation
Public Safety	Public Safety
Public Service	Public Service
Public Works	Public Works
WTP	Water Treatment Plant
WWTP	Waste Water Treatment Plant

PROJECTS BY CATEGORY

CATEGORY	PROJECT NAME	FUNDING SOURCE	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
Comm Dev	Ada Street Demo	General Fund	\$ 15,000							\$ 15,000
Comm Dev	MSHDA NEP Program	Grant	\$ 37,500	\$ 37,500						\$ 75,000
Comm Dev	Zoning Ordinance Update	General Fund	\$ 20,000	\$ 20,000						\$ 40,000
Comm Dev	TOTAL		\$ 72,500	\$ 57,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 130,000
Historical	Curwood Castle Exterior Lighting	Millage, Grants						\$ 15,000		\$ 15,000
Historical	Curwood Castle HVAC Replacement	Millage, Donations					\$ 80,000			\$ 80,000
Historical	Curwood Castle Roof, Gutter, Flashing, and Plaster Repair	Millage, Donations			\$ 15,000					\$ 15,000
Historical	Curwood Castle Energy Efficient Windows	Millage, Grants				\$ 15,000				\$ 15,000
Historical	Gould House Porch Rebuild (3)	Millage, Donations, General Fund		\$ 60,000						\$ 60,000
Historical	Gould House Energy Efficient Windows	Millage, Grants				\$ 35,000				\$ 35,000
Historical	Gould House Furnace Replacement(3) and Hot Water Replacement (3)	Millage, Donations, General Fund	\$ 20,000							\$ 20,000
Historical	Gould House Plumbing/Drain Work	Millage, General Fund			\$ 20,000					\$ 20,000
Historical	Gould House Exterior (Painting, Tuckpointing)	Millage, Donations, General Fund				\$ 25,000				\$ 25,000
Historical	Gould House Carriage House Restoration	Grants							\$ 100,000	\$ 100,000
Historical	Gould House Interior Restoration	Millage, General Fund				\$ 35,000				\$ 35,000
Historical	Gould House Roof, Gutter, and Soffit Repair	Millage, General Fund		\$ 20,000						\$ 20,000
Historical	TOTAL		\$ 20,000	\$ 80,000	\$ 35,000	\$ 110,000	\$ 80,000	\$ 15,000	\$ 100,000	\$ 440,000
IT	General IT Upgrades	General Fund	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 70,000
IT	Core Switch	General Fund	\$ 53,490							\$ 53,490
IT	Replace Cisco Routers	General Fund		\$ 30,000						\$ 30,000
IT	Refurbish Battery back up	General Fund	\$ 10,000							\$ 10,000
IT	Replace Phone Handsets	General Fund	\$ 10,000	\$ 14,000						\$ 24,000
IT	Replacement of Firewall	General Fund, MMRPA RAP Grant			\$ 28,000					\$ 28,000
IT	Improve Wireless Accessibility - City Hall	General Fund		\$ 18,000						\$ 18,000
IT	Water Meter Customer Portal	Water Fund	\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000	\$ 133,000
IT	TOTAL		\$ 102,490	\$ 91,000	\$ 57,000	\$ 29,000	\$ 29,000	\$ 29,000	\$ 29,000	\$ 366,490
Main St/DDA	ATV with snow blower/plow for Downtown Snow Removal	DDA, General Fund			\$ 15,000					\$ 15,000
Main St/DDA	Downtown Planters	DDA, General Fund	\$ 10,000	\$ 10,000						\$ 20,000
Main St/DDA	Downtown Security Cameras	DDA, Donations, Grant					\$ 11,000			\$ 11,000
Main St/DDA	Downtown Streetscape Improvements	DDA, General Fund	\$ 10,000	\$ 10,000	\$ 10,000					\$ 30,000
Main St/DDA	TOTAL		\$ 20,000	\$ 20,000	\$ 25,000	\$ -	\$ 11,000	\$ -	\$ -	\$ 76,000
Parks and Rec	Adams Park Pavilion	Grant, Donations		\$ 10,000						\$ 10,000
Parks and Rec	Barrier Free Landing at Oakwood Ave Bridge	Millage, Grant, Donations		\$ 40,000						\$ 40,000
Parks and Rec	Bennett Additional Parking	Millage	\$ 20,000							\$ 20,000
Parks and Rec	Bennett Field Light Replacement (6)	Millage				\$ 150,000				\$ 150,000
Parks and Rec	Bennett Field Drainage	Millage	\$ 10,000							\$ 10,000
Parks and Rec	Collamer Park Boat Launch	General Fund, Grant, Donation			\$ 15,000					\$ 15,000
Parks and Rec	Hopkins Lake Dock Replacement	Millage	\$ 28,000							\$ 28,000
Parks and Rec	Collamer Park East Side Parking	General Fund, Grant, Donation				\$ 30,000				\$ 30,000
Parks and Rec	Collamer Park Fishing Pier	General Fund, Grant, Donation					\$ 15,000			\$ 15,000
	Harmon Patridge Trail Rehab	Millage, General Fund		\$ 10,000						\$ 10,000
Parks and Rec	Middle School Kayak/Canoe Landing	Grant, Donation		\$ 20,000						\$ 20,000
Parks and Rec	Curwood Castle Parking Lot Improvements	Millage			\$ 75,000					\$ 75,000
Parks and Rec	Grove Holman - Pool Building Rehabilitation	Grant, Millage	\$ 200,000							\$ 200,000
Parks and Rec	Grove Holman Parking Lot	Millage		\$ 15,000						\$ 15,000
Parks and Rec	Hugh Parker Equipment Storage Building	Grant, Donation				\$ 20,000				\$ 20,000
Parks and Rec	Hugh Parker Field Improvements	General Fund, Grant, Donation				\$ 30,000				\$ 30,000



PROJECTS BY CATEGORY

CATEGORY	PROJECT NAME	FUNDING SOURCE	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
Parks and Rec	N. Chipman Footbridge	General Fund, Grant, Donation							\$ 200,000	\$ 200,000
Parks and Rec	Park Entrance Signage	General Fund, Grant, Donation					\$ 30,000			\$ 30,000
Parks and Rec	Rosevear Drain Culvert	General Fund, Grant, Donation						\$ 30,000		\$ 30,000
Parks and Rec	Rosevear Parking Lot	General Fund, Grant, Donation						\$ 30,000		\$ 30,000
Parks and Rec	Rosevear to Collamer Connection Path	General Fund, Grant, Donation						\$ 30,000		\$ 30,000
Parks and Rec	Rudy DeMuth Parking Removal	General Fund, Grant, Donation			\$ 10,000					\$ 10,000
Parks and Rec	Permanent Connection to CIS Trail	Grants							\$ 2,500,000	\$ 2,500,000
Parks and Rec	TOTAL		\$ 258,000	\$ 95,000	\$ 100,000	\$ 80,000	\$ 195,000	\$ 90,000	\$ 2,700,000	\$ 3,518,000
Public Safety	Ambulance Replacement	General Fund			\$ 214,000					\$ 214,000
Public Safety	Automatic External Defibrillator (AED)	General Fund	\$ 33,000	\$ 33,000	\$ 33,000					\$ 99,000
Public Safety	Detective Car	General Fund	\$ 30,000							\$ 30,000
Public Safety	Lucas Device (CPR Machine)	General Fund	\$ 17,500							\$ 17,500
Public Safety	Patrol Vehicle Replacement	General Fund	\$ 57,200	\$ 57,200	\$ 57,200	\$ 57,200	\$ 57,200	\$ 57,200	\$ 57,200	\$ 400,400
Public Safety	Public Safety Building	General Fund							\$ 9,000,000	\$ 9,000,000
Public Safety	Police Radios	General Fund, Grant		\$ 200,000						\$ 200,000
	Fire Department Radios	General Fund, Grant			\$ 20,700					\$ 20,700
	Body Cameras	General Fund, Grant	\$ 23,000							\$ 23,000
Public Safety	Self-Contained Breathing Apparatus (SCBA) Bottles	General Fund, Grant		\$ 125,000						\$ 125,000
Public Safety	TOTAL		\$ 160,700	\$ 415,200	\$ 324,900	\$ 57,200	\$ 57,200	\$ 57,200	\$ 9,057,200	\$ 10,129,600
Public Service	Ada Street Reconstruction	Bond, SAD					\$ 37,700	\$ 100,000		\$ 137,700
Public Service	Ball Street Rehabilitation	Bond, SAD				\$ 300,000	\$ 478,500			\$ 778,500
Public Service	Broadway Avenue Rehabilitation	Bond, SAD				\$ 140,000	\$ 140,000			\$ 280,000
Public Service	Campbell Drive Rehabilitation	Bond/SAD					\$ 100,000	\$ 220,000		\$ 320,000
Public Service	Carmody Street Rehabilitation	Bond, SAD			\$ 50,000					\$ 50,000
Public Service	Cedar Street Rehabilitation - Phase 1	Bond, SAD, Water Fund	\$ 591,000							\$ 591,000
Public Service	Cedar Street Rehabilitation - Phase 2	Bond, SAD, Water Fund				\$ 1,080,000				\$ 1,080,000
Public Service	Center Street Rehabilitation - King St to 132 ft north of Alturas	Bond, SAD, Water Fund				\$ 283,200				\$ 283,200
Public Service	Center Street Resurfacing - Alturas Drive to North	Bond, SAD, Water Fund				\$ 424,600				\$ 424,600
Public Service	Chip Seal Program	PA-51 Major and Local Funds			\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,000,000
	Chip Seal Contract #1	PA-51 Major and Local Funds	\$ 401,000							\$ 401,000
	Chip Seal Contract #2	PA-51 Major and Local Funds		\$ 405,000						\$ 405,000
Public Service	Chipman Resurfacing - Harding to North	Bond, SAD				\$ 366,400				\$ 366,400
Public Service	Chipman Street Reconstruction - Main St to Beehler St	Bond, MDOT Grant, SAD			\$ 366,400					\$ 366,400
Public Service	Clinton Street Rehabilitation	Bond, SAD				\$ 200,000	\$ 220,000			\$ 420,000
Public Service	Comstock Street Rehabilitation	Bond, SAD					\$ 200,000	\$ 485,600		\$ 685,600
Public Service	Clyde Street Resurfacing	Bond, SAD				\$ 55,000				\$ 55,000
	Crush and Shape Contract	Bond, Streets, SAD		\$ 500,000						\$ 500,000
Public Service	Dewey Street Rehabilitation	Bond, SAD							\$ 1,122,000	\$ 1,122,000
Public Service	Division Street Rehabilitation	Bond, SAD				\$ 315,000				\$ 315,000
Public Service	Elm Street Reconstruction	Bond, SAD						\$ 303,300		\$ 303,300
Public Service	Exchange Street Rehabilitation	Bond, SAD				\$ 414,000				\$ 414,000
Public Service	Gould Street Rehabilitation - Oliver to Moore	Bond, SAD, Small Urban Grant		\$ 780,000						\$ 780,000
Public Service	Gould Street Rehabilitation - North to Moore (water main inc)	Bond, SAD, Small Urban Grant		\$ 1,200,000						\$ 1,200,000
Public Service	Huntington Drive Rehabilitation	Bond, SAD						\$ 156,000		\$ 156,000
Public Service	Howell Street Resurfacing	Bond, SAD					\$ 43,000			\$ 43,000
Public Service	King Street Rehabilitation	Bond, SAD, MDOT Grant					\$ 1,000,000			\$ 1,000,000
Public Service	Lynn Street Resurfacing	Bond, SAD					\$ 20,000			\$ 20,000
Public Service	Maple Street Reconstruction (water main inc)	Bond, SAD			\$ 230,500					\$ 230,500
Public Service	Martin Street Rehabilitation	Bond, SAD					\$ 87,600	\$ 200,000		\$ 287,600

PROJECTS BY CATEGORY										
CATEGORY	PROJECT NAME	FUNDING SOURCE	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
Public Service	Mason Street Rehabilitation	Bond, SAD						\$ 650,000		\$ 650,000
Public Service	Monroe Street Rehabilitation - Washington to Broadway	Bond, SAD						\$ 520,000		\$ 520,000
Public Service	North Street Rehabilitation - Hickory to Gould	Bond, SAD, Water Fund	\$ 1,899,000							\$ 1,899,000
Public Service	North Street Rehabilitation - N. Shiawassee to Hickory	Bond, SAD, Small Urban Grant				\$ 610,000				\$ 610,000
Public Service	Pearce Street Resurfacing	Bond, SAD						\$ 200,000		\$ 200,000
Public Service	Pilot Drinking Water Grant	MDEQ Grant								\$ -
Public Service	Retaining Wall Replacement at City Hall	General Fund		\$ 210,000						\$ 210,000
Public Service	Sanitary Sewer Interceptor	Wastewater Fund			\$ 220,000					\$ 220,000
Public Service	Sewer Rehab-St. Construction	Wastewater Fund	\$ 1,400,000							\$ 1,400,000
Public Service	Shady Lane - Resurfacing	Bond, SAD		\$ 125,000	\$ 165,700					\$ 290,700
Public Service	Sidewalk Replacement	Act-51 local & major street fund	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 630,000
Public Service	Stewart Street Rehabilitation	Bond, SAD, TEDF Category F grant							\$ 563,200	\$ 563,200
Public Service	Storm Sewer Lining	Bond, SAD	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,400,000
Public Service	Street Patch	Act-51 local & major street fund, water, sewer fund	\$ 85,710	\$ 85,715	\$ 85,715	\$ 85,715	\$ 85,715	\$ 85,715	\$ 85,715	\$ 600,000
Public Service	Water Main Replacement - 2020 - Construction Misc Other	Water Fund	\$ 1,716,800							\$ 1,716,800
Public Service	Water Main Replacement - 2022 - Construction Misc Other	Water Fund			\$ 1,617,097					\$ 1,617,097
Public Service	Water Main Replacement - 2023 - Construction Misc Other	Water Fund				\$ 1,114,600				\$ 1,114,600
Public Service	Water Main Replacement - 2024 - Construction Misc Other	Water Fund					\$ 2,390,000			\$ 2,390,000
	Water Main Replacement - 2025 - Construction Misc Other	Water Fund						\$ 2,479,000		\$ 2,479,000
Public Service	Woodlawn Avenue Rehabilitation - Farr to Auburndale	Bond, SAD		\$ 90,000	\$ 100,000					\$ 190,000
Public Service	Woodlawn Avenue Rehabilitation - Monroe to Corunna	Bond, SAD		\$ 60,000	\$ 60,000					\$ 120,000
Public Service	TOTAL		\$ 6,383,510	\$ 3,745,715	\$ 3,385,412	\$ 5,878,515	\$ 5,292,515	\$ 4,519,615	\$ 3,630,915	\$ 32,836,197
Public Works	1/2 Ton Pickup	Motor Pool					\$ 25,600			\$ 25,600
Public Works	Administrative Car (2)	Motor Pool			\$ 51,000					\$ 51,000
Public Works	Bucket Truck= - Ariel Lift	Motor Pool		\$ 210,000						\$ 210,000
Public Works	Carpet for Finance/IT Wing of City Hall	General Fund		\$ 10,000						\$ 10,000
Public Works	City Hall Front Steps	General Fund		\$ 18,000						\$ 18,000
Public Works	Leaf Vac Machine	Motor Pool						\$ 60,000		\$ 60,000
Public Works	Library Air Conditioning	General Fund		\$ 30,000						\$ 30,000
Public Works	Mower Deck Front - John Deere 72"	Motor Pool	\$ 24,917							\$ 24,917
Public Works	Mower Blower - John Deere	Motor Pool				\$ 28,000				\$ 28,000
Public Works	Overhead Street Lights and Poles	General Fund		\$ 30,000						\$ 30,000
Public Works	Pavement Saw	Motor Pool	\$ 12,600							\$ 12,600
Public Works	Pickups - 3/4 Ton	Motor Pool					\$ 60,000			\$ 60,000
Public Works	Public Works Building Improvements	General Fund, Motor Pool		\$ 72,000						\$ 72,000
Public Works	Security & Accessibility Technology at City Hall	General Fund		\$ 10,000						\$ 10,000
Public Works	Skid Steer - W/Attachments	Motor Pool					\$ 90,667			\$ 90,667
Public Works	Sweeper	Motor Pool						\$ 300,000		\$ 300,000
Public Works	Single Axle - 5 Yard Dump	Motor Pool	\$ 100,750							\$ 100,750
Public Works	Tandem Axle - 10 Yard Dump	Motor Pool	\$ 152,000							\$ 152,000
Public Works	Sewer Vactor Truck	Motor Pool					\$ 600,000			\$ 600,000
Public Works	Tractor 4X4 - Mowing	Motor Pool			\$ 40,500					\$ 40,500
	Wachs Valve Turner	Water	\$ 32,095							\$ 32,095
	Chipper Body	Motor Pool	\$ 10,055							\$ 10,055
Public Works	Wheel Loaders - 2	Motor Pool				\$ 561,000				\$ 561,000
Public Works	TOTAL		\$ 332,417	\$ 380,000	\$ 91,500	\$ 589,000	\$ 776,267	\$ 360,000	\$ -	\$ 2,529,184
WTP	16" High Service Pipe	Water Fund, DWRF	\$ 479,000							\$ 479,000
WTP	Chlorine Distribution Tanks	Water Fund					\$ 40,000			\$ 40,000
WTP	CO2 Distribution System Rehab	Water Fund				\$ 100,000				\$ 100,000

PROJECTS BY CATEGORY

CATEGORY	PROJECT NAME	FUNDING SOURCE	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
WTP	Filter BW Pump (2),VFD, Controls	Water Fund, DWRF	\$ 460,000							\$ 460,000
WTP	Fluoride Distribution System	Water Fund					\$ 27,000			\$ 27,000
WTP	Hintz Well Phase II	Water Fund		\$ 77,500	\$ 77,500					\$ 155,000
WTP	Induced Draft Aerator Rehab	Water Fund				\$ 40,000				\$ 40,000
WTP	Lagoon Security Fence	Water Fund		\$ 40,400						\$ 40,400
WTP	No. 1 HS Pump and Controls	Water Fund	\$ 52,000							\$ 52,000
WTP	SCADA Controls	Water Fund	\$ 124,250	\$ 222,750	\$ 119,250	\$ 292,250				\$ 758,500
WTP	Standpipe & Booster Pump Station Rehab	Water Fund			\$ 451,000					\$ 451,000
WTP	West Elevated Tower Rehab	Water Fund				\$ 330,000				\$ 330,000
	Palmer No 3 Well Rehab	Water Fund		\$ 195,900						\$ 195,900
	Juniper St Well - New	Water Fund			\$ 225,000					\$ 225,000
	Water Treatment Plant Well No. 1 Rehab	Water Fund		\$ 40,000						\$ 40,000
	Backwash Lagoon No. 2 - New Lagoon	Water Fund				\$ 70,000				\$ 70,000
	Backwash Lagoon No. 1 Rehab	Water Fund				\$ 25,000				\$ 25,000
	Water Treatment Plant Main Power Transfer Switch Replacement	Water Fund		\$ 35,000						\$ 35,000
	Portable Generator	Water Fund		\$ 55,000						\$ 55,000
WTP	TOTAL		\$ 1,115,250	\$ 666,550	\$ 872,750	\$ 857,250	\$ 67,000	\$ -	\$ -	\$ 3,578,800
WWTP	Administration Building Rehabilitation	Wastewater Fund			\$ 400,000					\$ 400,000
WWTP	Beehler/Bradley St Retention Basin	MDEQ SRF Loan						\$ 3,500,000		\$ 3,500,000
WWTP	East Roughing Tower Pump	Wastewater Fund		\$ 20,000						\$ 20,000
WWTP	Electrical/Instrumentation Rehabilitation - misc.	Wastewater Fund							\$ 140,000	\$ 140,000
WWTP	Grit Removal System	Wastewater Fund, Grant, SRF	\$ 1,030,000							\$ 1,030,000
WWTP	Main Building Roof Replacement	Wastewater Fund, Grant, SRF		\$ 398,000						\$ 398,000
WWTP	Nitrification Tower Replacement	Wastewater Fund, Grant, SRF			\$ 2,500,000					\$ 2,500,000
WWTP	Pump & Motor Replacement	Wastewater Fund	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 140,000
WWTP	SCADA System Install	Wastewater Fund							\$ 900,000	\$ 900,000
WWTP	Screw Pumps - 3	Wastewater Fund, Grant	\$ 1,200,000							\$ 1,200,000
WWTP	Secondary Clarifier Replacement	Wastewater Fund				\$ 3,000,000				\$ 3,000,000
WWTP	Sludge Dewatering - Compactor	Wastewater Fund, Grant		\$ 2,600,000						\$ 2,600,000
WWTP	Tertiary Pump Replacement	Wastewater Fund		\$ 20,000	\$ 20,000					\$ 40,000
WWTP	West Roughing Tower Pump	Wastewater Fund				\$ 20,000				\$ 20,000
	10-yard Tandem Dump Truck Rehab	Motor Pool				\$ 65,000				\$ 65,000
WWTP	TOTAL		\$ 2,250,000	\$ 3,058,000	\$ 2,940,000	\$ 40,000	\$ 3,020,000	\$ 3,520,000	\$ 1,060,000	\$ 15,888,000
TOTAL			\$ 10,714,867	\$ 8,608,965	\$ 7,831,562	\$ 7,640,965	\$ 9,527,982	\$ 8,590,815	\$ 16,577,115	\$ 69,492,271

## COMMUNITY DEVELOPMENT PROJECTS

## 1. Zoning Ordinance Update

Project Year:	2020-22	Estimated Cost:	\$40,000
Primary Funding Source:	General Fund	Add Funding Source:	Grant
Ranking:	Low		

Description: This project would involve issuing an RFP to secure a consulting firm to handle the update of the existing zoning and sign ordinance. This would occur after the competition of the Master Plan update. The Master Plan will provide framework for the zoning ordinance update.

## 2. 900 Ada Street Demolition

Project Year:	2021-22	Estimated Cost:	\$20,000
Primary Funding Source:	General Fund	Add Funding Source:	Grant
Ranking:	Low		

Description: This project would involve hiring a contractor to test and abate any found asbestos, demolish the existing home, backfill, and plant grass.

## 3. Exterior and Interior Home Rehab

Project Year:	2021-23	Estimated Cost:	\$75,000
Primary Funding Source:	MSHDA NEP Grant	Add Funding Source:	
Ranking:	Low		

Description: Hire contractors with MSHDA grant funds (not yet awarded) to repaint eligible single family homes identified by the building department as having peeling paint or deteriorating siding. Replace hot water heaters and furnaces in eligible single family homes based on income level on a first come first serve basis. Project dependent upon grant award.



## MAIN STREET AND DDA PROJECTS

## 1. Downtown Planters

Project Year:	2021-23	Estimated Cost:	\$20,000
Primary Funding Source:	DDA, General Fund	Add Funding Source:	Donation
Ranking:	Low		

Description: Install new movable planters for the downtown district.

## 2. Downtown Streetscape Improvements

Project Year:	2020-23	Estimated Cost:	\$30,000
Primary Funding Source:	DDA, General Fund	Add Funding Source:	Grant
Ranking:	Medium		

Project Description: Repair/replace flowerbeds, trees, sidewalks, and parking lots in the downtown district.

## 3. ATV with Snow Blower/Plow

Project Year:	2022-23	Estimated Cost:	\$15,000
Primary Funding Source:	DDA, General Fund	Add Funding Source:	Donation
Ranking:	Low		

Description: Purchase an ATV/UTV with snow removal capability to clear snow and salt sidewalks during the winter months for the downtown district.

## 4. Downtown Security Cameras

Project Year:	2024-25	Estimated Cost:	\$11,000
Primary Funding Source:	DDA, Donation	Add Funding Source:	Grant
Ranking:	Low		

Description: Install security cameras in the downtown district.

## HISTORICAL FACILITIES PROJECTS

## 1. Curwood Castle Roof, Gutter, Flashing, and Plaster Repair

Project Year:	2022-23	Estimated Cost:	\$15,000
Primary Funding Source:	Millage	Add Funding Source:	
Ranking:	Medium		

Description: Repair and maintenance of the slate roof on the Castle. Also repair of the copper gutters and flashing. Repair to sections of the interior plaster that looks to have minor leaks due to condition of flashing/roof.

## 2. Gould House furnace Replacement (3) and Hot Water Heater Replacement (3) IN PROCESS

Project Year:	2021-22	Estimated Cost:	\$20,000
Primary Funding Source:	Millage	Add Funding Source:	
Ranking:	Medium		

Description: Replace the 3 forced air furnaces in the Gould House with new efficient units. Also replace the 3 hot water heaters that serve the two apartments and the first floor museum space. They are between 10-20 years old.

## 3. Gould House Roof, Gutter, and Soffit Repair IN PROCESS

Project Year:	2021-22	Estimated Cost:	\$20,000
Primary Funding Source:	Millage	Add Funding Source:	
Ranking:	High		

Description: Repair leaks in the Gould House gutters, water damaged soffit, and repair areas of roof that may need attention.

## 4. Gould House Porch Rebuild (3) IN PROCESS

Project Year:	2021-22	Estimated Cost:	\$60,000
Primary Funding Source:	Millage	Add Funding Source:	
Ranking:	Medium		

Description: Rebuild the 3 porches on the Gould House.

## 5. Gould House Plumbing and Drain Reconfiguration

Project Year:	2022-23	Estimated Cost:	\$20,000
Primary Funding Source:	Millage	Add Funding Source:	

## HISTORICAL FACILITIES PROJECTS

Ranking: Low

Description: Reconfigure or improve plumbing in the Gould House in the exterior walls to prevent freezing in the winter months.

6. Curwood Castle Energy Efficient Windows

Project Year:	2023-24	Estimated Cost:	\$15,000
Primary Funding Source:	Millage	Add Funding Source:	Donation, Grant
Ranking:	Low		

Description: Replace windows in Curwood Castle for more efficiency while preserving the historical nature of the building.

7. Gould House Exterior (Painting and Tuck-pointing)

Project Year:	2023-24	Estimated Cost:	\$25,000
Primary Funding Source:	Millage	Add Funding Source:	Donations
Ranking:	Low		

Description: Paint the wood exterior and windows of the Gould House and perform tuck-pointing on the brick exterior where needed.

8. Gould House Energy Efficient Windows

Project Year:	2023-24	Estimated Cost:	\$35,000
Primary Funding Source:	Millage	Add Funding Source:	Donation, Grant
Ranking:	Low		

Description: Replace windows in the Gould House for more efficiency while preserving the historic nature of the building.

9. Gould House Interior Restoration

Project Year:	2023-24	Estimated Cost:	\$35,000
Primary Funding Source:	Millage	Add Funding Source:	Donation
Ranking:	Low		

Description: Repair plaster on the first floor to fix cracking in the ceiling and walls. Paint interior to match great room.

## HISTORICAL FACILITIES PROJECTS

## 10. Curwood Castle HVAC System Replacement

Project Year:	2024-25	Estimated Cost:	\$80,000
Primary Funding Source:	Millage	Add Funding Source:	Donation, Grant
Ranking:	Low		

Description: Replace current hot water heat system in the Castle with a heating and cooling system. Reconfiguration or minor building alterations may be necessary.

## 11. Curwood Castle Exterior Lighting Improvements

Project Year:	2025-26	Estimated Cost:	\$15,000
Primary Funding Source:	Millage, General Fund	Add Funding Source:	Grant, Donation
Ranking:	Low		

Description: Replace the existing exterior lighting system at the Castle with a better and/or more efficient system.

## 12. Gould House Carriage House Restoration

Project Year:	2026-27	Estimated Cost:	\$100,000
Primary Funding Source:	Millage, General Fund	Add Funding Source:	Grant, Donation
Ranking:	Low		

Description: Rehabilitation/restore the carriage house at the Gould House. This would include a new roof, repainting, structural repair, and electricity.



## INFORMATION TECHNOLOGY PROJECTS

## 1. General IT Upgrades

Project Year:	2021-27	Estimated Cost:	\$108,500
Primary Funding Source:	General Fund	Add Funding Source:	
Ranking:	Medium		

Description: Replacement of computers, printers, etc. as needed. Scheduled replacement, replacement of worn-out and obsolete equipment.

## 2. Refurbish Battery Backup

COMPLETE

Project Year:	2020-21	Estimated Cost:	\$10,000
Primary Funding Source:	General Fund	Add Funding Source:	
Ranking:	Medium		

Description: Refurbishment of worn-out, obsolete equipment and increase safety of City's emergency back-up power.

## 3. Water Meter Customer Portal (ACE)

IN PROCESS

Project Year:	2020-27	Estimated Cost:	\$133,000
Primary Funding Source:	Water Fund	Add Funding Source:	
Ranking:	Medium		

Description: ACLARA Technologies "Adaptive Consumer Engagement" (ACE) application. Allows water customers to access their water account information from home electronics and cell phones.

## 4. Cisco Core Switch

COMPLETE

Project Year:	2020-21	Estimated Cost:	\$53,490
Primary Funding Source:	General Fund	Add Funding Source:	
Ranking:	Medium		

Description: Backbone of the entire network and connects everything together (routers, phone system, internet, firewall, etc.). The current hardware has reached the end of its useful life.

## 5. Replace Phone Handsets

Project Year:	2021-23	Estimated Cost:	\$24,000
Primary Funding Source:	General Fund	Add Funding Source:	
Ranking:	Medium		

## INFORMATION TECHNOLOGY PROJECTS

Description: Scheduled replacement of obsolete equipment.

6. Replace Cisco Routers

Project Year:	2021-22	Estimated Cost:	\$30,000
Primary Funding Source:	General Fund	Add Funding Source:	
Ranking:	Medium		

Description: Needed for internet and phone system routing and for the various sites.

7. Firewall Replacement

Project Year:	2022-23	Estimated Cost:	\$28,000
Primary Funding Source:	General Fund	Add Funding Source:	
Ranking:	High		

Description: Scheduled replacement and upgrade of obsolete cyber protection equipment and software.

8. Recharge/Refurbish Fire Suppression System in City Hall Server Room

Project Year:	2021-22	Estimated Cost:	\$13,500
Primary Funding Source:	General Fund	Add Funding Source:	
Ranking:	Medium		

Description: 2020 Annual maintenance identified that the fire retardant propellant level was below recommended levels and uses a hazardous chemical that is no longer serviceable. The system is 15-20 years old. The system protects the server room and also provides smoke detection.

9. Improve Wireless Accessibility in City Hall

Project Year:	2021-22	Estimated Cost:	\$18,000
Primary Funding Source:	General Fund	Add Funding Source:	
Ranking:	Low		

Description: Upgrade wireless systems in City Hall. Coverage is ineffective for certain parts of the building.

## PARKS AND RECREATION PROJECTS

## 1. Grove Holman Pool Building Rehabilitation GRANT AWARDED – PLANNING PROCESS

Project Year:	2019-20	Estimated Cost:	\$200,000
Primary Funding Source:	Grant	Add Funding Source:	Millage
Ranking:	Medium		

Description: Remodel the interior and exterior of the old Holman Pool building to serve as a concession stand, warming hut, equipment rental, and storage building for the park's amenities.

## 2. Adams Park Pavilion

Project Year:	2021-22	Estimated Cost:	\$10,000
Primary Funding Source:	Millage	Add Funding Source:	Grant, Donation
Ranking:	Low		

Description: Build a pavilion in Adams Park

## 3. Barrier Free Landing at Oakwood Ave Bridge

Project Year:	2021-22	Estimated Cost:	\$40,000
Primary Funding Source:	Millage	Add Funding Source:	Grant
Ranking:	High		

Description: Install barrier free canoe/kayak landing site at Oakwood Avenue Bridge

## 4. Bennet Field Additional Parking COMPLETED

Project Year:	2020-21	Estimated Cost:	\$20,000
Primary Funding Source:	Millage	Add Funding Source:	
Ranking:	Medium		

Description: Designate extra area within park for additional 20-40 spaces

## 5. Harmon Patridge Park Trail Rehabilitation

Project Year:	2021-22	Estimated Cost:	\$10,000
Primary Funding Source:	Millage	Add Funding Source:	Donation
Ranking:	High		

Description: Work with the Rotary Club to replace all gravel on the walking trail

## PARKS AND RECREATION PROJECTS

## 6. Bennet Field Drainage COMPLETED

Project Year:	2020-21	Estimated Cost:	\$10,000
Primary Funding Source:	Millage	Add Funding Source:	
Ranking:	Low		

Description: Address the flow and drainage issues on the junior playing field and in the parking lot

## 7. Collamer Park Boat Launch

Project Year:	2022-23	Estimated Cost:	\$15,000
Primary Funding Source:	Millage	Add Funding Source:	Grant, Donation
Ranking:	Low		

Description: Build a boat launch on Hopkins Lake in Collamer Park

## 8. Baseball/Softball Field Light Replacement

Project Year:	2024-25	Estimated Cost:	\$150,000
Primary Funding Source:	Millage	Add Funding Source:	
Ranking:	High		

Description: Replace ball field lights at Rudy Demuth and Bennet Park

## 9. Grove Holman Parking Lot Improvements

Project Year:	2021-22	Estimated Cost:	\$15,000
Primary Funding Source:	Millage	Add Funding Source:	
Ranking:	High		

Description: With the completion of the skate park and the possible repurposing of the Holman Pool building, the parking lot needs to be repaved as it is in very poor shape

## 10. Improved Connection to CIS Trail

Project Year:	2026-27	Estimated Cost:	\$2,500,000
Primary Funding Source:	Grant	Add Funding Source:	
Ranking:	High		

Description: Link the City's river trail system to the CIS trail that currently ends in Owosso Township. This is an improvement to the current route that comes in at the north end of the city. This will require an easement or maintenance agreement with the RR as the new connection would utilize



## PARKS AND RECREATION PROJECTS

about a mile of RR right of way. MDOT TAP Grant with a match from DNR Trust Fund Grant would fund the project.

## 11. Collamer Park East Side Parking

Project Year:	2023-24	Estimated Cost:	\$30,000
Primary Funding Source:	Millage	Add Funding Source:	Grant, Donation
Ranking:	Low		

Description: Develop parking on east side of Hopkins Lake with the fishing pier to satisfy the needs of the trailhead and pier at the south end of Palmer Street.

## 12. Collamer Park Fishing Pier

Project Year:	2024-25	Estimated Cost:	\$15,000
Primary Funding Source:	Millage	Add Funding Source:	Grant, Donation
Ranking:	Low		

## 13. Curwood/Middle School Area Boat Launch

GRANT APPROVED – PLANNING PROCESS

Project Year:	2020-21	Estimated Cost:	\$20,000
Primary Funding Source:	Millage	Add Funding Source:	Grant, Donation
Ranking:	High		

Description: Build a canoe/kayak launch at or near the middle school. An alternate location to improve parking availability could be behind retriever solutions just downstream. An agreement with the property would have to be executed for this alternate location and a sidewalk will have to be built to the launch at the water's edge.

## 14. Hugh Parker Equipment Storage Building

Project Year:	2023-24	Estimated Cost:	\$20,000
Primary Funding Source:	Millage	Add Funding Source:	Donation
Ranking:	Low		

Description: Build and equipment shed possibly in partnership with service groups.

## 15. Hugh Parker Field Improvements

Project Year:	2023-24	Estimated Cost:	\$30,000
Primary Funding Source:	Millage	Add Funding Source:	

## PARKS AND RECREATION PROJECTS

Ranking: Low

Description: Partner with service groups to improve bathrooms and field, establish and implement a maintenance standard for the Abrey Creek drain embankments and add permanent surface in the parking lot on Lincoln Ave

## 16. North Chipman Footbridge

Project Year: 2026-27 Estimated Cost: \$200,000  
Primary Funding Source: Grant Add Funding Source: General Fund, Donation  
Ranking: Low  
Description: Build a footbridge/bike path across the river from Harmon Patridge Park to North Chipman Road. May require easements on private property.

## 17. Park Entrance Signage

Project Year: 2024-25 Estimated Cost: \$30,000  
Primary Funding Source: General Fund Add Funding Source: Donation, Sponsorship  
Ranking: Medium

Description: Replace all signage at park entrances.

## 18. Rosevear Drain Culvert

Project Year: 2025-26 Estimated Cost: \$30,000  
Primary Funding Source: General Fund Add Funding Source:  
Ranking: Medium

Description: Repair the existing drain culvert at Rosevear Park and install guard rails

## 19. Rosevear Parking Lot

Project Year: 2025-26 Estimated Cost: \$30,000  
Primary Funding Source: General Fund Add Funding Source:  
Ranking: Low

Description: Build a parking lot at Rosevear Park

## 20. Rosevear to Collamer Park Connection Path

Project Year: 2025-26 Estimated Cost: \$30,000  
Primary Funding Source: General Fund Add Funding Source: Grant

## PARKS AND RECREATION PROJECTS

Ranking: Low

Description: Build a non-motorized path connecting Rosevear to Collamer Park through the industrial park

21. Rudy Demuth Oakwood Parking Lot

Project Year:	2025-26	Estimated Cost:	\$20,000
Primary Funding Source:	General Fund	Add Funding Source:	
Ranking:	Low		

Description: Eliminate Parking between ball diamonds but maintain the gated service drive

22. Hopkins Lake Dock Replacement IN PROCESS

Project Year:	2021-22	Estimated Cost:	\$28,000
Primary Funding Source:	Parks Millage	Add Funding Source:	
Ranking:	High		

Description: Replace Hopkins Lake floating dock with longer/larger floating dock.

23. Pave Curwood Park Parking Lot

Project Year:	2022-23	Estimated Cost:	\$75,000
Primary Funding Source:	Parks Millage	Add Funding Source:	General Fund
Ranking:	Medium		

Description: Pave the gravel parking lot across from the Shiawassee Arts Council building.

## PUBLIC SAFETY PROJECTS

## 1. Patrol Vehicle Replacement

Project Year:	2020-27	Projected Cost:	\$400,000
Primary Funding Source:	General Fund	Add Funding Source:	USDA Grant
Ranking:	Medium		

Description: Purchase of four vehicles every three years to replace a worn out/obsolete units. This purchase will increase safety and improvement service in the community.

## 2. Automatic External Defibrillator (AED)

Project Year:	2021-24	Projected Cost:	\$99,000
Primary Funding Source:	General Fund	Add Funding Source:	
Ranking:	Low		

Description: Purchase 3 AED machines to replace one and add two more. This purchase will increase safety and improve service in the community.

## 3. Detective Car

Project Year:	2021-22	Projected Cost:	\$30,000
Primary Funding Source:	General Fund	Add Funding Source:	USDA Grant
Ranking:	Low		

Description: Replace one of the unmarked detective cars.

## 4. Police Radios

COMPLETE

Project Year:	2021-22	Projected Cost:	\$200,000
Primary Funding Source:	General Fund	Add Funding Source:	
Ranking:	Medium		

Description: Purchase radios to replace worn out/obsolete units.

## 5. Self-Contained Breathing Apparatus (SCBA) Tanks

Project Year:	2021-22	Projected Cost:	\$125,000
Primary Funding Source:	General Fund	Add Funding Source:	Grant
Ranking:	High		

Description: Purchase of 25 SCBA bottles which are scheduled for replacement.

## PUBLIC SAFETY PROJECTS

## 6. Public Safety Building Replacement

Project Year:	2026-27	Projected Cost:	\$9,000,000
Primary Funding Source:	General Fund	Add Funding Source:	Grant, Bond
Ranking:	Medium		

Description: Demolish and replace existing Public Safety building with a more energy efficient building per the needs assessment of the current building that was completed in the 2017-2018 budget year.

## 7. Ambulance Replacement

Project Year:	2022-23	Projected Cost:	\$214,000
Primary Funding Source:	General Fund	Add Funding Source:	USDA Grant
Ranking:	Medium		

Description: Scheduled replacement of existing unit nearing the end of its useful service life. Ambulances can last 7-10 years.

## 8. Body Cameras

Project Year:	2021-22	Projected Cost:	\$23,000
Primary Funding Source:	General Fund	Add Funding Source:	RAP Grant
Ranking:	High		

Description: The city now has the server capacity to handle information from body cameras. This will increase service to the community and better protect the city's liability for police incidents.

## 9. Fire Department Radios

Project Year:	2022-23	Projected Cost:	\$20,700
Primary Funding Source:	General Fund	Add Funding Source:	Grant
Ranking:	Medium		

Description: Replace 4 radio units that are nearing the end of their service life.

## 10. Lucas Device (automatic chest compression)

Project Year:	2021-22	Projected Cost:	\$17,500
Primary Funding Source:	General Fund	Add Funding Source:	
Ranking:	Medium		

**PUBLIC SAFETY PROJECTS**

Description: Purchase 1 device to supplement the single Lucas Device utilized by EMS. This will increase service to the community as our single unit has proved very useful in saving lives.



## PUBLIC SERVICE PROJECTS

## 1. Ada Street Reconstruction

ON HOLD PENDING FUNDING

Project Year: 2024-26  
Primary Funding Source: Bond, SAD

Projected Cost: \$137,700  
Add Funding Source: Act 51

Description: From Jennett St to Campbell Dr. City project for .11 mile road rehabilitation (pavement replacement), isolated curb and gutter replacement, ADA sidewalk ramps, and storm sewer; altogether with related work items.

## 2. Ball Street Rehabilitation

ON HOLD PENDING FUNDING

Project Year: 2023-25  
Primary Funding Source: Bond, SAD

Projected Cost: \$778,500  
Add Funding Source: Act 51

Description: From Exchange Street to King Street. City project for .43 mile road rehabilitation (pavement replacement), isolated curb and gutter replacement, ADA sidewalk ramps, and storm sewer; altogether with related work items.

## 3. Broadway Avenue Rehabilitation

ON HOLD PENDING FUNDING

Project Year: 2023-25  
Primary Funding Source: Bond, SAD

Projected Cost: \$280,000  
Add Funding Source: Act 51

Description: From Auburndale Avenue to Monroe Street. City project for .17 mile road rehabilitation (pavement replacement), isolated curb and gutter replacement, ADA sidewalk ramps, and storm sewer; altogether with related work items.

## 4. Campbell Drive Rehabilitation

ON HOLD PENDING FUNDING

Project Year: 2024-26  
Primary Funding Source: Bond, SAD

Projected Cost: \$320,000  
Add Funding Source: Act 51

Description: From Ada St to Ada St. City project for .17 mile road rehabilitation (pavement replacement), isolated curb and gutter replacement, ADA sidewalk ramps, and storm sewer; altogether with related work items.

## 5. Carmody Street Rehabilitation

ON HOLD PENDING FUNDING

Project Year: 2022-2023  
Primary Funding Source: Bond, SAD

Projected Cost: \$50,000  
Add Funding Source:

Description: From Main Street to Cleveland Avenue. City project for .13 mile road rehabilitation (crush, stabilize, cap); altogether with related work items.

## PUBLIC SERVICE PROJECTS

## 6. Cedar Street Rehabilitation – Phase 1

COMPLETED 2020

Project Year: 2019-21  
Primary Funding Source: Bond, SAD

Projected Cost: \$771,000  
Add Funding Source: Water

Description: From South Street to Hampton Street. City project for .25 mile road rehabilitation (pavement replacement), water main, isolated curb and gutter replacement, ADA sidewalks, and storm sewer; altogether with related work items plus engineering fee.

## 7. Cedar Street Rehabilitation – Phase 2

ON HOLD PENDING FUNDING

Project Year: 2023-24  
Primary Funding Source: Bond, SAD

Projected Cost: \$1,080,000  
Add Funding Source: Water

Description: From Hampton Street to Main Street. City project for .75 mile road rehabilitation (pavement replacement), isolated curb and gutter replacement, ADA sidewalk ramps, and storm sewer; altogether with related work items.

## 8. Center Street Rehabilitation – King to Alturas

ON HOLD PENDING FUNDING

Project Year: 2023-2024  
Primary Funding Source: Bond, SAD

Projected Cost: \$283,200  
Add Funding Source: Water

Description: From King Street to 132 feet north of Alturas Drive. City project for .26 mile road rehabilitation (crush, stabilize, cap) and water main; altogether with related work items plus engineering fee.

## 9. Center Street Resurfacing – Alturas to North

ON HOLD PENDING FUNDING

Project Year: 2023-2024  
Primary Funding Source: Bond, SAD

Projected Cost: \$424,600  
Add Funding Source: Water

Description: From 132 feet north of Alturas Drive to North Street. City project for .26 mile road resurfacing, water main, and isolated curb and gutter replacement; altogether with related work items plus engineering fee.

## 10. Chip Seal Program

Project Year: 2023-2027  
Primary Funding Source: Act 51

Projected Cost: \$1,000,000  
Add Funding Source:

## PUBLIC SERVICE PROJECTS

Description: General maintenance operation for existing asphalt road pavement surfaces. Chip seal is a proven low-budget method for prolonging pavement life and delaying higher cost pavement treatments. This program is reintroduced as a CIP item. A map representing approximately 20 miles of suitable streets for chip seal is attached. Total estimated cost for treating all these streets is \$1,400,000. City staff will prioritize work sites and develop annual project lists for the six-year period.

## 11. Chipman Street Resurfacing

ON HOLD PENDING FUNDING

Project Year: 2023-24  
Primary Funding Source: Bond, SAD

Projected Cost: \$366,400  
Add Funding Source:

Description: From Harding Avenue to North Street. City project for .32 mile road resurfacing, isolated curb and gutter replacement, ADA sidewalk ramps, and storm sewer; altogether with related work items.

## 12. Chipman Street Reconstruction

GRANT REQUEST NOT APPROVED. ON HOLD PENDING FUNDING

Project Year: 2022-23  
Primary Funding Source: Bond, SAD

Projected Cost: \$366,400  
Add Funding Source: MDOT Grant

Description: From Main Street to Beehler Street. City/MDOT project for .17 mile road reconstruction along with HMA pavement, curb and gutter, ADA sidewalks, storm sewer, permanent signing and pavement markings; altogether with related work items plus engineering fee.

## 13. Clinton Street Rehabilitation

ON HOLD PENDING FUNDING

Project Year: 2023-25  
Primary Funding Source: Bond, SAD

Projected Cost: \$420,000  
Add Funding Source:

Description: From Cedar Street to Shiawassee Street. City project for .24 mile road rehabilitation (pavement replacement), isolated curb and gutter replacement, ADA sidewalk ramps, and storm sewer; altogether with related work items.

## 14. Comstock Street Rehabilitation

ON HOLD PENDING FUNDING

Project Year: 2024-26  
Primary Funding Source: Bond, SAD

Projected Cost: \$685,600  
Add Funding Source:

## PUBLIC SERVICE PROJECTS

Description: From Park St to Gould St. City project for .59 mile road rehabilitation (pavement replacement), isolated curb and gutter replacement, ADA sidewalk ramps, and storm sewer; altogether with related work items.

## 15. Clyde Street Resurfacing

ON HOLD PENDING FUNDING

Project Year: 2023-24  
Primary Funding Source: Bond, SAD

Projected Cost: \$55,000  
Add Funding Source:

Description: From Walnut Street to Shiawassee Street. City project for .13 mile road rehabilitation (crush, stabilize, cap); altogether with related work items.

## 16. Dewey Street Rehabilitation

ON HOLD PENDING FUNDING

Project Year: 2026-27  
Primary Funding Source: Bond, SAD

Projected Cost: \$1,122,000  
Add Funding Source:

Description: From Comstock Street to King Street. City project for .57 mile road rehabilitation (pavement replacement), isolated curb and gutter replacement, ADA sidewalk ramps, and storm sewer; altogether with related work items.

## 17. Division Street Rehabilitation

ON HOLD PENDING FUNDING

Project Year: 2023-2024  
Primary Funding Source: Bond, SAD

Projected Cost: \$315,000  
Add Funding Source:

Description: From Harper Street to Ridge Street. City project for .15 mile road rehabilitation (pavement replacement), isolated curb and gutter replacement, ADA sidewalk ramps, and storm sewer; altogether with related work items.

## 18. Elm Street Reconstruction

ON HOLD PENDING FUNDING

Project Year: 2025-26  
Primary Funding Source: Bond, SAD

Projected Cost: \$303,000  
Add Funding Source:

Description: From Main Street to River Street. City project for .13 mile road reconstruction along with new curb and gutter, ADA sidewalk ramps, and storm sewer; altogether with related work items.

## 19. Exchange Street Rehabilitation

ON HOLD PENDING FUNDING

Project Year: 2023-2024

Projected Cost: \$414,000

## PUBLIC SERVICE PROJECTS

Primary Funding Source: Bond, SAD

Add Funding Source:

Description: From Saginaw Street to Dewey Street. City project for .27 mile road rehabilitation (pavement replacement), isolated curb and gutter replacement, ADA sidewalk ramps, and storm sewer; altogether with related work items.

## 20. Gould Street Rehabilitation (Oliver to Moore)

ON HOLD PENDING FUNDING

Project Year: 2021-22

Projected Cost: \$780,000

Primary Funding Source: Bond, SAD

Add Funding Source: Grant

Description: From Oliver Street to Moore Street. City project for .50 mile road rehabilitation (pavement replacement), isolated curb and gutter replacement, ADA sidewalk ramps, and storm sewer; altogether with related work items.

## 21. Gould Street Rehabilitation (North to Moore)

ON HOLD PENDING FUNDING

Project Year: 2024-26

Projected Cost: \$1,200,000

Primary Funding Source: Bond, SAD

Add Funding Source: Water

Description: From Moore Street to North Street. City project for .24 mile road rehabilitation (pavement replacement), isolated curb and gutter replacement, ADA sidewalk ramps, and storm sewer; altogether with related work items.

## 22. Huntington Drive Rehabilitation

ON HOLD PENDING FUNDING

Project Year: 2025-26

Projected Cost: \$156,000

Primary Funding Source: Bond, SAD

Add Funding Source:

Description: From Moore Street to Stevens Street. City project for .15 mile road rehabilitation (pavement replacement), isolated curb and gutter replacement, ADA sidewalk ramps, and storm sewer; altogether with related work items.

## 23. Howell Street Resurfacing

ON HOLD PENDING FUNDING

Project Year: 2024-2025

Projected Cost: \$43,000

Primary Funding Source: Bond, SAD

Add Funding Source:

Description: From south end of street to Clinton Street. City project for .07 mile road rehabilitation (crush, stabilize, cap); altogether with related work items.

## 24. King Street Rehabilitation

ON HOLD PENDING FUNDING

## PUBLIC SERVICE PROJECTS

Project Year: 2024-2025      Projected Cost: \$1,000,000  
Primary Funding Source: Bond, SAD      Add Funding Source: Grant

Description: From Seventh Street to Shiawassee Street. City/MDOT project for .41 mile road rehabilitation (pavement replacement), isolated curb and gutter replacement, ADA sidewalk ramps, and storm sewer; altogether with related work items.

25. Lynn Street Resurfacing      ON HOLD PENDING FUNDING

Project Year: 2024-2025      Projected Cost: \$20,000  
Primary Funding Source: Bond, SAD      Add Funding Source:

Description: From west end of street to Howell Street. City project for .06 mile road rehabilitation (crush, stabilize, cap); altogether with related work items.

26. Maple Street Reconstruction

Project Year: 2022-23      Projected Cost: \$230,500  
Primary Funding Source: Bond, SAD      Add Funding Source: ACT-51

Description: From Corunna Avenue to north end. City project for .07 mile road reconstruction along with new curb and gutter, ADA sidewalk ramps, and storm sewer; altogether with related work items.

27. Martin Street Rehabilitation      ON HOLD PENDING FUNDING

Project Year: 2024-26      Projected Cost: \$287,600  
Primary Funding Source: Bond, SAD      Add Funding Source:

Description: From Stewart Street to Milwaukee Street. City project for .27 mile road rehabilitation (pavement replacement), isolated curb and gutter replacement, ADA sidewalk ramps, and storm sewer; altogether with related work items.

28. Mason Street Rehabilitation      ON HOLD PENDING FUNDING

Project Year: 2026-2027      Projected Cost: \$650,000  
Primary Funding Source: Bond, SAD      Add Funding Source:

Description: From Park Street to Dewey Street. City project for .33 mile road rehabilitation (pavement replacement), isolated curb and gutter replacement, ADA sidewalk ramps, and storm sewer; altogether with related work items.

## PUBLIC SERVICE PROJECTS

## 29. Monroe Street Rehabilitation (Washington to Broadway) ON HOLD PENDING FUNDING

Project Year:	2026-2027	Projected Cost:	\$520,000
Primary Funding Source:	Bond, SAD	Add Funding Source:	

Description: From Washington Street to Broadway Street. City project for .39 mile road rehabilitation (pavement replacement), isolated curb and gutter replacement, ADA sidewalk ramps, and storm sewer; altogether with related work items.

## 30. North Street Rehabilitation (Hickory to Gould) COMPLETED 2020

Project Year:	2020-21	Projected Cost:	\$1,899,000
Primary Funding Source:	Bond, SAD	Add Funding Source:	Water

Description: From Hickory Street to Gould Street. City project for .47 mile road rehabilitation (pavement replacement), isolated curb and gutter replacement, ADA sidewalk ramps, and storm sewer; altogether with related work items plus engineering fee.

## 31. North Street Rehabilitation (N Shiawassee to Hickory)

Project Year:	2023-24	Projected Cost:	\$610,000
Primary Funding Source:	Bond, SAD	Add Funding Source:	Grant

Description: From Shiawassee Street to Hickory Street. City project for .49 mile road resurfacing, isolated curb and gutter replacement, ADA sidewalk ramps, and storm sewer; altogether with related work items plus engineering fee.

## 32. Pearce Street Resurfacing ON HOLD PENDING FUNDING

Project Year:	2026-2027	Projected Cost:	\$200,000
Primary Funding Source:	Bond, SAD	Add Funding Source:	

Description: From South Street to Hampton Street. City project for .25 mile road rehabilitation (crush, stabilize, cap); altogether with related work items.

## 33. Retaining Wall Replacement at City Hall

Project Year:	2021-2022	Projected Cost:	\$210,000
Primary Funding Source:	General Fund	Add Funding Source:	



## PUBLIC SERVICE PROJECTS

Description: Restore and reconstruct collapsed retaining wall between the Shiawassee River and City hall. Replace sidewalk, handrails, and lighting within project area.

## 34. Sanitary Sewer Interceptor

Project Year:	2022-2023	Projected Cost:	\$220,000
Primary Funding Source:	Wastewater	Add Funding Source:	

Description: Televis, inspect, and clean 27-inch sewer main along Shiawassee River.

## 35. Sewer Rehab (Street Construction)

COMPLETED 2020

Project Year:	2020-21	Projected Cost:	\$1,400,000
Primary Funding Source:	Wastewater	Add Funding Source:	

Description: Repair of sanitary sewer main and manholes, with some replacements (minimal), as identified during condition assessments performed 2017 during SAW Grant project initiatives.

## 36. Shady Lane Resurfacing

ON HOLD PENDING FUNDING

Project Year:	2021-23	Projected Cost:	\$290,700
Primary Funding Source:	Bond, SAD	Add Funding Source:	

Description: From Meadow Drive to Chipman Street. City project for .22 mile road resurfacing, isolated curb and gutter replacement, ADA sidewalk ramps, and storm sewer; altogether with related work items.

## 37. Sidewalk Replacement

Project Year:	2021-2027	Projected Cost:	\$630,000
Primary Funding Source:	Act 51	Add Funding Source:	Water, Sewer

Description: Replace misaligned, deteriorated, or damaged sections of sidewalk in the city. Construct sidewalks so they are ADA compliant.

## 38. Stewart Street Rehabilitation

ON HOLD PENDING FUNDING

Project Year:	2026-2027	Projected Cost:	\$563,200
Primary Funding Source:	Bond, SAD	Add Funding Source:	Grant

## PUBLIC SERVICE PROJECTS

Description: From Shiawassee Street to Washington Street. City/MDOT project for .31 mile road rehabilitation (pavement replacement), isolated curb and gutter replacement, ADA sidewalk ramps, and storm sewer; altogether with related work items.

## 39. Storm Sewer Lining

Project Year:	2021-2027	Projected Cost:	\$1,400,000
Primary Funding Source:	Bond, SAD	Add Funding Source:	

Description: Various locations in conjunction with road projects. Best practice method is to evaluate existing storm sewer during a project's design phase. Best construction choice is made, either open-cut or lining. Those sewers recommended for lining should be bundled and done on a two year rotation cycle. Sewer lining is a more economical and less intrusive method for prolonging life expectancy of a sewer versus open-cut method.

## 40. Street Patching

Project Year:	2021-2027	Projected Cost:	\$600,000
Primary Funding Source:	Act 51	Add Funding Source:	Water, Sewer

Description: Remove patches that were cold patched over the winter and replace with hot mix asphalt. These patches are caused by water main breaks, sewer repairs, catch basin repairs, etc.

## 41. 2020 Water Main Replacement

Project Year:	2020-21	Projected Cost:	\$1,716,800
Primary Funding Source:	Water	Add Funding Source:	

## Description:

S. Cedar - South to Hampton	COMPLETED 2020
Dewey - Brandon to Moore	ON HOLD PENDING FUNDING
Cleveland - Chestnut to Brooks	COMPLETED 2020
Lafayette - M-21 to Cleveland	COMPLETED 2020
Robbins - Mack to S. End (DPW Project)	COMPLETED 2020
Morris - Mack to N. End (DPW Project)	COMPLETED 2020

## 42. 2022 Water Main Replacement

Project Year:	2022-23	Projected Cost:	\$1,617,097
Primary Funding Source:	DWRF	Add Funding Source:	Water Fund

## Description:

## PUBLIC SERVICE PROJECTS

Clyde - Walnut to Shiawassee	\$179,599	
Lynn - W. End to Howell	\$94,030	
N. Dewey - M-21 to King (DPW Project)		On Hold
W. North - N. M52 to N. Hickory		2023
Milwaukee - S. Lyon to S. Cedar (DPW Project)	\$202,969	
Huron - Huggins to W. End (DPW Project)	\$175,983	
Center	\$605,000	
Maple	\$90,000	Not DWRP
Plus Const Admin & Contingency	<u>\$269,516</u>	
	\$1,617,097	

## 43. 2023 Water Main Replacement

Project Year:	2023-24	Projected Cost:	\$1,114,600
Primary Funding Source:	Water	Add Funding Source:	DWRP

## Description:

Genesee - Michigan to Green  
 Grace - M-52 to Cedar  
 Young - Chestnut to Brooks  
 Nafus - Frederick to Freeman  
 Tracy- Frederick to Stewart  
 Grand - Auburndale to Franklin  
 Grace - Cedar to Lyons  
 Nafus - Frederick to S. End (DPW Project)  
 Genesee - Mich Ave to W. End (DPW Project)  
 Shady Lane - Meadow to Chipman  
 Woodlawn - Farr to Auburndale

## 44. 2024 Water Main Replacement

Project Year:	2024-25	Projected Cost:	\$2,390,000
Primary Funding Source:	Water	Add Funding Source:	DWRP

## Description:

Adams - Oliver to King  
 Adams - Elizabeth to N. of Jennett  
 Ball - Exchange to Mason  
 Ball - Oliver to 450 North St  
 Brandon - Summit to Dingwall  
 Dingwall - Brandon to N. End  
 Gilbert - Mason to Oliver

## PUBLIC SERVICE PROJECTS

Cedar - Hampton to Main St  
Chipman - Harding to North

## 45. 2025 Water Main Replacement

Project Year: 2025-26  
Primary Funding Source: Water

Projected Cost: \$2,479,000  
Add Funding Source:

## Description:

Gould - Exchange to Oliver  
Gould - Oliver to North  
Huntington - Moore to Stevens  
Jennett - M-52 to Adams  
Mason - Dewey to Gilbert  
Mason - Saginaw to Dewey  
Oak - M-21 to Williams  
Clinton - Cedar to Shiawassee  
Monroe - Washington to Broadway  
Williams - Washington to Oak

## 46. Woodlawn Avenue Rehabilitation

ON HOLD PENDING FUNDING

Project Year: 2021-23  
Primary Funding Source: Bond, SAD

Projected Cost: \$190,000  
Add Funding Source:

Description: From Farr Avenue to Auburndale Avenue. City project for .16 mile road rehabilitation (pavement replacement), isolated curb and gutter replacement, ADA sidewalk ramps, and storm sewer; altogether with related work items.

## 47. Woodlawn Avenue Rehabilitation

ON HOLD PENDING FUNDING

Project Year: 2021-23  
Primary Funding Source: Bond, SAD

Projected Cost: \$120,000  
Add Funding Source:

Description: From Monroe St to Corunna Ave. City project for .10 mile road rehabilitation (pavement replacement), isolated curb and gutter replacement, ADA sidewalk ramps, and storm sewer; altogether with related work items.

## 48. Chip Seal Contract #1

- Auburndale from Broadway to Alger

## PUBLIC SERVICE PROJECTS

- Carr from South to Herman
- George from South to Herman
- Glenwood from Farr to Monroe
- Herman from Carr to Kenwood
- Hiram from George to Chipman
- Nelson from South to Herman
- South from Chipman to Shiawassee
- Washington from city limits to Gute
- Woodlawn from sound end to Farr

Project Year: 2020-21

Projected Cost: \$401,000

Primary Funding Source: Streets

Add Funding Source: Streets

Description: Crush and shape the local streets listed. These streets do not have curb and gutter and will be restored to that layout. By concentrating on these types of streets, the remaining bond funds will be stretched as far as possible (i.e. more miles completed compared to complete reconstructions elsewhere).

#### 49. Chip Seal Contract #2

- Adams from King to Elizabeth
- Alta Vista from Center to Shady Lane
- Alturas from Center to Shady Lane
- Chestnut from Stewart to Main
- Chipman Lane from Chipman to east end
- Corlett from south end to Marion
- Jennett from Adams to Washington
- Mack from Robbins to Chipman
- Marion from Chipman to Hanover
- Morris from Mack to north end
- North St over Corlett Creek
- Orchard from Marion to north end

Project Year: 2021-22

Projected Cost: \$405,000

Primary Funding Source: Streets

Add Funding Source:

Description: Crush and shape the local streets listed. These streets do not have curb and gutter and will be restored to that layout. By concentrating on these types of streets, the remaining bond funds will be stretched as far as possible (i.e. more miles completed compared to complete reconstructions elsewhere).

## PUBLIC SERVICE PROJECTS

## 50. Crush and shape contract

- Glenwood from south end to Farr
- Garfield from sound end to Corunna
- South from McMillan to Aiken
- Pearce from South to Francis
- Lincoln from Farr to Monroe
- McMillan from south end to Industrial
- Park from Harper to Ridge

Project Year: 2021-22

Projected Cost: \$500,000

Primary Funding Source: Bond, SAD

Add Funding Source: Streets

Description: Crush and shape the local streets listed. These streets do not have curb and gutter and will be restored to that layout. By concentrating on these types of streets, the remaining bond funds will be stretched as far as possible (i.e. more miles completed compared to complete reconstructions elsewhere).

## PUBLIC WORKS PROJECTS

## 1. 1/2 Ton Pickup

Project Year:	2024-25	Projected Cost:	\$25,600
Primary Funding Source:	Motor Pool	Add Funding Source:	

Description: Scheduled replacement of existing unit.

## 2. Administrative Car (2)

Project Year:	2022-23	Projected Cost:	\$51,000
Primary Funding Source:	Motor Pool	Add Funding Source:	

Description: Purchase 2 new administrative cars to replace the current Chevy Impala models.

## 3. Bucket Truck/Aerial Lift Purchase

Project Year:	2021-22	Projected Cost:	\$210,000
Primary Funding Source:	Motor Pool	Add Funding Source:	

Description: Scheduled replacement of one of the two existing units

## 4. Replace Carpet in Finance Wing of City Hall

Project Year:	2021-2022	Projected Cost:	\$10,000
Primary Funding Source:	General Fund	Add Funding Source:	

Description: Replace carpet in 2<sup>nd</sup> floor east wing of City Hall.

## 5. Repair City Hall Front Steps

Project Year:	2021-2022	Projected Cost:	\$18,000
Primary Funding Source:	General Fund	Add Funding Source:	

Description: Rehab of front steps to correct misalignments, control separations, to extend usefulness and enhance aesthetics and insure safe ingress and egress to the building.

## 6. Hook Lift Bodies

CANCELLED

Project Year:	2020-21	Projected Cost:	\$17,000
Primary Funding Source:	Motor Pool	Add Funding Source:	

Description: Purchase of 2 hook lifts – chipper box and flat bed.



## PUBLIC WORKS PROJECTS

## 7. Purchase Leaf Vac Machine

Project Year:	2025-26	Projected Cost:	\$60,000
Primary Funding Source:	Motor Pool	Add Funding Source:	

Description: Purchase a leaf vac attachment for dump truck to improve annual leaf pickup service.

## 8. Replace Library Air Conditioners

Project Year:	2021-2022	Projected Cost:	\$30,000
Primary Funding Source:	General Fund	Add Funding Source:	

Description: Replace two 40 year old air conditioning units. Engineer and design system for efficiently cooling the building

## 9. Purchase 72" John Deere Mower

COMPLETED

Project Year:	2020-21	Projected Cost:	\$24,917
Primary Funding Source:	Motor Pool	Add Funding Source:	

Description: Purchase 72" front-deck John Deere mower to replace the current unit that has reached the end of its useful life.

## 10. John Deere Mower Blower

Project Year:	2023-24	Projected Cost:	\$28,000
Primary Funding Source:	Motor Pool	Add Funding Source:	

Description: Purchase a snow blowing machine to improve snow removal services

## 11. Overhead Street Lights and Poles

Project Year:	2021-2022	Projected Cost:	\$30,000
Primary Funding Source:	General Fund	Add Funding Source:	Donation

Description: Overhead poles in and around downtown are showing corrosive effects, creating integrity concerns. Consideration should be for a multi-year replacement program upgrading poles and light fixtures. (These are not the decorative chairman DDA lights).

## PUBLIC WORKS PROJECTS

## 12. Purchase ¾ Pickups (2)

Project Year: 2024-2025  
Primary Funding Source: Motor Pool

Projected Cost: \$60,000  
Add Funding Source:

Description: Scheduled replacement of existing units.

## 13. Public Works Building Improvements

Project Year: 2021-2022  
Primary Funding Source: General Fund

Projected Cost: \$72,000  
Add Funding Source: Motor Pool

Description: Replacement of insulated overhead doors in main building. Priority - High. Re-roof main building with steel sheeting, facility upgrades. Priority - Medium. Added storage facilities. Priority - Low.

## 14. Security and Accessibility Technology for City Hall

Project Year: 2021-2022  
Primary Funding Source: General Fund

Projected Cost: \$10,000  
Add Funding Source:

Description: Place a panic button in lobby of City Hall and on all employees' computers. Add an ADA accessible entrance to the lower floor of City Hall which would include ADA push buttons for the doors.

## 15. Skid Steer w/ Attachments

Project Year: 2024-25  
Primary Funding source: Motor Pool

Projected Cost: \$90,667  
Add Funding Source:

Description: Scheduled replacement of existing unit.

## 16. Street Sweeper

Project Year: 2025-2026  
Primary Funding Source: Motor Pool

Projected Cost: \$300,000  
Add Funding Source:

Description: Scheduled replacement of one of the city's two Elgin sweepers.

## 17. Single Axle 5-yard Dump Truck

COMPLETED

## PUBLIC WORKS PROJECTS

Project Year: 2020-21 Projected Cost: \$100,750  
Primary Funding Source: Motor Pool Add Funding Source:

Description: Scheduled replacement of existing unit

18. Tandem Axle 10-yard Dump Truck COMPLETED

Project Year: 2020-21 Projected Cost: \$152,000  
Primary Funding Source: Motor Pool Add Funding Source:

Description: Scheduled replacement of existing unit

19. Sewer Vactor Truck

Project Year: 2024-25 Projected Cost: \$600,000  
Primary Funding Source: Motor Pool Add Funding Source:

Description: Scheduled replacement of existing unit

20. 4x4 Tractor – Mowing

Project Year: 2022-23 Projected Cost: \$40,500  
Primary Funding Source: Motor Pool Add Funding Source:

Description: Scheduled replacement of existing unit

21. Wheel Loader (2)

Project Year: 2023-24 Projected Cost: \$561,000  
Primary Funding Source: Motor Pool Add Funding Source:

Description: Scheduled replacement of existing units

22. Chipper Body (Mount on Hook Lift Chassis) COMPLETED

Project Year: 2020-2021 Projected Cost: \$10,055  
Primary Funding Source: Motor Pool Add Funding Source: None

23. WACHS Valve Turner COMPLETED

**PUBLIC WORKS PROJECTS**

Project Year: 2020-2021  
Primary Funding Source: Water Fund

Projected Cost: \$32,095  
Add Funding Source: None

## WATER TREATMENT PROJECTS

## 1. 16" High Service Pipe Replacement

IN PROCESS

Project Year: 2020-21

Projected Cost: \$479,000

Primary Funding Source: DWRF Loan

Add Funding Source: Water

Description: This pipe is located in the basement of the WTP has needed replacement for decades. It potentially will burst if not replaced.

## 2. Chlorine Distribution Tanks

Project Year: 2024-25

Projected Cost: \$40,000

Primary Funding Source: Water

Add Funding Source:

Description: Replacement of existing worn out equipment

## 3. CO2 Distribution System Rehab

Project Year: 2023-24

Projected Cost: \$100,000

Primary Funding Source: Water

Add Funding Source:

Description: Replacement of existing worn out equipment and explanation of service life

## 4. Filter Backwash Pump, VFD, and Controls

IN PROCESS

Project Year: 2020-21

Projected Cost: \$460,000

Primary Funding Source: DWRF Loan

Add Funding Source: Water

Description: Replace existing 1940 backwash pump with new unit and add redundant unit with controls.

## 5. Fluoride Distribution System

Project Year: 2024-25

Projected Cost: \$27,000

Primary Funding Source: Water

Add Funding Source:

Description: Replacement of existing worn out equipment

## 6. Hintz Well Phase II – New Well

Project Year: 2021-2023

Projected Cost: \$185,000

Primary Funding Source: Water

Add Funding Source: Grant

## WATER TREATMENT PROJECTS

Description: Maximum aquifer withdrawal is possible if a 2nd well can be permitted by the State. This location is our best water quality, an excellent location, already piped for larger RW capacity. SCADA monitoring controls and an emergency generator are included in planning.

## 7. Induced Draft Aerator Rehab

Project Year:	2023-24	Projected Cost:	\$40,000
Primary Funding Source:	Water	Add Funding Source:	

Description: Replacement of existing worn out equipment and explanation of service life

## 8. Lagoon Security Fence

Project Year:	2021-22	Projected Cost:	\$40,400
Primary Funding Source:	Water	Add Funding Source:	

Description: Repair of damaged fence and installation of 1,700 lin. ft. of new fence with signage installed.

## 9. No. 1 High Service Pump and Controls

Project Year:	2020-21	Projected Cost:	\$52,000
Primary Funding Source:	Water	Add Funding Source:	

Description: Replacement of existing worn out equipment

## 10. SCADA Controls - Phase I

IN PROCESS

Project Year:	2020-2021	Projected Cost:	\$124,250
Primary Funding Source:	DWRF Loan	Add Funding Source:	Water

SCADA Controls - Phase II	2021-2022	Project Cost	\$222,750
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SCADA Controls - Phase III	2022-2023	Project Cost	\$119,250
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SCADA Controls - Phase IV	2022-2023	Project Cost	\$292,250
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Description: Existing hardware and software is outdated. Upgrades should have been completed before 2014. This proposal will include automation of distribution controls allowing for future unattended WTP operations during third shifts. All projected costs include engineering, material, installation construction, and contingency of \$10,250 for each phase.

## WATER TREATMENT PROJECTS

## 11. Standpipe and Booster Pump Station Rehab

Project Year:	2022-23	Projected Cost:	\$451,000
Primary Funding Source:	DWRF Loan	Add Funding Source:	Water

Description: Complete interior piping and tank repaint. Complete exterior repaint. Lead joint and valve replacement. Included installation of mixer @ \$30,000.00.

## 12. West Elevated Tower Rehab

Project Year:	2023-2024	Projected Cost:	\$330,000
Primary Funding Source:	DWRF Loan	Add Funding Source:	Water

Description: Repaint the interior and exterior of the water tower. Includes mixer @ \$30,000.

## 13. Palmer No. 3 Well Rehab

Project Year:	2021-2022	Projected Cost:	\$195,900
Primary Funding Source:	Water	Add Funding Source:	None

## 14. Juniper Street Well – New Well Construction (Osburn Lakes Development Area)

Project Year:	2022-2023	Projected Cost:	\$225,000
Primary Funding Source:	Water	Add Funding Source:	None

## 15. WTP Well No. 1 Rehab

Project Year:	2021-2022	Projected Cost:	\$40,000
Primary Funding Source:	Water	Add Funding Source:	None

## 16. Backwash Lagoon No.2 – New Lagoon

Project Year:	2023-2024	Projected Cost:	\$70,000
Primary Funding Source:	Water	Add Funding Source:	None

## 17. Backwash Lagoon No.1 Rehab

Project Year:	2023-2024	Projected Cost:	\$25,000
Primary Funding Source:	Water	Add Funding Source:	None

## 18. WTP Main Power Transfer Switch Replacement

Project Year:	2021-2022	Projected Cost:	\$35,000
Primary Funding Source:	Water	Add Funding Source:	None

## 19. Portable Generator

Project Year:	2021-2022	Projected Cost:	\$55,000
Primary Funding Source:	Water	Add Funding Source:	None



## WASTEWATER TREATMENT PLANT PROJECTS

## 1. Administration Building Rehab

Project Year:	2022-23	Projected Cost:	\$400,000
Primary Funding Source:	Wastewater	Add Funding Source:	

Description: The administration/laboratory building is the original 1935 plant building, with conversion to its current configuration in 1980. Repointing and reroofing are necessary to remedy significant leaking which occurs during storm events. Doors need to be replaced. Interior water-damaged areas need rehabilitation, and additional office, meeting, and storage areas can be added with better use of available space. Consulting engineers and mechanical contractors would be necessary for design and construction.

## 2. Beehler/Bradley St Retention Basin

Project Year:	2025-26	Projected Cost:	\$3,500,000
Primary Funding Source:	SRF Loan	Add Funding Source:	Wastewater

Description: Construct a sanitary sewer pumping station on 1112 Beehler Street and pump raw wastewater from the 27-inch interceptor along the Shiawassee River to a 1 million gallon retention basin to be constructed at 1000 Bradley Street.

## 3. East Roughing Tower Pump

Project Year:	2021-22	Projected Cost:	\$20,000
Primary Funding Source:	Wastewater	Add Funding Source:	

Description: Scheduled rehabilitation of existing pump/motor to original specs

## 4. Electrical/Instrumentation Rehab

Project Year:	2026-27	Projected Cost:	\$140,000
Primary Funding Source:	Wastewater	Add Funding Source:	

Description: Repair/replace existing electrical distribution equipment, controllers, VFD's, and miscellaneous instrumentation.

## 5. Grit Removal System

IN PROCESS

Project Year:	2020-21	Projected Cost:	\$1,030,000
Primary Funding Source:	SRF Loan, Wastewater	Add Funding Source:	Grant

## WASTEWATER TREATMENT PLANT PROJECTS

Description: The original automatic grit removal system was removed in the early 1990's and never replaced. Manual removal of accumulated grit has not proven to be an effective approach to this standard, vital part of headworks operation. Without effective grit removal, downstream process equipment is worn out much faster, with higher rehab costs occurring at a frequent rate. Consulting engineers and mechanical contractors would be necessary for design and installation. The cost would also include cleanout of existing grit chamber.

## 6. Main Building Roof Replacement

Project Year:	2021-22	Projected Cost:	\$398,000
Primary Funding Source:	SRF Loan, Wastewater	Add Funding Source:	Grant

Description: Replacing the existing roofing on the main plant building. The original (1980) built-up roof (concrete slab, insulation, asphalt/felt) was recovered in 1988 with an EPDM membrane. Due to significant leaking, this roof requires patching/repair annually. Replacement would be down to the existing concrete slabs. This will occur when the solids handling project (No. 14) is completed.

## 7. Nitrification Tower Replacement (3)

Project Year:	2022-23	Projected Cost:	\$2,500,000
Primary Funding Source:	SRF Loan, Grant	Add Funding Source:	Wastewater

Description: Replacement of the (3) existing nitrification towers, which date back to 1986. The interior plastic media has exceeded its original life expectancy (25 years), and there is structural degradation of the tank concrete to the failure point in several areas. Consulting engineers and mechanical contractors would be necessary for design and construction.

## 8. Pump and Motor Replacement

Project Year:	2021-27	Projected Cost:	\$140,000
Primary Funding Source:	Wastewater	Add Funding Source:	

Description: Repair/replace miscellaneous process pumps/motors on an annual basis.

## 9. SCADA System

Project Year:	2026-2027	Projected Cost:	\$900,000
Primary Funding Source:	Wastewater	Add Funding Source:	Grant

Description: There is currently no SCADA (Supervisory Control and Data Acquisition) system installed at the WWTP. As our processes are upgraded, a SCADA system will be installed, allowing

## WASTEWATER TREATMENT PLANT PROJECTS

for greater and more effective control. SCADA allows more automatic adjustments for changing conditions, and removes the need for a 3rd shift operator to be present in normal conditions.

## 10. Screw Pumps (3)

IN PROCESS

Project Year:	2020-21	Projected Cost:	\$1,200,000
Primary Funding Source:	SRF Loan, Grant	Add Funding Source:	

Description: Purchase of 3 screw pumps to replace worn out equipment

## 11. Secondary Clarifier Replacement

Project Year:	2024-25	Projected Cost:	\$3,000,000
Primary Funding Source:	Wastewater	Add Funding Source:	Grant

Description: Purchase/construction of secondary clarifiers. Existing clarifiers date back to 1935, with rehab in 1986. Existing clarifiers are undersized for the plant process and structural degradation is to the point of failure at several points. Consulting engineers and mechanical contractors would be necessary for design and construction.

## 12. Sludge Dewatering Compactor/Screw Press

Project Year:	2021-2022	Projected Cost:	\$2,600,000
Primary Funding Source:	Wastewater, SRF	Add Funding Source:	Grant

Description: Replace existing dewatering centrifuge with a new screw compactor system (SCS). The SCS will consist of new screw presses, replacement of sludge tanks, replace sludge pumps, new polymer feed, new ferric feed, replace high pressure blowers, replace building sump pump.

## 13. Tertiary Pump Replacement

Project Year:	2021-23	Projected Cost:	\$40,000
Primary Funding Source:	Wastewater	Add Funding Source:	

Description: Scheduled rehabilitation of existing pump/motor to original specs

## 14. West Roughing Tower Pump

Project Year:	2023-24	Projected Cost:	\$20,000
Primary Funding Source:	Wastewater	Add Funding Source:	

Description: Scheduled rehabilitation of existing pump/motor to original specs

## WASTEWATER TREATMENT PLANT PROJECTS

## 15. 10-Yard Tandem Dump Rehab. Used for Biosolids Hauling

Project Year: 2023-2024

Projected Cost: \$65,000

Primary Funding Source: Motor Pool

Add Funding Source:

Description: Replace engine, as body &amp; chassis is good condition at this time



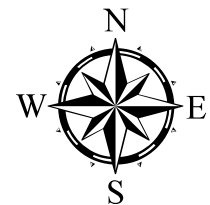
# City of Owosso 2021 Street Improvement and Water Main Projects

## Project Locations

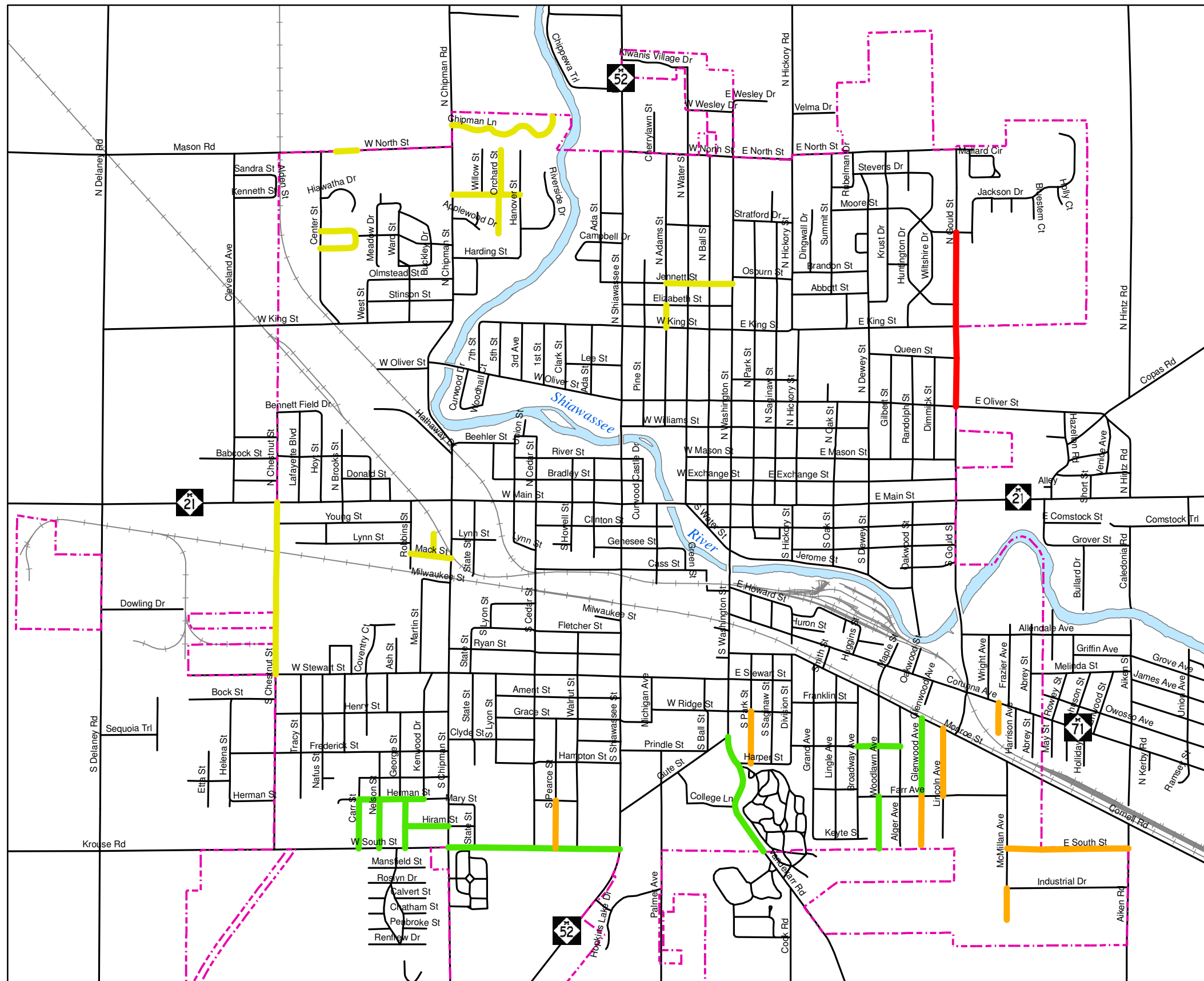
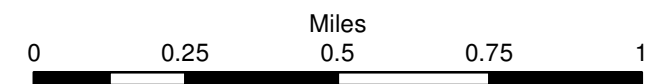
- 2021 Street Rehab
- 2021 Crush & Shape
- 2021 Chip Seal Contract 1
- 2021 Chip Seal Contract 2

## Other Features

- City Limit
- Streets & Roads
- Railroads



Map updated 16 February, 2021





# City of Owosso 2022 Street Improvement and Water Main Projects

## Project Locations

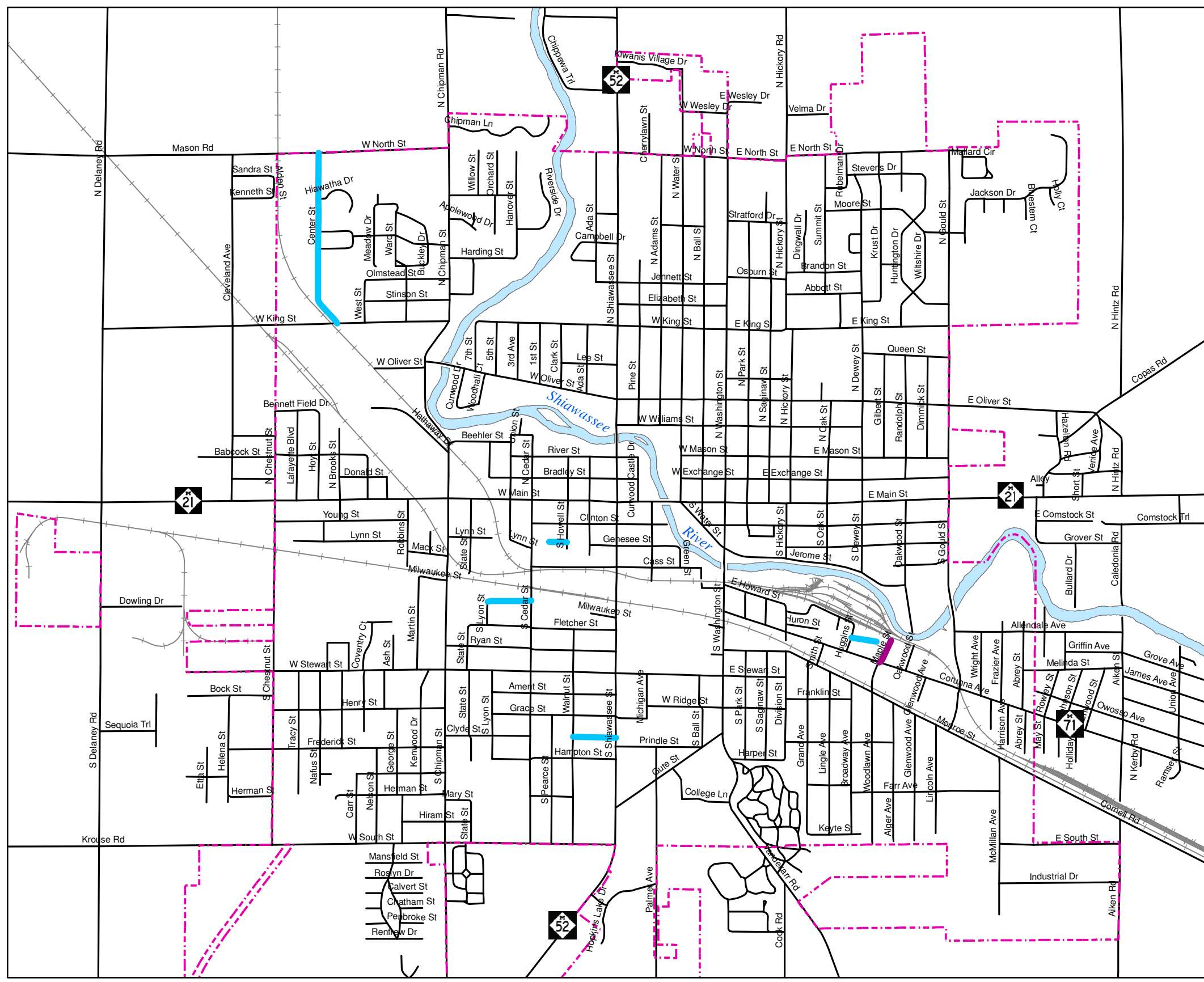
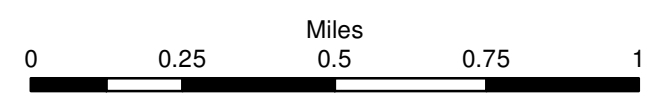
- 2022 Street & Water Main
- 2022 Water Main Replacement

## Other Features

- City Limit
- Streets & Roads
- Railroads



Map updated 17 February, 2021







# City of Owosso 2023 Street Improvement and Water Main Projects

## Project Locations

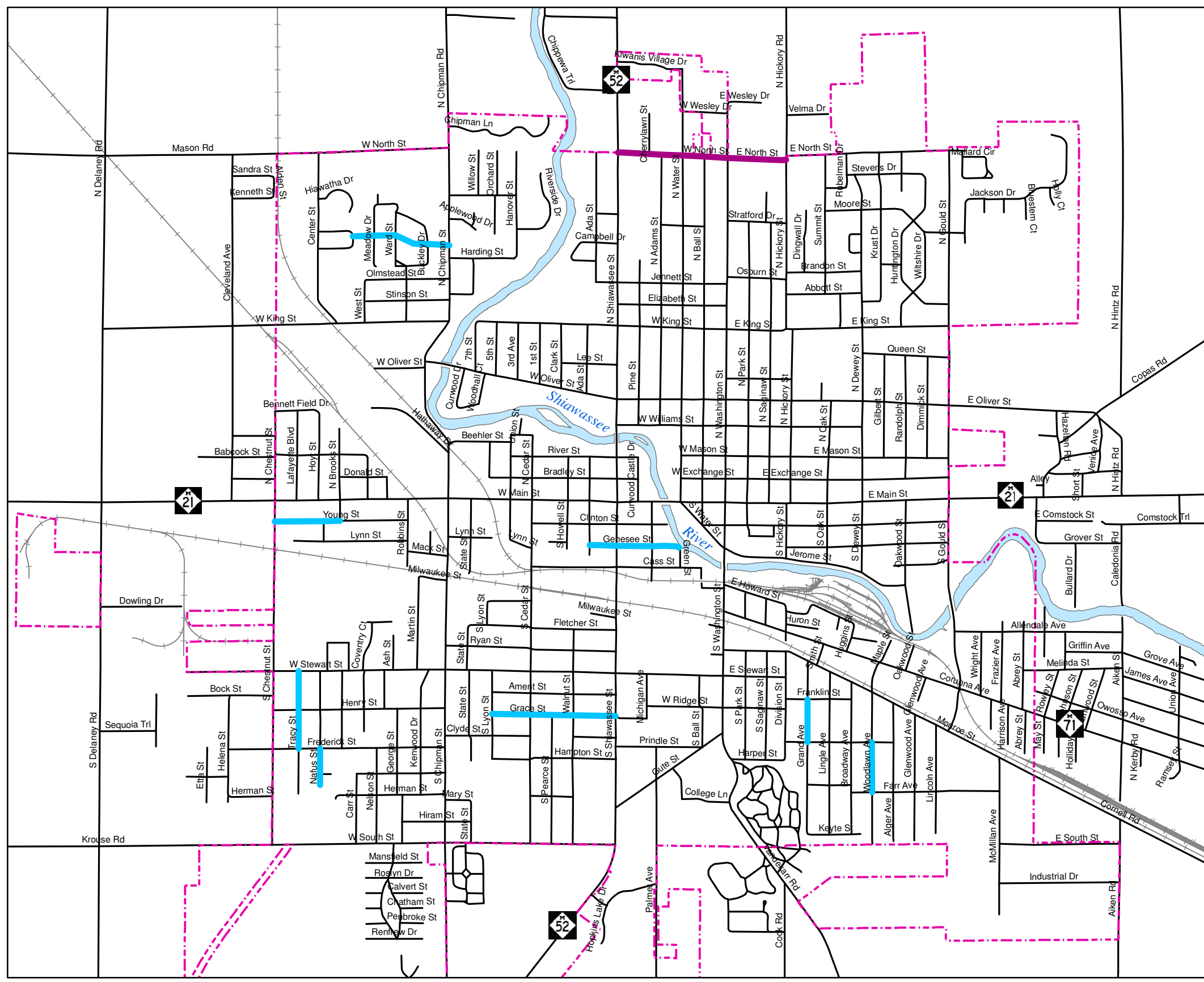
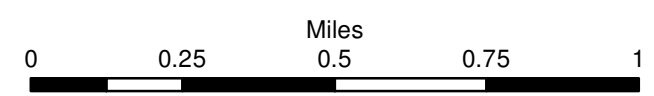
- 2023 Street and Water Main
- 2023 Water Main Replacement

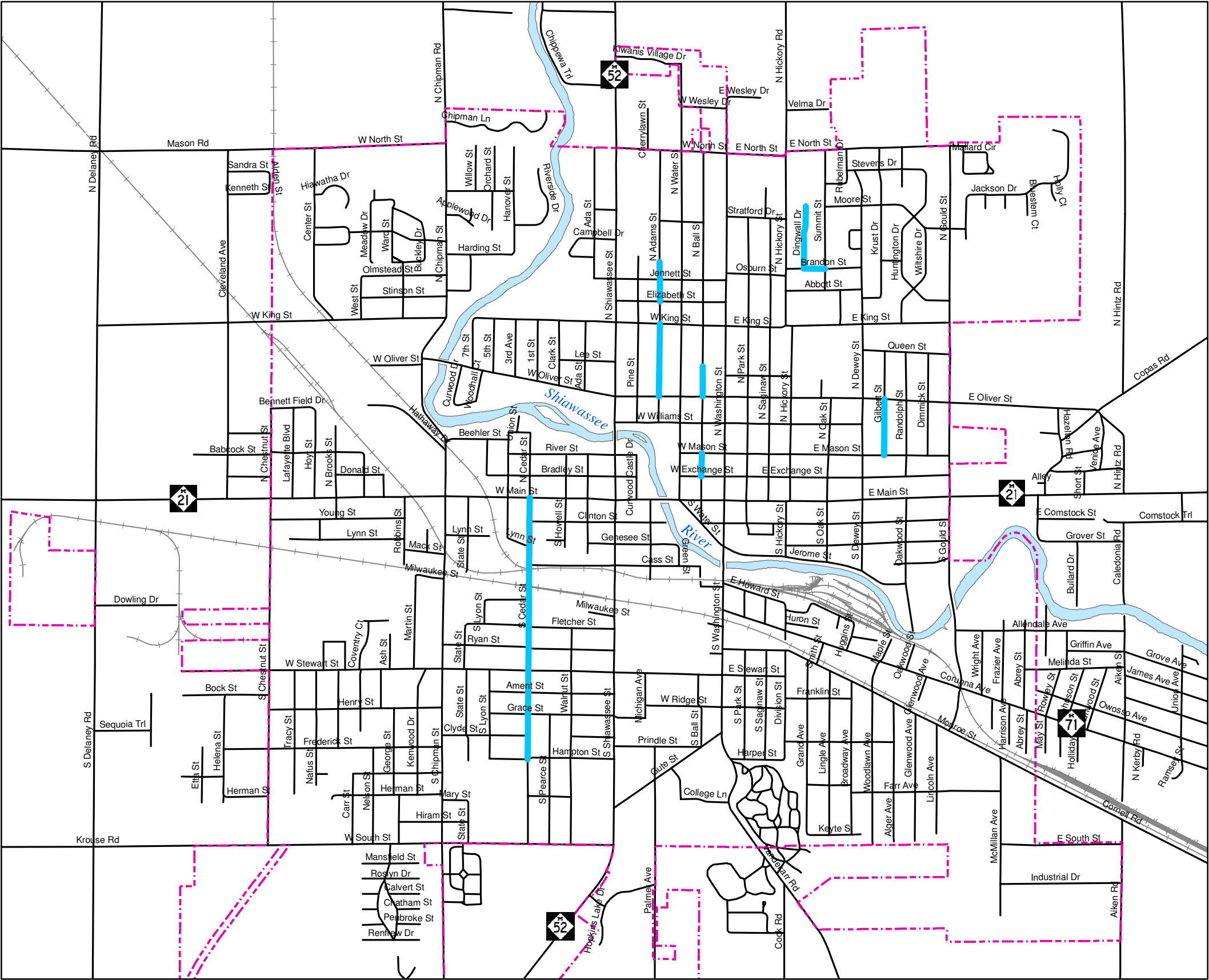
## Other Features

- City Limit
- Streets & Roads
- Railroads



Map updated 17 February, 2021





# City of Owosso 2024 Street Improvement and Water Main Projects

## Project Locations

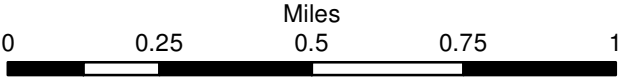
2024 Water Main Replacement

## Other Features

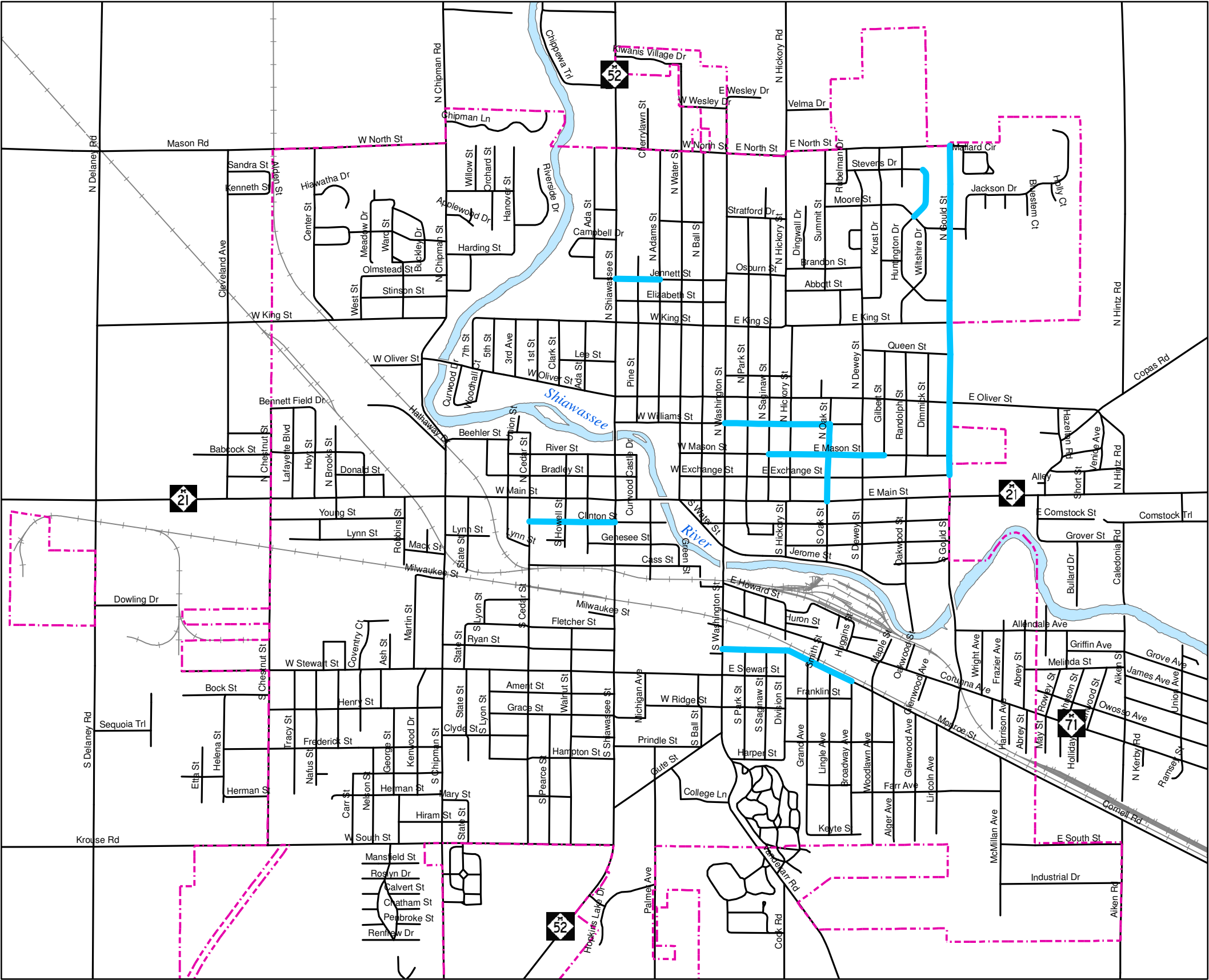
- City Limit
- Streets & Roads
- Railroads



Map updated 18 February, 2021







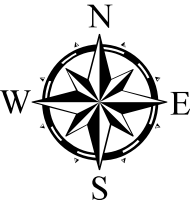
# City of Owosso 2025 Street Improvement and Water Main Projects

## Project Locations

2025 Water Main Replacement

## Other Features

- City Limit
- Streets & Roads
- Railroads



Map updated 17 February, 2021

