

**ADOPTED BUDGET  
WITH AMENDED 2008-09 DATA**



**2009-10**



# INDEX

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<b>MANAGER'S LETTER</b>	Introduction
<b>BUDGET CALENDAR</b>	1
<b>COMMUNITY PROFILE</b>	2
<b>LOCAL GOVERNMENT PRIMER</b>	3-5
<b>GRAPHIC PRESENTATIONS</b>	
Population	6
City Tax Levy	7
Ten Largest Taxpayers	8
Tax Burden by Property Class	9
Home Sales	10
Real Property Taxable Value	11
Property Tax Limitations	12
Revenue Sharing	13
General Fund Revenues	14
General Fund Expenditures	15
 <b>GENERAL FUND</b>	
Revenue Summary	16-17
Expenditure Summary by Activity	18
Expenditure Summary by Object	19
Fund Balance Summary	20
Department Narratives:	
City Council	21
City Manager	22
Finance	23
Assessing	24
City Attorney	25-26
Clerk	27-28
Personnel	29-30
Treasury	31
Information Technology	32
Buildings and Grounds Maintenance	33
General Administration	34
Police	35
Fire	36-37
Building and Safety	38-39
Public Works	40-41
Engineering	42
Leaf Collection	43
Parking Lot Maintenance	44-45
Parks	46-48
Economic Development	49



# INDEX

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## SPECIAL REVENUE FUNDS

Revenue Summary	50
Expenditure Summary by Activity	51
Expenditure Summary by Object	52
Fund Balance Summary	53
Fund Narratives:	
Major Street	54
Local Street	55
Street Conditions	56
Major & Local Street Map	57
CDBG Fund	58
Housing/Redevelopment	59
Historical	60

## DEBT SERVICES FUNDS

Long Term Debt Graph	61
Special Assessment Debt	62
General Obligation Debt	63

## ENTERPRISE FUNDS

Enterprise/Internal Service Funds Summary	64
Fund Narratives:	
Transportation	65-66
Sewer	67
Water	68
Wastewater	69
Fleet Maintenance	70

## COMPONENT UNITS

Revenue Summary	71
Expenditures Summary	72
Fund Balance Summary	73
Fund Narratives:	
Brownfield Authority:District 3	74
Brownfield Authority:District 4	75
Brownfield Authority:District 6	76
Brownfield Authority:District 8	77
Brownfield Authority:District 9	78
Brownfield Authority:District 10	79
Brownfield Authority:District 11	80
Brownfield Authority:District 12	81
Brownfield Authority:District 13	82
Downtown Development Authority	83-84



# INDEX

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## **CAPITAL OUTLAY DETAIL**

General Fund	85
Special Revenue/Component Unit	86
Capital Projects Fund	87
Enterprise Funds	88
Fleet Maintenance Fund	89

## **CAPITAL PROJECTS**

Revenue/Expenditure Summary	90
Fund Narratives:	
Capital Projects	91-92





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April 6, 2009

**Honorable Mayor Bruff & City Council:**

I am pleased to present the 2009-2010 proposed Annual Operating Budget for The City of Owosso. This budget is submitted in accordance with the applicable state laws governing local municipal finance and accordingly is a balanced budget. This budget document is a culmination of numerous hours of dedicated employees working toward providing more efficient services. All areas of operation have been painstakingly reviewed to ensure that core municipal services are provided in the most cost-effective manner possible. Moreover, the basic organizational structure and historical spending patterns were explored and changed to identify cost savings and to gain efficiencies.

We are living in challenging times, where a troubled economy, rising unemployment, falling home prices, and a lack of consumer confidence have gripped our community and propelled our nation into a recession. These events have resulted in significantly declining local government revenues that have led to budgetary issues across Michigan and have impacted services in most Michigan localities. And while we have been working relentlessly to address the fundamental elements of these challenges over the last several years, and have made some progress, much work remains to be done.

For several years, the City's cost of doing business has increased at a rate greater than the City's income. Raising taxes has not been seen by most as a viable option, the focus has been to improve the efficiency of city government and to reduce costs. It has been a difficult task, particularly because much of the City's expenses are associated with the costs of total employee compensation. Today, while we are continuing to provide vital city services, the city government has 7% fewer employees than a few years ago. This year, if we had not received our state and federal grant funding and federal stimulus funds, we would have had to reduce our staffing levels to balance the budget. However, even with this additional funding, this budget is predicated on developing approximately \$253,600 in 'Personnel Adjustments' (i.e., retirements, leave some vacancies unfilled, adjusting employee fringe benefits, furlough days, etc.). Furthermore, to be consistent with union group contracts general city employees will receive a cost-of-living increase on January 1, 2010. At the same time, the weak economy has affected many of our residents and business owners. Unemployment is now over 15 percent in our County, property foreclosures are high, and many businesses are struggling. The forecast for the next several years is equally challenging for our City and other municipalities due largely in part to the State's structural financial challenges and outdated financing structures. However, I am confident that the city of Owosso will undoubtedly overcome this economy with hard work, ingenuity, collaboration, innovation, and mobilizing the community to respond.

In spite of the weak economy, there are positive developments which bode well for the future of the City. In 2008, the City Council appointed the Blue Ribbon Commission to develop a strategic direction for the City of Owosso. They met for hundreds of hours and delivered their recommendations to the City Council in January. I am pleased to announce that this budget and fiscal year we will begin the implementation of 85% of the priority recommendations from the Blue Ribbon Commission.



## INFLUENCES ON THE MUNICIPAL BUDGET

There are many issues affecting municipal budgets in Michigan, both internally and externally:

- First, and foremost, is the extremely poor health of the overall state economy. Michigan continues to experience serious financial stress and all local units of government in the State will suffer as a result.
- In 1994, when Proposal A was adopted municipalities witnessed the permanent capping of local property tax growth. Local units of government were to be made whole by an increase in the state income tax, which would then be returned to communities through state shared revenues. Nothing could be further from the truth. Revenue sharing payments have been cut almost every year since 1995. Since 2000, the City of Owosso has lost approximately \$2,000,000 in revenue sharing reductions from what state law formula dictates. The state economy and the legislature reducing state shared revenue, when coupled with the state enacted Headlee Act which rolls back local millage rates, have all combined to permanently and dangerously restrict local revenue. This 'perfect storm' in municipal finance has made it extremely difficult for communities to continue to provide consistent levels of public service.
- The victims of this state funding crisis run the gamut from various municipal programs to the citizens of Owosso. The City of Owosso has reduced its workforce in virtually every budget since 2005. This year is no exception. Throughout this fiscal year our team will spend an incredible amount of time looking for any and all administrative efficiencies and then take action to realize these efficiencies. This will entail the investigation of privatizing some functions and bringing others in-house when it merits an increase in effectiveness and efficiency.
- Gas and weight taxes, which are used to fund our local and major street programs, have also been significantly cut by the State of Michigan. This has resulted in an increasing reliance of the street system on City general fund revenues at a time when this fund can least afford the additional burden. This year, we will rely on state and federal grants and the federal stimulus package to supplement our street program.
- Rising health care and retirement costs obviously continue to plague all employers and the City of Owosso is no exception. There are some reasons for optimism. First, and foremost, is the strong labor-management partnership we have forged with our employee unions. Last year, the City has formed the 'Health Care Task Force' which is a group a municipal employees, labor unions, and city management. Even though we have completed all of our union negotiations, we will continue to meet with this group to educate and potentially find cost-saving for employees and the City.

## BUDGET HIGHLIGHTS FOR FISCAL YEAR 2009-2010

- **Excellence in Neighborhoods Initiative:** Last year, we kicked off an initiative to bring stability and focus resources on our neighborhoods. This program includes the formation of a new downtown and neighborhood housing program. It will allow us to actively compete for state and federal grant funds to assist local Owosso residents in maintaining their homes. This investment is critical to assist in keeping our housing stock as viable as possible. With the influx of significant resources at the state and federal level to handle the current housing crisis, I am recommending , on approval of this budget, to hire a housing staff member to develop this program, and start applying for state and federal housing funds. This program will not be operated with General Fund dollars. Also, we will work with community leaders upon developing a non-profit housing organization to assist and partner with the City in facilitating this program. With a federal grant, we will be meeting with neighborhoods and assisting in organizing neighborhood groups. These neighborhood groups will be responsible for bringing issues to City Hall, implementing neighborhood watch program, and finding new ways that City Hall can assist them. This program will be called the Neighbor2Neighbor Program. We will work with our Department of Public Safety to implement more community policing activities and to provide more community education on public safety and fire protection.



- **Regional Collaboration:** For the City of Owosso to be strong in the future we need to partner with surrounding local units of government, schools, non-profits, and private entities to cost effectively provide services for our citizens. I will be encouraging City Council to be a leader and to push for a financial regional collaborative effort on our parks, recreation, and quality of life services in the mid-county area. We should be able to financially partner in ways to make sure our residents can find entertainment in Shiawassee County and not have to leave the county for this entertainment. Included in this regional discussion will be how to move forward on community centers that could replace Holman Pool.
- **Investment in Technology, Communications, and Customer Service:** I am recommending to follow the Blue Ribbon Commissions recommendation to improve our overall communications and marketing of the City by allocating some resources to this area. One critical aspect will be to build a new interactive website. This website will create a 'one stop shop' for city information and assist the city in marketing itself. Lastly, we hope with this purchase we will create a hot-line where residents can call and/or email concerns, questions, and issues to the City and receive a compliant number so they can check on the status of their concern. We owe city residents top of the line customer services. Additionally, we will begin allowing for City residents to use credit/debit cards to pay for services, online billing and payments, and automatic payments from banks.
- **Economic Development and Quality of Life Activities:** We will continue to apply for grants and find regional partners for improving our quality of life in the city of Owosso. This year the city and its public and private partners will be investing over \$5 million to improve our parks, recreation, downtown economy, and our aesthetic look. Our staff will be working long, hard days to make sure this investment is prudent and take all precautions not to interrupt commerce. We will also be active in working with our partners to provide more events within the community this summer and prepare us for a much more comprehensive programming after we finish our quality of life improvements. We will be investing in our parks and giving seed money to begin preparations on constructing a 'playscape' in an Owosso park. Our economic development program will also be working on a community retail and commercial business recruiting tool; developing the Main Street Program; working on a community marketing strategy; begin developing a Master Plan, a waterfront redevelopment plan; comprehensive community survey; and working with City Council on a Strategic Plan. We will continue to pay all membership fees at the same level as in the 2008-2009 fiscal year.
- **Utility Services:** Our Water Fund remains in financial stress and our Sewer Fund is weakening as well. We have and will continue to implement several cost saving measures and will be evaluating more over the next year. Even with these cost saving measures we are not allowed to make the necessary capital improvements needed. I am recommending that we have a consultant do a comprehensive water rate study which will evaluate our needs for cost containment and other necessary actions. After the court system evaluates the recent decision in the Grand Ledge water rate case and after a water study, I will approach City Council with a proposed water and sewer rate increase.
- **Program Reductions:**
  1. Reduce summer seasonal employment.
  2. Reduce sidewalk construction to allow for only public safety hazards.
  3. Make approximately \$253,600 in 'Personnel Adjustments' (i.e., retirements, leave some vacancies unfilled, adjusting employee fringe benefits, furlough days, etc.)
  4. Reduce curb replacements.
  5. Eliminate fleet vehicle purchases with General Fund dollars in this fiscal year.
  6. Reducing education for City staff.

With the receipt of this proposed budget for the 2009-2010 fiscal year, the City Council begins its responsibility of examining the administration's proposals and eventual adoption of the document, which will set the direction for all municipal services and programs. It is recommended that the Council adopt the final budget by the last Council meeting in May. This budget will take effect on July 1, 2009 and run through June 30, 2010.



Several employees deserve recognition for their efforts in the preparation of this document. Rick Williams (Finance Director), Fran Kukulis (Director of Financial & Customer Services), Ron Tobey (City Treasurer), Larry Cook (City Assessor), Brent Morgan (Director of Economic Development & Neighborhood Services), Jacque Newell (IT Director), Gary Burk (Utility Director), Ron Baker (City Engineer), Jessica Unangst (Director of Human Resources), and Mike Comeau (Director of Public Safety). I would also like to give thanks to all department directors and their staffs for the collaborative way they approached solving our budget challenges and for their increased involvement in the creation of our budget document.

This upcoming fiscal year promises to present some clear challenges to the City of Owosso. Marginal growth in the economy coupled with restrictions on municipal revenues will create much competition for scarce municipal resources. I believe that because of the long term administrative efficiencies developed in this budget, and goal-setting sessions with the City Council, we will be able to accommodate these demands while simultaneously providing quality and efficient services as expected by local citizens.

Sincerely,

Joseph A. Fivas  
City Manager

THE CITY OF OWOSSO



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# **CITY OF OWOSSO**

## **BUDGET CALENDAR**

### **2009-2010**

April 6, 2009	Budget Proposal to Council
April 9, 2009	Budget Available to Public
April 20, 2009	Council Sets Public Hearing
April 23, 2009	Public Notice on Budget
May 4, 2009	Public Hearing on Budget
May 18, 2009	Adopt 2009/2010 Budget
June 15, 2009	Amend 2008/2009 Budget



# COMMUNITY PROFILE

The name Owosso was adapted in 1840 from the name of a famous Chippewa Indian chieftain called "Wasso".

Owosso, the largest city in Shiawassee County, with a population of 15,713 (2000 Census) and area equal to 4.45 square miles, is a widely diversified industrial and commercial center in the midst of a highly agricultural county.

It became an incorporated city in 1859, and early founders and planners may have had an eye to the future of the community. Shade trees were planted in the early days, and Owosso's many tree-lined streets testify to the thoughtfulness of these plantings.

The main streets, now the business district of the community, were planned wide enough to alleviate congestion, so prevalent in other cities.

Owosso is an attractive place in which to live and work, and its short distance from other major Michigan markets make it an ideal mid-Michigan location for commerce and industry.

There are 120 acres of parks and playgrounds in Owosso, as well as two auditoriums for the performing arts, an outdoor amphitheater, and an art museum. Recreation in the area includes a four-mile river walkway, roller-skating rink, skate boarding, an in-city lake for fishing, golf courses, municipal pool and many other facilities for sports and fitness.

Within a 90 minutes' drive of Owosso lie Lansing, Flint and Detroit, offering area residents enhanced educational, cultural, and recreational opportunities, including access to professional sporting events.



## LOCAL GOVERNMENT PRIMER FOR CITIZENS

The City of Owosso operates under the council-manager form of government. Simply stated, all power is concentrated in the city council that employs a city manager to implement its policies and oversee the day to day operations of the city.

The limits of local government authority are determined by the state constitution, statutes, and the charter approved by voters in 1964. City council exercises this authority through the adoption of ordinances and policies, including the annual budget. Some provisions of the charter and ordinances establish other boards and commissions with responsibility for making recommendations or decisions concerning city policies and overseeing certain programs and activities of the city. In Owosso, the boards and commissions are:

<u>BOARD OR COMMISSION</u>	<u>PURPOSE</u>
Board of Review	Hears appeals from property owners regarding their tax assessments
Brownfield Redevelopment Authority	Uses financing mechanisms to redevelop obsolete and contaminated industrial and commercial properties
Building Authority	Finances construction of public improvements on which lease revenues can be generated
Building Board of Appeals	Makes decisions concerning variances from the provisions of various construction codes
Cable Access Advisory Commission	An advisory body with regard to all aspects of the public access cable service in the City of Owosso
Downtown Development Authority	Plans for and promotes the central business district
Employees Retirement System Board of Trustees	Oversees the administration of the City retirement system, including investment of its funds
Historical Commission	Oversees Curwood Castle, Gould House, Comstock Cabin, Paymaster building and collection of historical artifacts



Local Development Finance Authority	Fosters industrial development through the use of financing mechanisms necessary to develop supportive public infrastructure
Mid-County Wastewater Treatment Plant Review Board	Makes decisions concerning the Plant governed by the 1977 Agreement between the Cities of Corunna and Owosso and the Townships of Caledonia and Owosso
Owosso Parks and Recreation Commission	Plans for quality park and recreation opportunities based upon cost, efficiency and community need
Planning Commission	Makes recommendations to City Council regarding the zoning ordinance and zoning map
Shiawassee Airport Board	Oversees all areas of operation of the Owosso Community Airport
Shiawassee Area Transportation Agency (SATA)	Owns, operates and finances public transit systems in conjunction with other municipalities
Shiawassee Council on Aging	Provides services to area senior citizens
Shiawassee District Library	Offers a variety of formats, materials, and services to provide for the informational and educational needs of the community members and to encourage the appreciation of reading
Westtown Corridor Improvement Authority	Plans for and promotes the revitalization and redevelopment of commercial properties located in the Westtown Corridor Improvement District
Zoning Board of Appeals	Makes decisions concerning variances from the provisions of the zoning ordinance

These boards and commissions include citizens from the community and offer an opportunity for residents to become involved in city government.

On occasion the City Council will establish ad-hoc committees who, unlike the boards and commissions referenced above are not long standing committees but instead are established to serve and carry out a specific purpose for the council. In May 2008 the City Council established The Blue Ribbon Committee, a group of community residents appointed by the City Council for the purpose of creating a cohesive forward vision for the City of Owosso. This committee was created to set a vision for Owosso's future



and define a strategic direction for attaining that vision so that each citizen may enjoy a high quality of life and a strong sense of place and pride in our community. The Blue Ribbon Committee successfully completed its work and presented its report to the City Council on January 5, 2009.

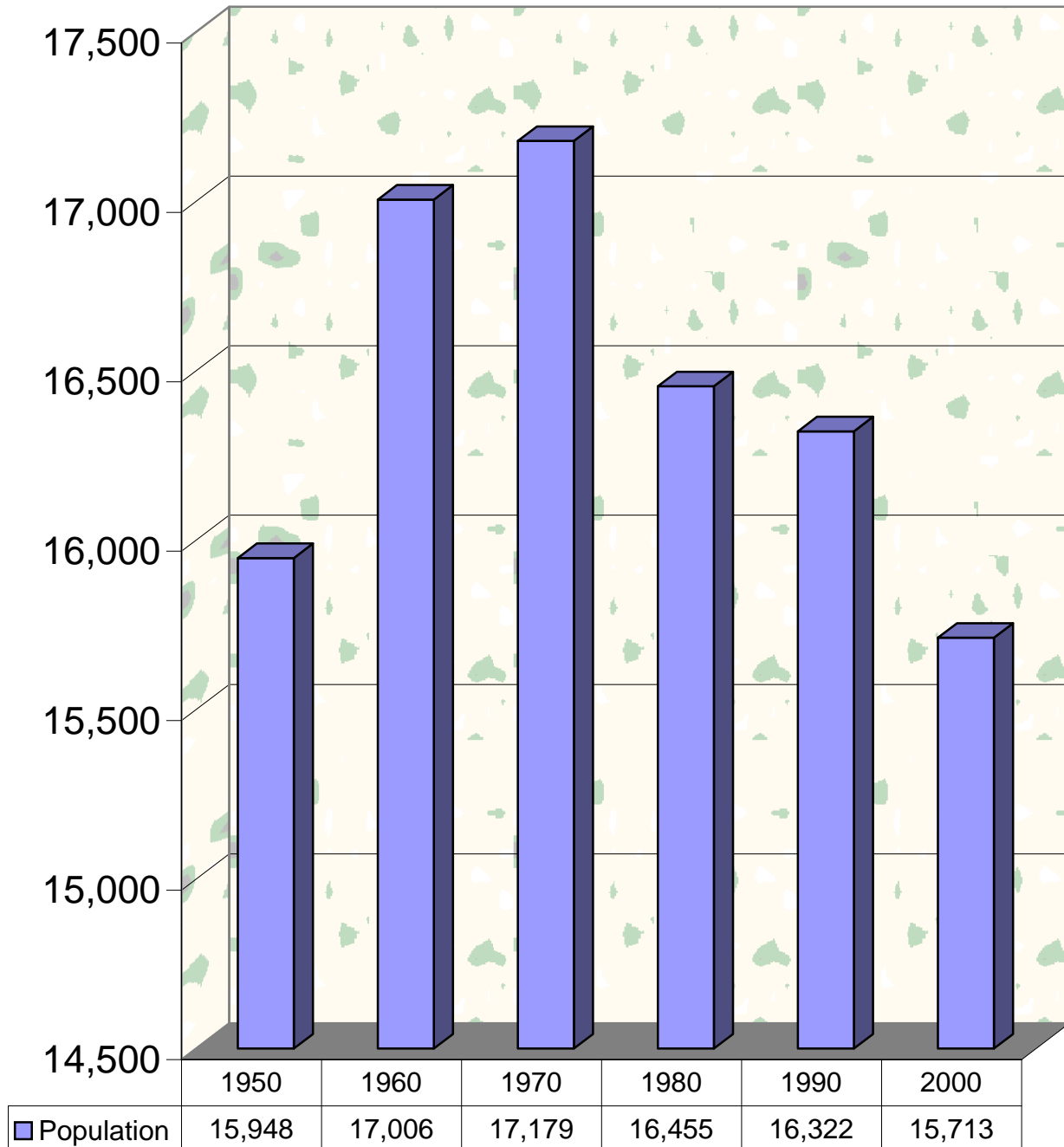
Citizen involvement and input is an important component of the democratic system of government. Most of the major decisions that the city council makes follow public hearings in which citizens comment is received. In fact, public hearings are the first item on the city council's agenda for its meetings. After public hearings, citizens are also provided two opportunities to make comments to the council about any issue of interest to them. Further, residents may choose to write to council or staff members, call them with their questions or concerns, or comment through the City website at [ci.owosso.mi.us](http://ci.owosso.mi.us).

Once the city council has enacted an ordinance or established a policy, it is the job of the city manager to insure that it is implemented. In many cases, this will involve directing staff employed for that purpose and overseeing their actions. Many of the decisions of the city council involve the basic municipal services which the city is in the business of providing –public safety, streets and roads, parks, utilities and the like. As a result, much of the activity of city staff is for the purpose of insuring that these services are effectively provided.

To pay the bills associated with its operations, the city must generate revenue. While most people think of the property tax as the primary source of money for city operations, in fact this tax only covers the cost of providing police and fire services. Other major sources of funds for the city are the water and sewer charges and the local share of state taxes such as the gas and weight tax and sales tax. These taxes and fees comprise the majority of the dollars necessary to finance city operations.

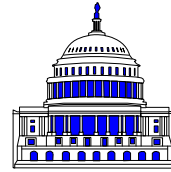


## Population





# City Tax Levy





# City of Owosso

## 2009

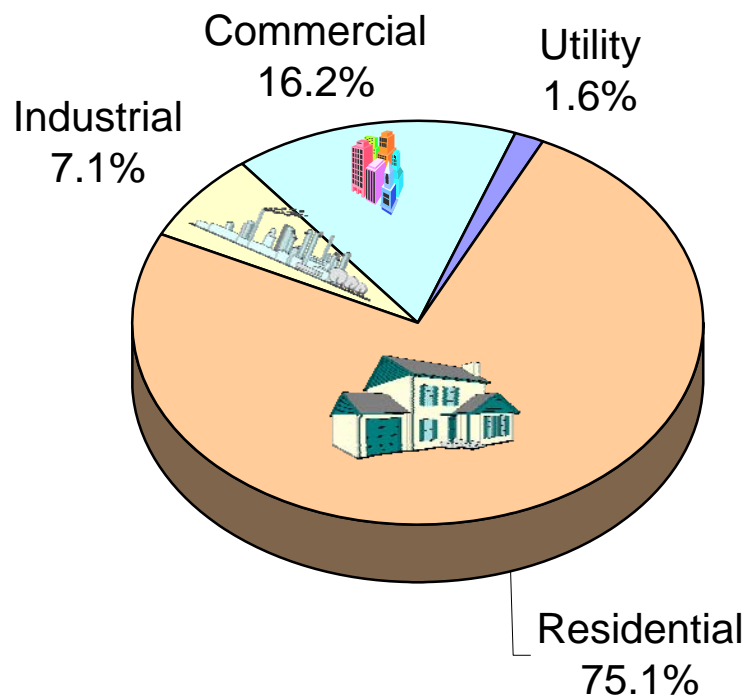
### PROFILE OF THE TEN LARGEST VALUE PROPERTIES

Consumers Energy, CO	Gas & Electric Utility	1.65%
Woodard -CM, LLC	Manufacturer	1.60%
Toledo Commutator, Co	Manufacturer	0.71%
Memorial Medical Assoc	Medical	0.68%
GS-2004, LLC	Apartment Complex	0.65%
Oliver Woods Retirement Village	Retirement Complex	0.62%
Carolina Properties, LLC	Apartment Complex	0.47%
Sun Candlewick, LLC	Mobile Home Park	0.44%
Seedamercial Foundation	Manufacturer	0.41%
Henry Family, LLC	Retail/Rental Property	0.39%

Source: City Assessor's Office

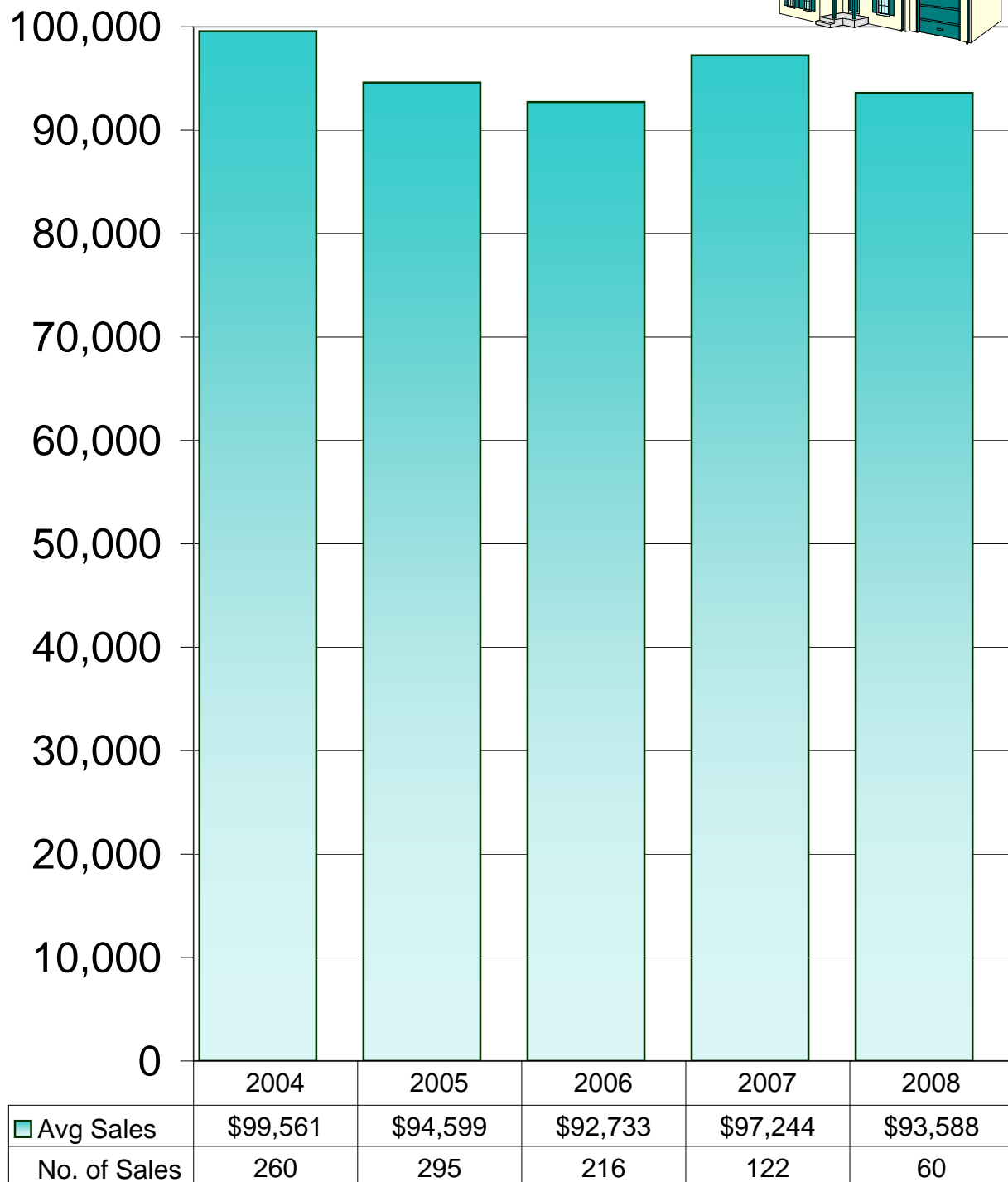


## Tax Burden by Property Class



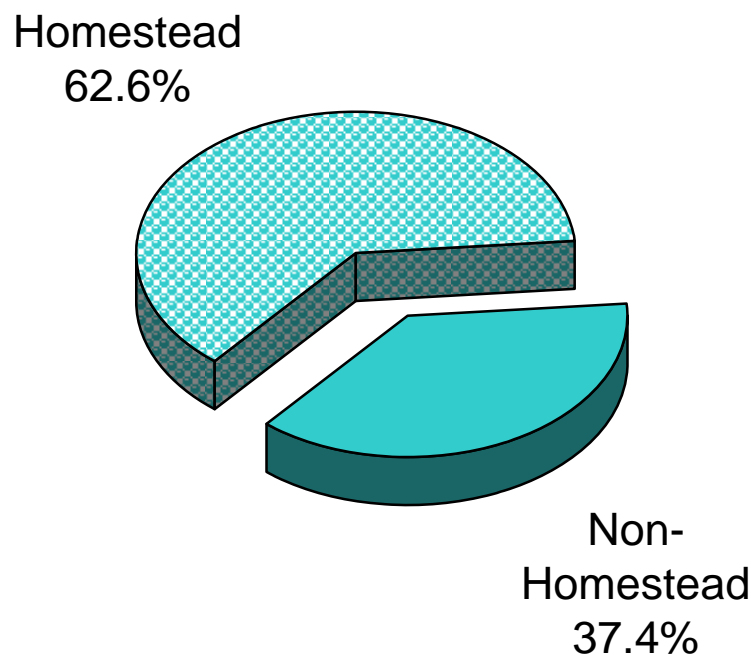


## Existing Home Sales





# 2009 Real Property Taxable Value





## WHAT IS ASSESSED VALUE?

The Michigan Constitution requires property be uniformly assessed, and shall not exceed, 50% of the usual selling price, often referred to as True Cash Value. Each tax year, the local assessor determines the Assessed Value (AV) of each parcel of real property based on the condition of the property on December 31 (Tax Day) of the previous year.

If property values are increasing in your neighborhood, your Assessed Value will likely increase.

## WHAT IS STATE EQUALIZED VALUE (SEV)?

The State Equalized Value (SEV) is the Assessed Value as adjusted following county and state equalization.

The County Board of Commissioners and State Tax Commission must review local assessments and adjust (equalize) them if they are above or below the constitutional 50% level of assessment.

## WHAT IS "CAPPED VALUE"?

"Capped Value" is the value established when the prior year Taxable Value, with adjustments for additions and losses, is multiplied by the Inflation Rate Multiplier (IRM). The multiplier is capped and cannot be greater than 1.05 (1 + 5%). It represents the change in the rate of inflation during the previous year. The final product is Capped Value (CV).

The Capped Value limitation on Taxable Value does not apply if you purchased your home last year.

$$\text{Capped Value} = (\text{Prior TV} - \text{Losses}) \times (1 + \text{IRM}^*) + \text{Additions}$$

\* Percent of change in the rate of inflation or 5%, whichever is less, expressed as a multiplier

## WHAT IS TAXABLE VALUE?

Taxable Value (TV) is the lesser of State Equalized Value (SEV) or Capped Value (CV) unless the property experienced a Transfer of Ownership in the prior year.

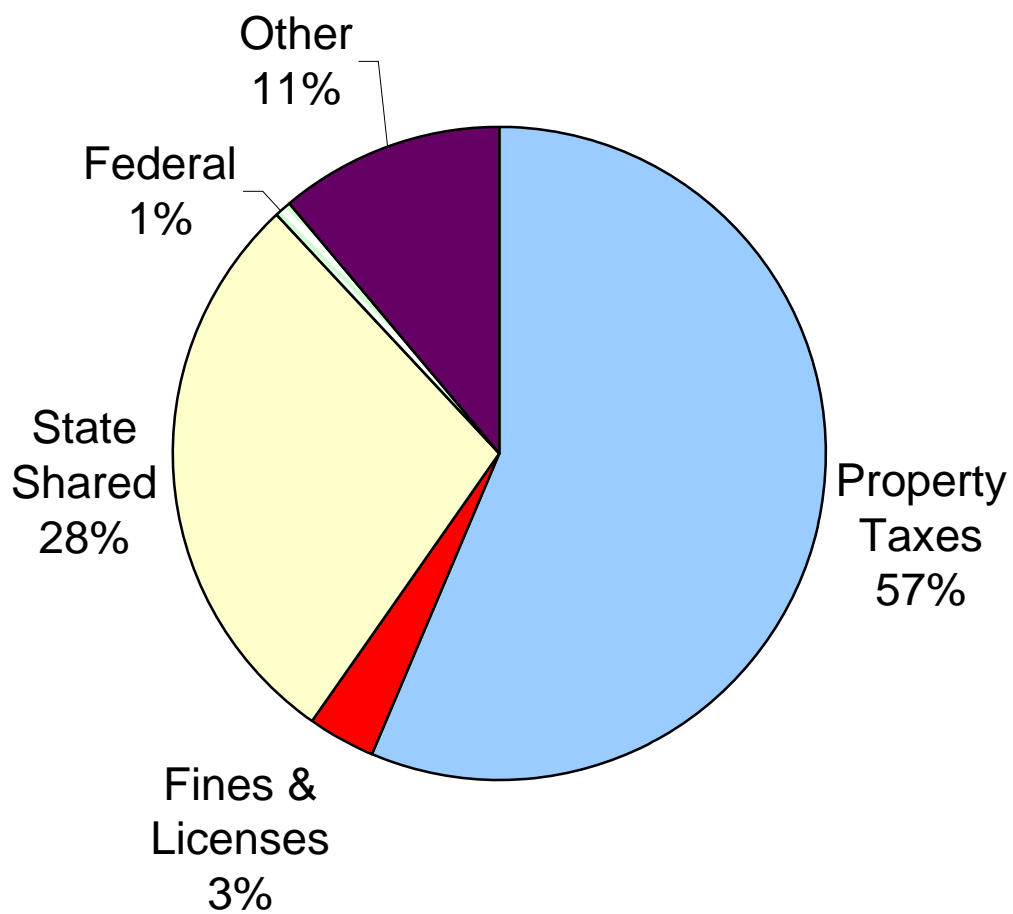


**Revenue Sharing  
State Sales Tax**



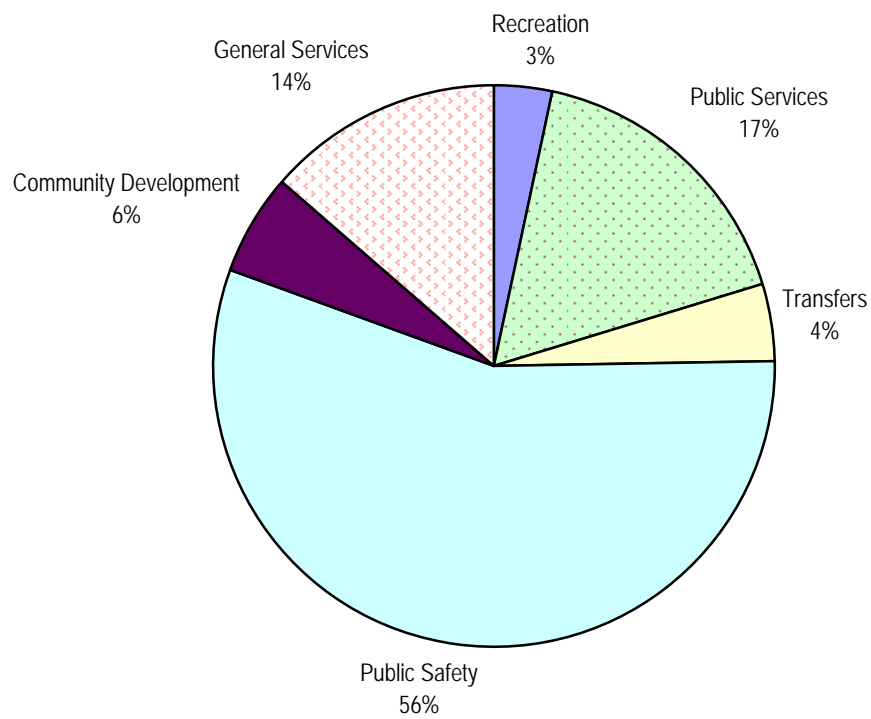


# General Fund Revenues





# General Fund Expenditures





# GENERAL FUND REVENUE SUMMARY

Account Number	Account Name	2007-2008 ACTUAL	2008-2009 ADOPTED	2008-2009 AMENDED	2009-2010 ADOPTED
	<b><u>Taxes</u></b>				
401403	General Operating Tax	3,470,853	3,431,700	<b>3,498,400</b>	<b>3,419,850</b>
401409	Holman Pool Tax	102,885	109,500	<b>53,475</b>	<b>0</b>
401424	Trailer Park Taxes	1,150	1,200	<b>1,125</b>	<b>1,200</b>
401430	IFT & CFT Tax	6,763	4,500	<b>2,650</b>	<b>6,275</b>
401431	Obsolete Property Rehab Tax	2,020	1,325	<b>1,350</b>	<b>1,325</b>
401443	Collection Fees	77,429	79,000	<b>72,700</b>	<b>79,000</b>
401445	Interest & Penalties	19,531	22,000	<b>19,850</b>	<b>19,000</b>
	<b>Total Taxes</b>	<b>3,680,631</b>	<b>3,649,225</b>	<b>3,649,550</b>	<b>3,526,650</b>
	<b><u>Licenses and Permits</u></b>				
450452	Building Permits	28,229	45,000	<b>60,400</b>	<b>48,600</b>
450453	Liquor License	7,633	7,600	<b>18,900</b>	<b>18,900</b>
450454	Permits - Electrical	36,634	18,000	<b>14,450</b>	<b>20,700</b>
450455	Permits - Plumbing/Mechanical	44,789	39,000	<b>30,200</b>	<b>40,000</b>
450460	Miscellaneous License	700	500	<b>1,100</b>	<b>500</b>
450478	Dog License	93	100	<b>100</b>	<b>100</b>
	<b>Total Licenses and Permits</b>	<b>118,078</b>	<b>110,200</b>	<b>125,150</b>	<b>128,800</b>
	<b><u>Federal Grants</u></b>				
501509	Homeland Security	0	0	<b>0</b>	<b>53,000</b>
501506	Dept of Justice Grant	280	0	<b>0</b>	<b>95,825</b>
501523	Transportation Enhancement	0	746,025	<b>699,400</b>	<b>0</b>
	<b>Total Federal Grants</b>	<b>280</b>	<b>746,025</b>	<b>699,400</b>	<b>148,825</b>
	<b><u>State Sources</u></b>				
539531	Recreation Grant	23,898	0	<b>10,100</b>	<b>0</b>
539567	Clean Michigan Initiative	0	75,000	<b>0</b>	<b>0</b>
539575	Sales Tax	1,753,946	1,750,000	<b>1,703,000</b>	<b>1,770,700</b>
	<b>Total State Grants</b>	<b>1,777,844</b>	<b>1,825,000</b>	<b>1,713,100</b>	<b>1,770,700</b>
	<b><u>Charges for Services</u></b>				
600626	Charge for Services Rendered	23,388	11,500	<b>15,500</b>	<b>15,000</b>
600627	Duplicating Services	1,929	2,500	<b>2,500</b>	<b>2,000</b>
600628	Registration Fees	0	25,000	<b>0</b>	<b>32,500</b>
600629	Ambulance Charges	539,301	462,000	<b>523,000</b>	<b>449,200</b>
600632	Fire Protection Contract	0	0	<b>0</b>	<b>0</b>
600633	Fire Services	4,550	5,000	<b>4,000</b>	<b>3,500</b>
600642	Charges for Services - Sales	740	1,000	<b>2,000</b>	<b>2,000</b>
600647	Cable TV	54,566	50,000	<b>88,000</b>	<b>87,000</b>
600653	Housing Rental Fees	0	0	<b>0</b>	<b>0</b>
	<b>Total Charges for Services</b>	<b>624,474</b>	<b>557,000</b>	<b>635,000</b>	<b>591,200</b>
	<b><u>Fines and Forfeits</u></b>				
655655	Parking Violations	22,091	15,000	<b>19,000</b>	<b>19,000</b>
655659	Parking Lease Income	19,487	25,000	<b>14,000</b>	<b>19,000</b>
655660	Ordinance Fines & Costs	29,208	49,000	<b>31,000</b>	<b>30,000</b>
	<b>Total Fines and Forfeits</b>	<b>70,786</b>	<b>89,000</b>	<b>64,000</b>	<b>68,000</b>



**GENERAL FUND  
REVENUE SUMMARY (continued)**

<b>Account Number</b>	<b>Account Name</b>	<b>2007-2008 ACTUAL</b>	<b>2008-2009 ADOPTED</b>	<b>2008-2009 AMENDED</b>	<b>2009-2010 ADOPTED</b>
	<b><u>Interest and Rents</u></b>				
662000	Drug Forfeitures	725	0	100	0
664664	Interest Income	186,054	185,000	69,000	101,000
664665	Interest Income - Restricted	900	1,000	125	300
664668	Other Rent	7,325	6,900	2,200	0
	<b>Total Interest and Rents</b>	<b>195,004</b>	<b>192,900</b>	<b>71,425</b>	<b>101,300</b>
	<b><u>Other Revenue</u></b>				
671673	Sale of Fixed Assets	36,078	16,000	24,600	3,000
671675	Donations/Contributions	88,977	211,500	124,000	0
671676	D.A.R.E. Donations	0	0	0	0
671677	Smokehouse Donations	175	0	375	0
671685	Land Contract Payments	0	0	0	0
671687	Insurance Refunds	22,363	0	18,675	0
671692	Recovery of Bad Debts	2,596	1,000	4,200	1,000
671694	Miscellaneous Income	3,600	2,500	6,700	2,500
	<b>Total Other Revenue</b>	<b>153,789</b>	<b>231,000</b>	<b>178,550</b>	<b>6,500</b>
	<b><u>Other Financing Sources</u></b>				
695696	Appropriation of Reserves	0	0	73,125	0
695698	Other Financing Sources	661,498	0	103,600	0
695699	Appropriation of Fund Balance	0	0	29,850	0
	<b>Total Other Financing</b>	<b>661,498</b>	<b>0</b>	<b>206,575</b>	<b>0</b>
	<b>Total General Fund Revenue</b>	<b>7,282,386</b>	<b>7,400,350</b>	<b>7,342,750</b>	<b>6,341,975</b>



**GENERAL FUND  
EXPENDITURES BY ACTIVITY**

	<b>2007-2008 ACTUAL</b>	<b>2008-2009 ADOPTED</b>	<b>2008-2009 AMENDED</b>	<b>2009-2010 ADOPTED</b>
<b><u>GENERAL SERVICES</u></b>				
City Council	3,642	5,900	7,000	5,600
City Manager	76,534	149,525	112,575	120,375
Finance/Accounting	262,422	268,250	259,025	274,525
Assessor	128,502	111,175	92,950	104,875
Attorney	126,272	145,000	107,000	105,000
City Clerk	143,435	187,025	161,075	161,000
Personnel	104,147	170,700	140,825	229,600
Treasurer	194,671	203,825	204,325	210,125
Information Technology	235,051	259,050	208,475	278,900
General Administration	397,993	408,050	390,100	154,950
Administrative Reimbursement	(663,849)	(780,250)	(678,700)	(809,750)
<b>Total Management</b>	<b>1,008,820</b>	<b>1,128,250</b>	<b>1,004,650</b>	<b>835,200</b>
<b><u>PUBLIC SAFETY</u></b>				
Police	1,697,910	1,784,500	1,678,600	1,926,150
Fire	2,239,591	1,491,850	1,575,200	1,653,025
<b>Total Public Safety</b>	<b>3,937,501</b>	<b>3,276,350</b>	<b>3,253,800</b>	<b>3,579,175</b>
<b><u>COMMUNITY DEVELOPMENT</u></b>				
Building and Safety	122,800	168,550	128,075	139,150
Economic Development	126,008	169,650	136,125	233,325
<b>Total Community Development</b>	<b>248,808</b>	<b>338,200</b>	<b>264,200</b>	<b>372,475</b>
<b><u>PUBLIC SERVICES</u></b>				
Building & Grounds Maintenance	188,853	184,700	170,400	171,425
Public Works	496,715	539,550	601,850	547,100
Engineering	154,874	154,950	146,675	162,200
Leaf Collection	178,875	194,000	148,450	138,800
Parking Lot Maintenance	58,892	38,500	295,900	42,500
<b>Total Public Works</b>	<b>1,078,209</b>	<b>1,111,700</b>	<b>1,363,275</b>	<b>1,062,025</b>
<b><u>RECREATION</u></b>				
Holman Pool	84,164	111,700	61,200	0
Parks	201,969	1,195,725	1,148,100	213,000
<b>Total Recreation</b>	<b>286,133</b>	<b>1,307,425</b>	<b>1,209,300</b>	<b>213,000</b>
<b><u>TRANSFERS</u></b>				
Transfer to Local Street	196,965	106,475	166,400	186,400
Transfer to Major Street	353,392	37,450	0	0
Transfer to S.A.T.A.	22,743	0	0	0
Transfer to M.A.G.N.E.T.	15,700	15,700	15,700	15,700
Transfer to Historical	21,500	21,925	21,925	18,500
Transfer to Airport	3,489	7,000	7,000	7,000
Transfer to Retirement	31,477	49,875	36,500	52,500
<b>Total Transfers</b>	<b>645,266</b>	<b>238,425</b>	<b>247,525</b>	<b>280,100</b>
<b>Total General Fund Expenditures</b>	<b>7,204,737</b>	<b>7,400,350</b>	<b>7,342,750</b>	<b>6,341,975</b>



**GENERAL FUND BUDGETARY CENTERS  
EXPENDITURES BY OBJECT**

	<b>2007-2008 ACTUAL</b>	<b>2008-2009 ADOPTED</b>	<b>2008-2009 AMENDED</b>	<b>2009-2010 ADOPTED</b>
<b><u>GENERAL SERVICES</u></b>				
Personnel Services	271,668	270,650	289,500	(7,800)
Supplies	52,446	58,650	52,600	52,300
Other charges	604,572	698,950	570,200	676,950
Capital Outlay	80,134	100,000	92,350	113,750
<b>Total</b>	<b>1,008,820</b>	<b>1,128,250</b>	<b>1,004,650</b>	<b>835,200</b>
<b><u>PUBLIC SAFETY</u></b>				
Personnel Services	2,781,500	2,805,875	2,833,750	3,057,700
Supplies	38,599	37,750	31,000	36,750
Other charges	407,680	251,000	389,050	238,700
Capital Outlay	709,722	181,725	0	246,025
<b>Total</b>	<b>3,937,501</b>	<b>3,276,350</b>	<b>3,253,800</b>	<b>3,579,175</b>
<b><u>COMMUNITY DEVELOPMENT</u></b>				
Personnel Services	224,010	281,800	238,900	257,575
Supplies	3,801	7,350	4,000	11,300
Other charges	20,997	49,050	21,300	103,600
Capital Outlay	0	0	0	0
<b>Total</b>	<b>248,808</b>	<b>338,200</b>	<b>264,200</b>	<b>372,475</b>
<b><u>PUBLIC SERVICES</u></b>				
Personnel Services	525,098	578,700	538,625	497,400
Supplies	11,492	17,000	13,900	16,500
Other charges	523,957	516,000	560,550	548,125
Capital Outlay	17,662	0	250,200	0
<b>Total</b>	<b>1,078,209</b>	<b>1,111,700</b>	<b>1,363,275</b>	<b>1,062,025</b>
<b><u>RECREATION</u></b>				
Personnel Services	81,207	79,600	89,200	64,000
Supplies	6,211	17,000	6,700	5,000
Other charges	149,804	168,300	138,400	114,000
Capital Outlay	48,911	1,042,525	975,000	30,000
<b>Total</b>	<b>286,133</b>	<b>1,307,425</b>	<b>1,209,300</b>	<b>213,000</b>
<b><u>TOTAL GENERAL FUND</u></b>				
Personnel Services	3,883,483	4,016,625	3,989,975	3,868,875
Supplies	112,549	137,750	108,200	121,850
Other charges	1,707,010	1,683,300	1,679,500	1,681,375
Capital Outlay	856,429	1,324,250	1,317,550	389,775
<b>Total</b>	<b>6,559,471</b>	<b>7,161,925</b>	<b>7,095,225</b>	<b>6,061,875</b>
Transfers	645,266	238,425	247,525	280,100
<b>Total Expenditures</b>	<b>7,204,737</b>	<b>7,400,350</b>	<b>7,342,750</b>	<b>6,341,975</b>



**GENERAL FUND  
FUND BALANCE**

	<b>2007-2008 ACTUAL</b>	<b>2008-2009 ADOPTED</b>	<b>2008-2009 AMENDED</b>	<b>2009-2010 ADOPTED</b>
Total Revenues	7,282,386	7,400,350	<b>7,342,750</b>	<b>6,341,975</b>
Total Expenditures	7,204,737	7,400,350	<b>7,342,750</b>	<b>6,341,975</b>
Excess Revenues over (under) Expenditures	77,649	0	<b>0</b>	<b>0</b>
Beginning Fund Balance	3,519,485	3,597,134	<b>3,597,134</b>	<b>3,494,159</b>
Appropriation of Fund Balance	0	0	(29,850)	0
Appropriation of Reserve			(73,125)	
<b>Ending Fund Balance</b>	<b>3,597,134</b>	<b>3,597,134</b>	<b>3,494,159</b>	<b>3,494,159</b>

<b>Fund Balance Breakdown:</b>				
Reserved	751,927	751,927	678,802	<b>678,802</b>
Designated	1,278,589	1,278,589	1,248,739	<b>1,248,739</b>
Designated for Budget Stabilization	1,566,618	1,566,618	1,566,618	<b>1,566,618</b>
Unreserved	-	-	-	-
	<b>3,597,134</b>	<b>3,597,134</b>	<b>3,494,159</b>	<b>3,494,159</b>



# CITY COUNCIL 101-101

SERVICE DESCRIPTION	OPERATIONAL PLAN 2009-2010		
* Plan for the development of the community and the operation of its city government			
* Set policies for service delivery and governance			
* Receive citizen input through public hearings and other means			
	<b>CAPITAL OUTLAY</b>		
* Employ a city manager and city attorney and appoint boards and commissions	<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
* Adopt an annual budget			
* Approve major purchases and capital improvements			
<b>Total</b>	0	0	0

## STAFFING SUMMARY

	Date <u>Elected</u>	Term <u>Expires</u>
Bruff	2005	2009
Owen	2001	2009
Cline	2005	2009
Forster	2007	2011
Frederick	2007	2011
Martenis	2007	2011
Simmons	2007	Appointed 2009

## BUDGET SUMMARY

	<u>ACTUAL</u> <u>2007-2008</u>	<u>ADOPTED</u> <u>2008-2009</u>	<u>AMENDED</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Personnel	2,090	2,400	2,400	2,300
Supplies	796	500	1,200	400
Other	756	3,000	3,400	2,900
COL	0	0	0	0
<b>Total</b>	<b>3,642</b>	<b>5,900</b>	<b>7,000</b>	<b>5,600</b>



# CITY MANAGER 101-171

SERVICE DESCRIPTION	OPERATIONAL PLAN 2009-2010		
* Policy initiation, evaluation and implementation			
* Staff supervision			
* Strategic planning			
	CAPITAL OUTLAY		
* Personnel administration	<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
* Financial oversight			
* Community relations and information			
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

## STAFFING SUMMARY

	<u>CURRENT 2008-2009</u>	<u>ADOPTED 2009-2010</u>
City Manager	1	1
Intern	0	0
<b>Total</b>	<b>1</b>	<b>1</b>

## BUDGET SUMMARY

	<u>ACTUAL 2007-2008</u>	<u>ADOPTED 2008-2009</u>	<u>AMENDED 2008-2009</u>	<u>ADOPTED 2009-2010</u>
Personnel	69,834	144,025	109,375	115,075
Supplies	2,002	2,000	200	1,900
Other	4,698	3,500	3,000	3,400
COL	0	0	0	0
<b>Total</b>	<b>76,534</b>	<b>149,525</b>	<b>112,575</b>	<b>120,375</b>



# FINANCE 101-201

SERVICE DESCRIPTION	OPERATIONAL PLAN 2009-2010		
* Accounting and financial reporting	Complete migration to BS&A Dot.Net applications		
* Purchasing	Launch BS&A on-line requisition and purchase order system at department level		
* Risk Management	Interface budgeting and financial reporting into new city website		
* Investments			
* Debt Management			
* Budget			
* Accounts Payable			
	CAPITAL OUTLAY		
	<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
Total	0	0	0

## STAFFING SUMMARY

	<u>CURRENT</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Finance Director	1	1
Accountant	1	0
Accounts Payable	1	1
Payroll	0.7	0
Total	3.7	2

## BUDGET SUMMARY

	<u>ACTUAL</u> <u>2007-2008</u>	<u>ADOPTED</u> <u>2008-2009</u>	<u>AMENDED</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2008-2009</u>
Personnel	255,418	259,250	252,525	263,525
Supplies	4,234	4,500	4,500	4,500
Other	2,770	4,500	2,000	6,500
COL	0	0	0	0
Total	262,422	268,250	259,025	274,525



# ASSESSING 101-209

SERVICE DESCRIPTION	OPERATIONAL PLAN 2009-2010		
<ul style="list-style-type: none"> <li>* Maintain a system of assessing property in accordance with accepted mass appraisal models and the current State of Michigan Tax Act</li> <li>* Process and audit personal property statements</li> <li>* Maintain name, mailing address and homestead information on all real property</li> <li>* Respond to inquiries from public, other agencies and departments</li> <li>* Provide methodology to Board of Review</li> <li>* Represent City in Tax Tribunal cases</li> <li>* Maintain accurate and up to date property descriptions and records on all real and personal property in the City</li> <li>* Maintain system of field (physical) verification of property information</li> <li>* Maintain record of legally allowable taxable value</li> </ul>	Visit & verify data for 15-20% of residential properties		
	Transfer data from old record cards to current computerized database		
	Coordinate with County Equalization Department a Commercial/Industrial Property Appraisal Study		
	CAPITAL OUTLAY		
	<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
<b>Total</b>	<u>0</u>	<u>0</u>	<u>0</u>

## STAFFING SUMMARY

	<u>CURRENT 2008-2009</u>	<u>ADOPTED 2009-2010</u>
Assessor	1	1
Clerical	1	0
Temp/Seasonal	0	0
<b>Total</b>	<u>2</u>	<u>1</u>

## BUDGET SUMMARY

	<u>ACTUAL 2007-2008</u>	<u>ADOPTED 2008-2009</u>	<u>AMENDED 2008-2009</u>	<u>ADOPTED 2009-2010</u>
Personnel	116,931	99,825	83,150	92,175
Supplies	4,982	5,750	5,200	5,750
Other	6,589	5,600	4,600	6,950
COL	0	0	0	0
<b>Total</b>	<b>128,502</b>	<b>111,175</b>	<b>92,950</b>	<b>104,875</b>



# ATTORNEY 101-210

SERVICE DESCRIPTION	OPERATIONAL PLAN 2009-2010		
* Preparation of legal documents			
* Provide legal advice to council and staff			
* Prosecution of persons accused of violating ordinances			
	<b>CAPITAL OUTLAY</b>		
	<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
* Draft adoptions, amendments & repeals of city ordinances			
* Advise on tax tribunal cases			
<b>Total</b>	<u>0</u>	<u>0</u>	<u>0</u>

## STAFFING SUMMARY

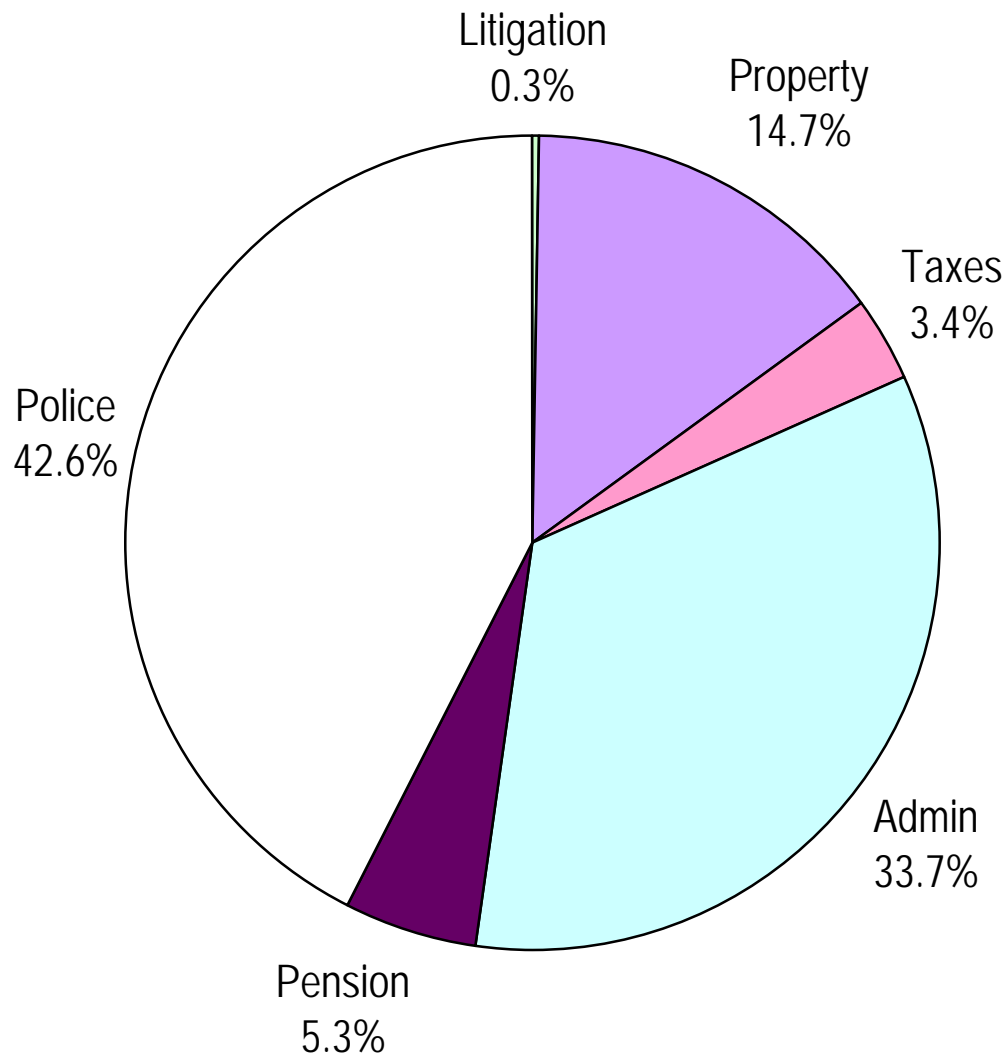
	<u>CURRENT 2008-2009</u>	<u>ADOPTED 2009-2010</u>
Contractual	1	1
<b>Total</b>	<u>1</u>	<u>1</u>

## BUDGET SUMMARY

	<u>ACTUAL 2007-2008</u>	<u>ADOPTED 2008-2009</u>	<u>AMENDED 2008-2009</u>	<u>ADOPTED 2009-2010</u>
Supplies	0	0	0	0
Other	126,272	145,000	107,000	105,000
COL	0	0	0	0
<b>Total</b>	<b>126,272</b>	<b>145,000</b>	<b>107,000</b>	<b>105,000</b>



## Attorney Fees Fiscal 2008



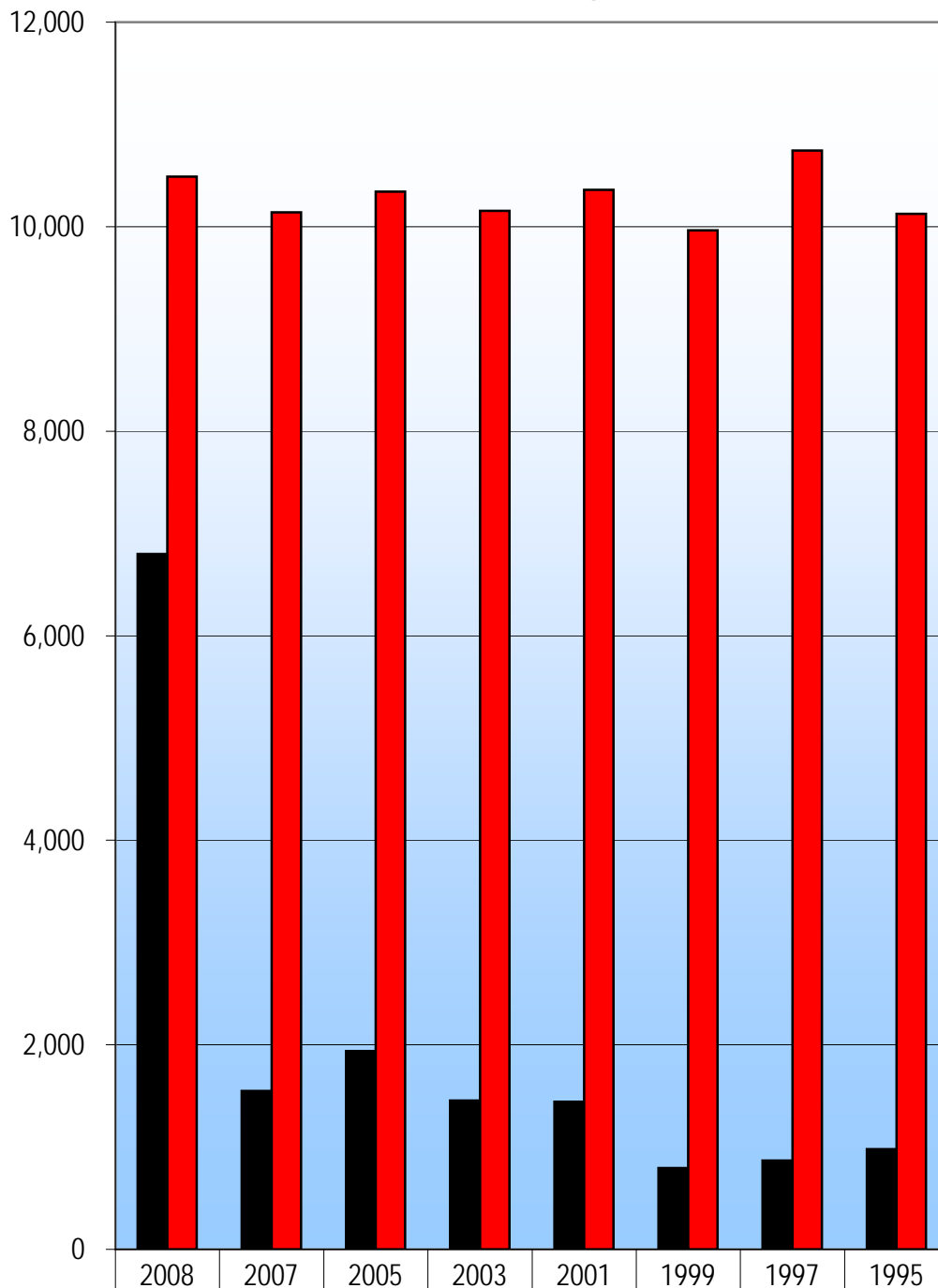


# CLERK 101-215

SERVICE DESCRIPTION		OPERATIONAL PLAN 2009-2010			
* Administer local, state and federal elections  * Act as Clerk to the City Council and Employees Retirement System Board  * Assign, track and codify all enactment's of the City Code  * Record, categorize and maintain all permanent records of the City  * Develop & administer records retention program  * Act as Staff Liaison to the Cable Access Advisory Commission  * Manage Cable Channels 3 & 16		The Clerk's office plans to continue the digital document retention program started in early 2009  Both the Clerk and Assistant are hoping to complete educational courses to further their knowledge and careers in this budget year			
		CAPITAL OUTLAY			
			<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
		Digital Audio/Video System	N/A	5,000	
		Document Imaging/Indexing Software		6,000	
<b>Total</b>			<b>0</b>	<b>11,000</b>	<b>0</b>
STAFFING SUMMARY					
	<u>CURRENT</u> <u>2008-2009</u>		<u>ADOPTED</u> <u>2009-2010</u>		
City Clerk	1		1		
Clerical	1		1		
<b>Total</b>	<b>2</b>		<b>2</b>		
BUDGET SUMMARY					
	<u>ACTUAL</u> <u>2007-2008</u>	<u>ADOPTED</u> <u>2008-2009</u>	<u>AMENDED</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>	
Personnel	135,422	165,475	144,325	148,800	
Supplies	984	5,500	3,000	1,750	
Other	7,029	10,050	9,400	10,450	
COL	0	6,000	4,350	0	
<b>Total</b>	<b>143,435</b>	<b>187,025</b>	<b>161,075</b>	<b>161,000</b>	



# Voter Turnout-City Elections



■ VOTED	6,798	1,550	1,938	1,455	1,444	795	868	979
■ REGISTERED	10,489	10,140	10,343	10,156	10,359	9,965	10,745	10,125

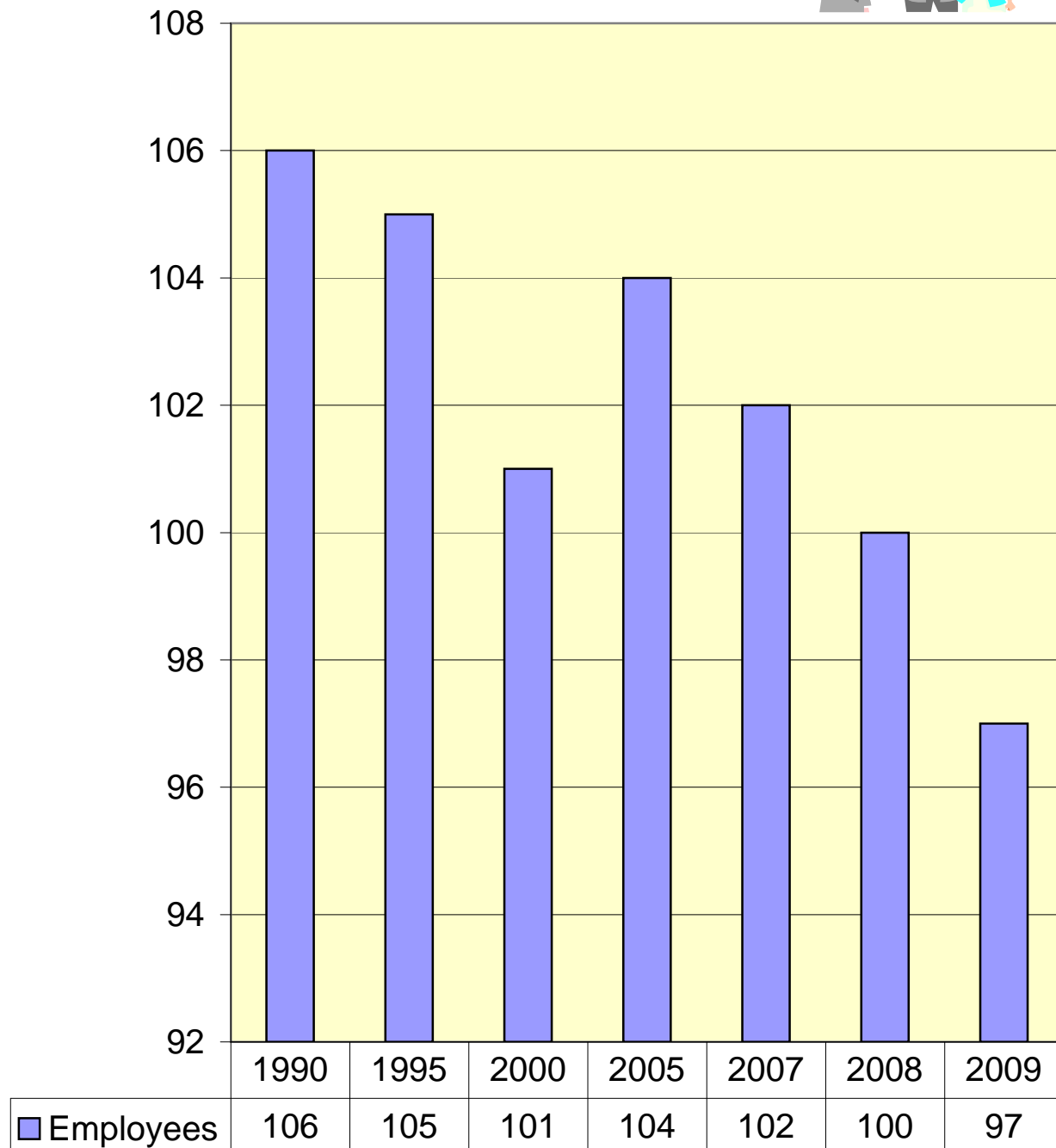


# PERSONNEL 101-226

SERVICE DESCRIPTION		OPERATIONAL PLAN 2009-2010		
* Union contract administration * Fringe benefit administration * Payroll * Hiring, orientation and oversight on evaluations * Reporting to state and federal agencies		Improve communication & education of all employees Provide a uniform orientation process for all new hires Update Personnel Policy Manual Implement a wellness program Update job descriptions & classifications Conduct performance evaluations on all staff Training & Development for all staff Streamline payroll vouchers Implement a flexible spending account program		
		CAPITAL OUTLAY		
* Employee relations		<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
		0	0	0
* Union negotiations				
* Represent City in grievances, mediations and arbitration				
<b>TOTAL</b>				
		0	0	0
STAFFING SUMMARY				
	<u>CURRENT</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>		
Human Resources				
Director	1		1	
Clerical	1		2	
<b>Total</b>	<u>2</u>		<u>3</u>	
BUDGET SUMMARY				
	<u>ACTUAL</u> <u>2007-2008</u>	<u>ADOPTED</u> <u>2008-2009</u>	<u>AMENDED</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Personnel	79,521	103,000	110,825	171,100
Supplies	2,763	3,400	4,000	3,000
Other	21,863	64,300	26,000	55,500
COL	0	0	0	0
<b>Total</b>	<b>104,147</b>	<b>170,700</b>	<b>140,825</b>	<b>229,600</b>



## Current Level of Full Time Employees



As of April 2009



# TREASURER 101-253

SERVICE DESCRIPTION	OPERATIONAL PLAN 2009-2010		
<ul style="list-style-type: none"> <li>* Billing, collection and recording of all receipts including taxes, special assessments, water and sewer</li> <li>* Collection agent for state education, county taxes, District Library RESD, SATA and public schools</li> <li>* Delinquent accounts follow up including personal property</li> <li>* Information source for title offices, realtors, and homeowners</li> <li>* Treasurer of Employee's Retirement System; disburse monthly checks to pensioners, report to Employee's Retirement System Board; compile monthly statements</li> <li>* Treasurer of Historical Commission, coordinator of Curwood Castle and Gould House events</li> </ul>	<ul style="list-style-type: none"> <li>*Continue payment option updates</li> <li>*Staff training/development</li> <li>*Implement quarterly utility billing</li> </ul>		
	CAPITAL OUTLAY		
	<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

## STAFFING SUMMARY

	CURRENT <u>2008-2009</u>	ADOPTED <u>2009-2010</u>
Treasurer	1	1
Deputy	1	1
Clerical	0.8	0.6
<b>Total</b>	<b>2.8</b>	<b>2.6</b>

## BUDGET SUMMARY

	ACTUAL <u>2007-2008</u>	ADOPTED <u>2008-2009</u>	AMENDED <u>2008-2009</u>	ADOPTED <u>2009-2010</u>
Personnel	181,397	179,375	183,725	193,025
Supplies	1,685	5,000	4,000	3,000
Other	11,589	19,450	16,600	14,100
COL	0	0	0	0
<b>Total</b>	<b>194,671</b>	<b>203,825</b>	<b>204,325</b>	<b>210,125</b>



# INFORMATION TECHNOLOGY 101-258

SERVICE DESCRIPTION	OPERATIONAL PLAN 2009-2010			
* Maintain and troubleshoot the LAN (Local Area Network)	Complete BS&A .Net Migration			
* Maintain and troubleshoot the WAN (Wide Area Network) installed at five locations	Redesign Website			
* Maintain firewall software for network security	Migrate Workstations & Laptops to Office 2007			
* Oversee and maintain Internet and Internet e-mail  * Oversee digital telephone system  * Purchase, standardize and refine all application software on the networks  * Coordinate computer education and training for city personnel	CAPITAL OUTLAY			
		<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
	Accounting Software	15,232		
	Property Software	9,298		
	Network Server	3,800	3,800	
	CRM Software	7,000		
	Voice/IP Phone System		200,000	
	<b>Total</b>	<b>35,330</b>	<b>203,800</b>	<b>0</b>

## STAFFING SUMMARY


	<u>CURRENT</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Director	1	1
Contractual	0.3	0.3
<b>Total</b>	<b>1.3</b>	<b>1.3</b>

## BUDGET SUMMARY

	<u>ACTUAL</u> <u>2007-2008</u>	<u>ADOPTED</u> <u>2008-2009</u>	<u>AMENDED</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Personnel	94,904	97,550	81,875	84,550
Supplies	9,668	5,000	3,500	5,000
Other	111,732	123,000	95,600	154,000
COL	18,747	33,500	27,500	35,350
<b>Total</b>	<b>235,051</b>	<b>259,050</b>	<b>208,475</b>	<b>278,900</b>



# BUILDINGS AND GROUND MAINTENANCE 101-265

SERVICE DESCRIPTION	OPERATIONAL PLAN 2009-2010			
<p>* Maintenance of City Hall and grounds</p> <p>* Major maintenance of Shiawassee District Library</p> 	<p>Replace the roof at the Amphitheater</p>			
	CAPITAL OUTLAY			
		<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
	Amphitheater Roof	9,000		
	Library Roof & Ceiling	0	62,000	
	<b>Total</b>	<b>9,000</b>	<b>62,000</b>	<b>0</b>

## STAFFING SUMMARY

	<u>CURRENT</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Custodian	1	1
<b>Total</b>	<b>1</b>	<b>1</b>
Public Works Crews As Assigned		

## BUDGET SUMMARY

	<u>ACTUAL</u> <u>2007-2008</u>	<u>ADOPTED</u> <u>2008-2009</u>	<u>AMENDED</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Personnel	103,174	106,200	90,100	91,900
Supplies	3,291	4,000	3,300	4,000
Other	82,388	74,500	77,000	75,525
COL	0	0	0	0
<b>Total</b>	<b>188,853</b>	<b>184,700</b>	<b>170,400</b>	<b>171,425</b>



# GENERAL ADMINISTRATION 101-299



## MISSION

To contribute to the framework of community life in Owosso by providing vital municipal programs, services and infrastructure

## STRATEGIES

- 1) Retain a team of public servants focused on the City's mission and committed to dependability, fairness, professionalism and efficiency in the delivery of friendly, personalized service.
- 2) Provide services and infrastructure that are reliable, technologically advanced, support new development and meet the changing needs of individual and corporate citizens.
- 3) Establish policies, undertake programs and engage in relationships that enhance Owosso's image as an attractive, well-maintained, progressive small town.
- 4) Maintain a strong financial system that uses public resources efficiently in accomplishing City goals.

## SERVICE DESCRIPTION

\* This fund accounts for supplies and activities serving all other City departments. Includes printing services, property and liability insurance, membership to Michigan Municipal League and Chamber of Commerce

## BUDGET SUMMARY

	<u>ACTUAL</u> <u>2007-2008</u>	<u>ADOPTED</u> <u>2008-2009</u>	<u>AMENDED</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Supplies	25,332	27,000	27,000	27,000
Other	311,274	320,550	302,600	318,150
COL	3,944	0	0	20,000
Debt	57,443	60,500	60,500	58,400
<b>Total</b>	<b>397,993</b>	<b>408,050</b>	<b>390,100</b>	<b>154,950</b>

\*\* total reflects personnel adjustments across departments



# POLICE 101-300

SERVICE DESCRIPTION	OPERATIONAL PLAN 2009-2010			
*Patrol - Suppress illegal activity, enforce State and City laws	*Continue to demonstrate a commitment to excellence			
	*Strive to deliver quality and efficient service			
*Traffic - Enforce traffic codes, accident investigation, and traffic flow	*Identify areas of high accident rates and reduce accidents			
	*Continue to increase government and community support			
*Continue officer education	*Maintain and improve investigative response to complaints			
*Investigate crimes within City limits	*Maintain high degree of accountability through strong chain of command			
*Records management and retention	*Strive to keep department current with latest technology			
	*Continue to keep employee training current			
	CAPITAL OUTLAY			
		<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
*Community relations and crime prevention	Police Car	50,000	75,000	75,000
*Court administration duties	In-Car Computer	12,300	25,620	
*School Crossing Guard program				
*Parking Enforcement				
<b>Total</b>		<b>62,300</b>	<b>100,620</b>	<b>75,000</b>

## STAFFING SUMMARY

	<u>CURRENT</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Director	0.5	0.5
Deputy Chief	1	1
Lieutenants	0	0
Sergeants	5	5
Patrolmen	12	12
Detectives	2	2
Clerical	1.5	1.5
Code/Parking Enforcement	2	1
Janitor	1	0.5
Reserves	1	1
Cross/Guards	19	19
<b>Total</b>	<b>45.0</b>	<b>43.5</b>

## BUDGET SUMMARY

	<u>ACTUAL</u> <u>2007-2008</u>	<u>ADOPTED</u> <u>2008-2009</u>	<u>AMENDED</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Personnel	1,498,816	1,557,750	1,536,900	1,704,900
Supplies	12,339	16,750	10,000	16,750
Other	139,167	155,000	131,700	142,200
COL	47,588	55,000	0	62,300
<b>Total</b>	<b>1,697,910</b>	<b>1,784,500</b>	<b>1,678,600</b>	<b>1,926,150</b>



# FIRE DEPARTMENT 101-335

SERVICE DESCRIPTION	CAPITAL OUTLAY		
	<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
* Prevention - Inspect new construction and enforce fire codes of existing commercial and industrial sites as time permits	Ladder Truck Installment	126,725	126,275
	Ceiling Apparteus	8,000	
	Bay Doors	32,000	
	Repave Apron	10,000	
* Save lives and property from fire destruction	Turn Out Gear	7,000	7,000
	Ambulance	115,000	115,000
* Respond to hazardous material incidents and vehicle accidents	Exhaust System	50,000	
* Training - Establish and supervise continuing education to maintain certification			
* Education - Provide information to public on fire prevention			
* Investigation - First line investigation of suspected arson cases			
* Ambulance - Provide advanced emergency medical care			
<b>Total</b>	<b>183,725</b>	<b>298,275</b>	<b>248,725</b>

## OPERATIONAL PLAN 2009-2010

*Prevention and extinguishment of fires and the protection of persons and property
*Annual city fire extinguisher inspections
*Care and use of the city's fire fighting apparatus and property and medical emergency response equipment
*Develop evacuation plans for city employees and buildings
*Provide Advanced Life Support service through emergency response division

## STAFFING SUMMARY

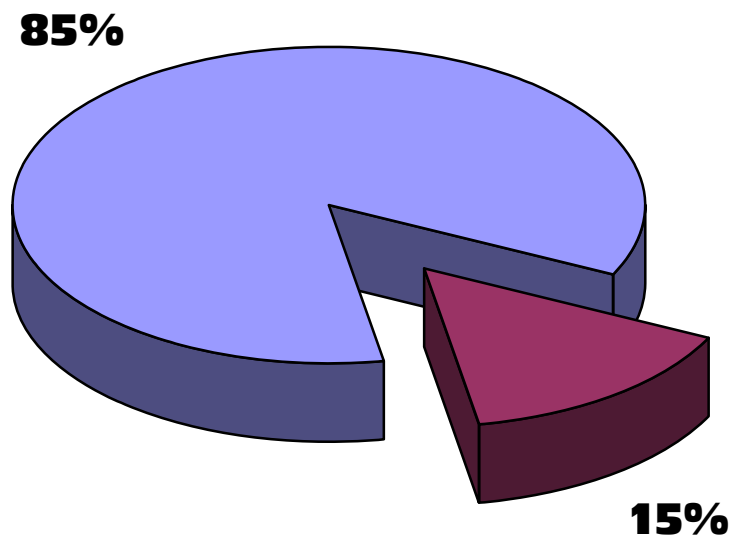
	<u>CURRENT</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Director	0.5	0.5
Dep Director	1	1
Captains	3	3
Lieutenants	3	3
Clerical	0.5	0.5
Mechanics	3	3
Fire Fighters	9	9
Reserves	3	5
<b>Total</b>	<b>23</b>	<b>25</b>

## BUDGET SUMMARY

	<u>ACTUAL</u> <u>2007-2008</u>	<u>ADOPTED</u> <u>2008-2009</u>	<u>AMENDED</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Personnel	1,282,684	1,248,125	1,296,850	1,352,800
Supplies	26,260	21,000	21,000	20,000
Other	268,513	96,000	257,350	96,500
COL	662,134	126,725	0	183,725
<b>Total</b>	<b>2,239,591</b>	<b>1,491,850</b>	<b>1,575,200</b>	<b>1,653,025</b>



## 2008 Ambulance Runs



■ Residents ■ Non-Residents



## **BUILDINGS & SAFETY 101-370**

SERVICE DESCRIPTION	OPERATIONAL PLAN 2009-2010		
* Review and approve building permits; includes consultation on building codes and zoning requirements and inspections for safety and building compliance; plan reviews	* Implement VSCI Grant Program		
* Ordinance enforcement in response to complaints	* Initiate Downtown Façade Improvement Program		
	* Education & Training for Planning Commission		
	*Initiate Rental Registration Program		
	CAPITAL OUTLAY		
	<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
* Consult on existing city owned properties in relation to construction and repair costs			
* Analysis of privately owned rental properties as to code compliance			
* Report to Council and management on construction activity in the city			
* Pre-purchase inspection service			
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

### **STAFFING SUMMARY**

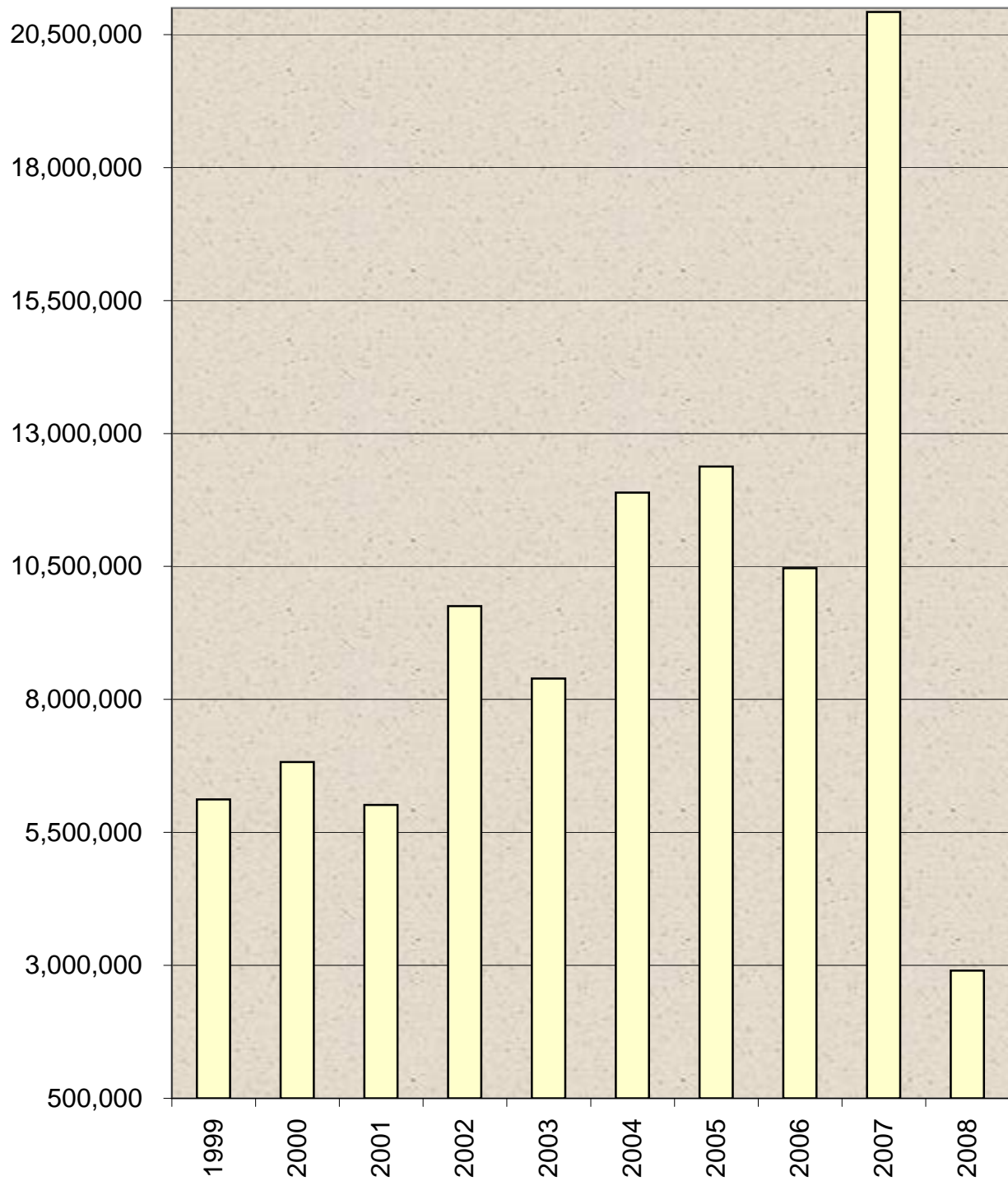
	CURRENT <u>2008-2009</u>	ADOPTED <u>2009-2010</u>
Building Inspector	1	1
Clerical	0.5	0.5
Code Enforcement	0	0
Contractual	2	2
<b>Total</b>	<b>3.5</b>	<b>3.5</b>

### **BUDGET SUMMARY**

	ACTUAL <u>2007-2008</u>	ADOPTED <u>2008-2009</u>	AMENDED <u>2008-2009</u>	ADOPTED <u>2009-2010</u>
Personnel	104,233	145,350	107,825	114,950
Supplies	968	2,350	1,500	3,800
Other	17,599	20,850	18,750	20,400
COL	0	0	0	0
<b>Total</b>	<b>122,800</b>	<b>168,550</b>	<b>128,075</b>	<b>139,150</b>



## Value of Construction Permits





# PUBLIC WORKS 101-441

SERVICE DESCRIPTION	OPERATIONAL PLAN 2009-2010
* Street sweeping - 120 curb miles	* To continue proactive maintenance program to prolong city infrastructure life  * Seek improved methods of operations  * 4 seasonal for cracksealing and mowing, 2 seasonal to water flowers and weed downtown
* Street maintenance	
* Removal of snow and ice of over 70 miles of streets & alleys; 3,002 tons salt used 2007	
* Tree planting, trimming and removal; 200 trees planted	
	CAPITAL OUTLAY
	2009-2010 2010-2011 2011-2012
* Cross trained with Public Utilities crews	
* Storm sewer inspection and maintenance	
* Paint striping of streets and parking lots	
* Respond to citizen service requests	
* Coordinate projects for volunteer organizations to perform public service	
<b>Total</b>	<b>0 0 0</b>

## STAFFING SUMMARY

	CURRENT 2008-2009	ADOPTED 2009-2010
Director	0.06	0.5
Supervisory	0.3	0.3
Clerical	0.9	0.5
Technical	2	2
Skilled Operators	8	8
Seasonal	9	6
<b>Total</b>	<b>20.26</b>	<b>17.3</b>

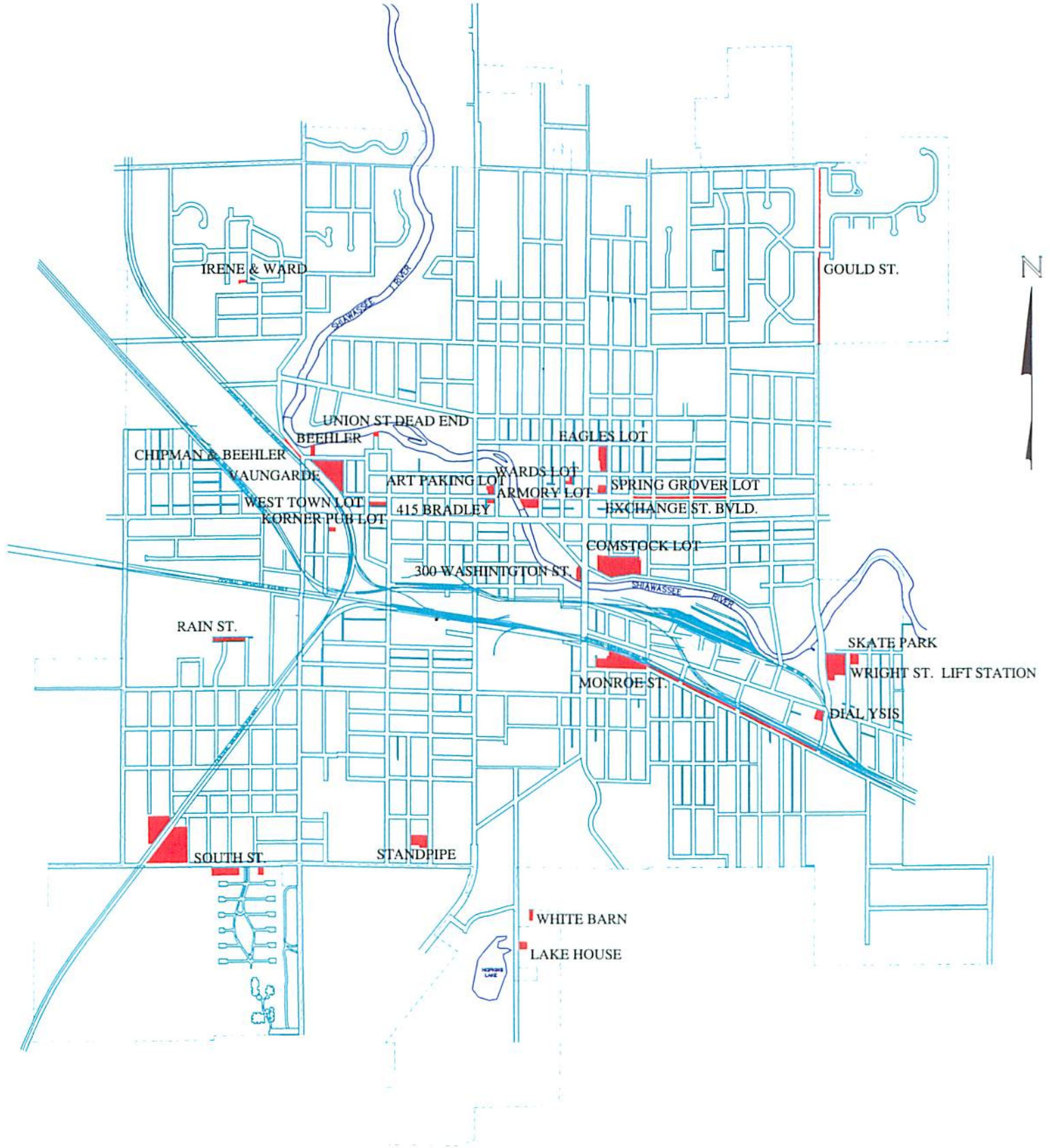
## BUDGET SUMMARY

	ACTUAL 2007-2008	ADOPTED 2008-2009	AMENDED 2008-2009	ADOPTED 2009-2010
Personnel	169,401	218,150	217,450	174,200
Supplies	929	4,000	2,000	4,000
Other	326,385	317,400	382,400	368,900
COL	0	0	0	0
<b>Total</b>	<b>496,715</b>	<b>539,550</b>	<b>601,850</b>	<b>547,100</b>



# CITY OF OWOSSO

## MISCELLANEOUS MOWING





# ENGINEERING 101-447

SERVICE DESCRIPTION	OPERATIONAL PLAN 2009-2010		
* Design, specify, supervise and inspect infrastructure improvements to the city	Complete plans and specifications and bid documents for 2009 Street Program, Stimulus Package streets, seal coat program, thin overlay program, sidewalk repair program for Southeast and Southwest Quadrants & Misc Curb Program		
* Produce computer drawn base maps, blueprints and aerial photos for planning and development of the city	Complete plans and specifications and bid documents for Washington Street Streetscape Project.		
	Become better trained on the new GIS Program		
* Provide resources to Community Development and Building departments for changes and improvements to city owned property	CAPITAL OUTLAY		
	<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
	New Plotter	8,000	
	<b>Total</b>	<b>0</b>	<b>8,000</b>
			<b>0</b>

## STAFFING SUMMARY


	CURRENT <u>2008-2009</u>	ADOPTED <u>2009-2010</u>
Engineer	1	1
Technical	1	1
Office/Clerical	0	0.5
Seasonal	1	1
<b>Total</b>	<b>3</b>	<b>3.5</b>

## BUDGET SUMMARY

	ACTUAL <u>2007-2008</u>	ADOPTED <u>2008-2009</u>	AMENDED <u>2008-2009</u>	ADOPTED <u>2009-2010</u>
Personnel	147,313	148,750	141,175	154,400
Supplies	1,328	2,500	1,600	2,500
Other	6,233	3,700	3,900	5,300
COL	0	0	0	0
<b>Total</b>	<b>154,874</b>	<b>154,950</b>	<b>146,675</b>	<b>162,200</b>




# LEAF COLLECTION 101-528

SERVICE DESCRIPTION		OPERATIONAL PLAN 2009-2010		
<div>* Decrease incident of leaf burning by making available the pickup of fall leaves from all four quadrants of the city</div> <div>* Process more than 15,000 cyd of leaves</div> <div>* Provide leaf and brush drop-off area to city residents</div> <div></div>		<div>* Move Brush Drop of to Aiken Road Site</div> <div>* Grind brush at drop site on South Street</div> <div>* Screen compost at Aiken Rd site</div>		
		CAPITAL OUTLAY		
		<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
Total		0	0	0
STAFFING SUMMARY				
	CURRENT <u>2008-2009</u>	ADOPTED <u>2009-2010</u>		
Full time	PUBLIC WORKS CREWS AS ASSIGNED			
Contractual	6	6		
Total	6	6		
BUDGET SUMMARY				
	ACTUAL <u>2007-2008</u>	ADOPTED <u>2008-2009</u>	AMENDED <u>2008-2009</u>	ADOPTED <u>2009-2010</u>
Personnel	85,663	88,100	67,500	55,900
Supplies	1,578	3,500	2,000	2,000
Other	91,634	102,400	78,950	80,900
COL	0	0	0	0
Total	178,875	194,000	148,450	138,800



# AUTO PARKING 101-585

SERVICE DESCRIPTION	OPERATIONAL PLAN 2009-2010
<p>* Sweeping, paint striping, snow removal, crack sealing &amp; lighting of 14 parking lots and over 500 street spaces</p> 	<p>*Maintain City parking lots by: Stripping Crack sealing Lighting Snow &amp; Ice control</p>
	CAPITAL OUTLAY
	<u>2009-2010</u> <u>2010-2011</u> <u>2011-2012</u>
Fire and Police Lot	30,000
North Park Lot	45,000
<b>Total</b>	<b>0      30,000      45,000</b>

## STAFFING SUMMARY

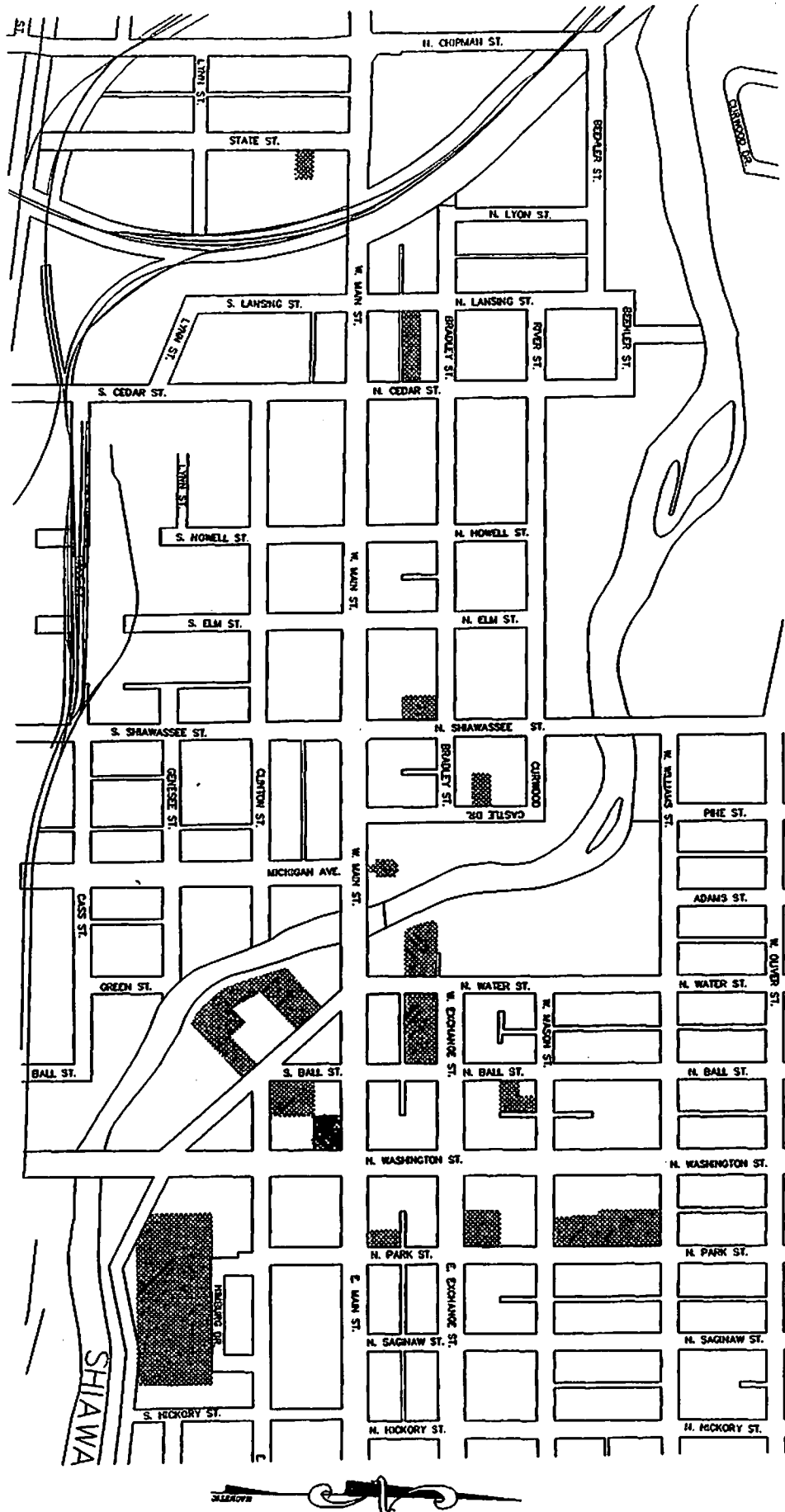
PUBLIC WORKS CREWS AS ASSIGNED

## BUDGET SUMMARY

	<u>ACTUAL</u> <u>2007-2008</u>	<u>ADOPTED</u> <u>2008-2009</u>	<u>AMENDED</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Personnel	19,547	17,500	22,400	21,000
Supplies	4,366	3,000	5,000	4,000
Other	17,317	18,000	18,300	17,500
COL	17,662	0	250,200	0
<b>Total</b>	<b>58,892</b>	<b>38,500</b>	<b>295,900</b>	<b>42,500</b>



## PUBLIC PARKING FACILITIES





# PARKS 101-756

SERVICE DESCRIPTION	OPERATIONAL PLAN 2009-2010			
* Mow all parks including soccer fields, amphitheater and ball diamonds on a twice weekly schedule; mow more than 120 acres  * Coordinate volunteer organizations and seasonal employees to enhance facilities  * Maintain park pavilions, tennis courts, volleyball courts, basketball courts, soccer fields, ball fields and playground equipment	* Proceed with various projects listed below under Capital Outlay  * Implement Parks & Recreation plans as funds allow			
	CAPITAL OUTLAY			
		<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
	Consession Stand @ DeMuth fields	15,000		
	Playscape at Bentley Park	15,000		
	<b>Total</b>	<b>30,000</b>	<b>0</b>	<b>0</b>

## STAFFING SUMMARY

Public Works Crews and Seasonal Employees

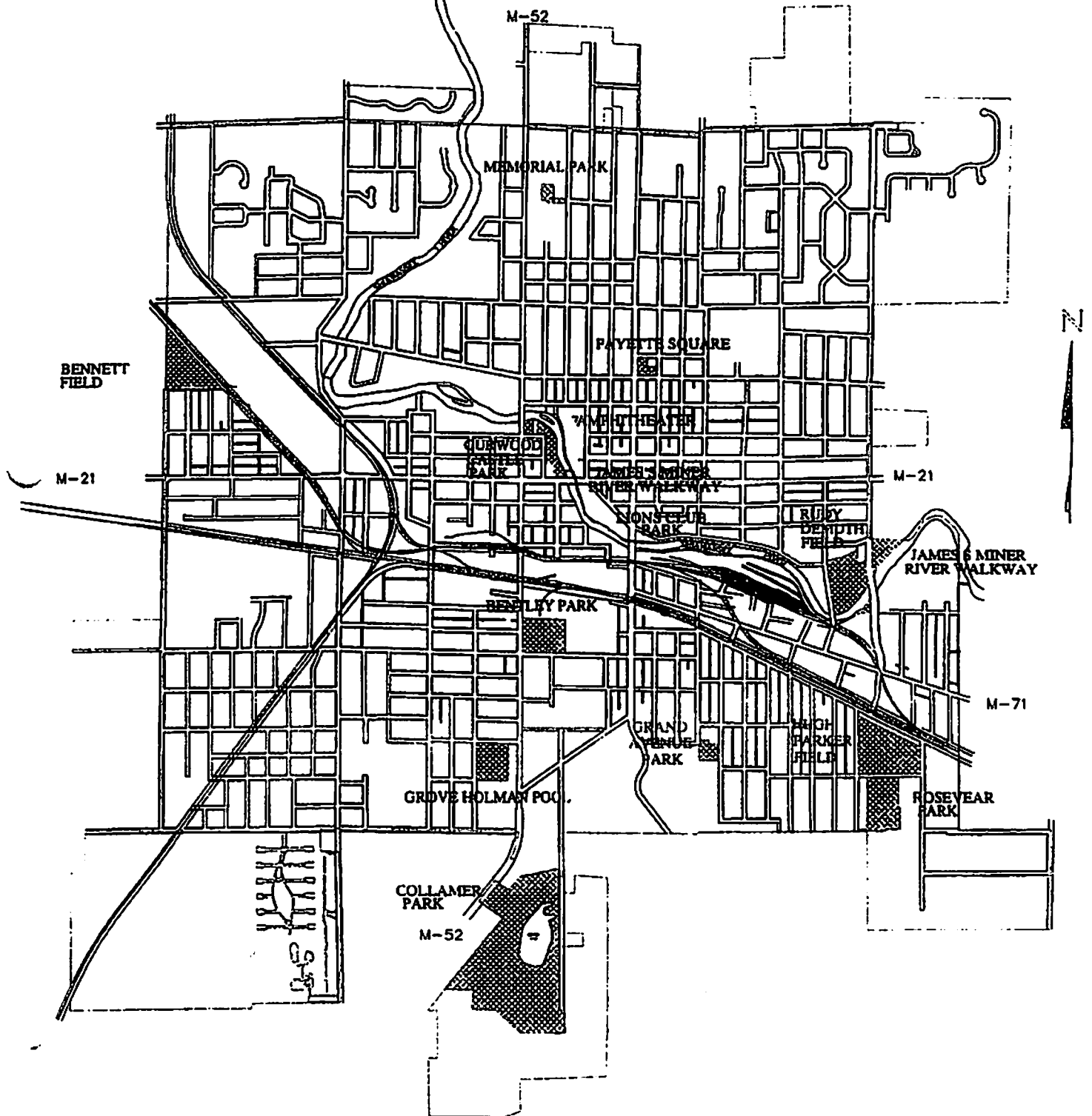
## BUDGET SUMMARY

	<u>ACTUAL</u> <u>2007-2008</u>	<u>ADOPTED</u> <u>2008-2009</u>	<u>AMENDED</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Personnel	64,395	60,200	83,300	64,000
Supplies	1,694	5,000	3,000	5,000
Other	86,969	88,000	86,800	114,000
COL	48,911	1,042,525	975,000	30,000
<b>Total</b>	<b>201,969</b>	<b>1,195,725</b>	<b>1,148,100</b>	<b>213,000</b>



HARMON  
PATRIDGE  
PARK

# CITY OF OWOSSO PARKS





# CITY OF OWOSSO PARKS



**Hopkins Lake**



**Amphitheater**



**Rudy Demuth Field**



**Holman Pool**



**Rosevear Park**



**Bennett Field**



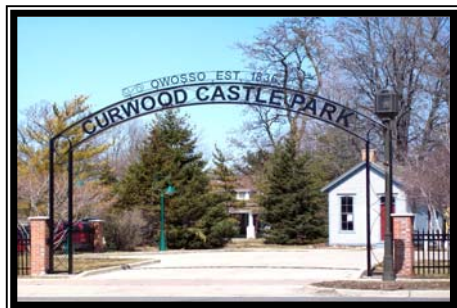
**Collamer Park**



**Fayette Square**



**Harmon Patridge Park**



**Curwood Castle Park**



**James Miner Walkway**



**Memorial Park**



**Hugh Parker Soccer Field**



**Grand Avenue Park**



**Skate Park**



# ***ECONOMIC DEVELOPMENT 101-728***

## **OPERATIONAL PLAN 2009-2010**

- \* Maintain staff services to Boards and Commissions
- \* Implement Comprehensive Neighborhood Programs
- \* Oversee and implement VSCI Grant
- \* Improve efficiency and effectiveness of Economic Development via planning
- \* Utilize marketing tools for Downtown Development
- \* Create Master Plan to Comply with Planning Act

SERVICE DESCRIPTION	CAPITAL OUTLAY			
* Community analysis, design and planning for all types of land use		<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
* Staff support for Planning Commission and Zoning Board of Appeals and Brownfield Authority	<b>Total</b>	<u>0</u>	<u>0</u>	<u>0</u>
<b>STAFFING SUMMARY</b>				
		<u>CURRENT 2008-2009</u>	<u>ADOPTED 2009-2010</u>	
* Industrial, residential and commercial redevelopment	Director	1	1	
* Administrative oversight of Assessing, Housing and Building Departments	Clerical	0.5	1	
	Technical	0		
* Grants coordinator	<b>Total</b>	<u>1.5</u>	<u>2</u>	
<b>BUDGET SUMMARY</b>				
	<u>ACTUAL 2007-2008</u>	<u>ADOPTED 2008-2009</u>	<u>AMENDED 2008-2009</u>	<u>ADOPTED 2009-2010</u>
Personnel	119,777	136,450	131,075	142,625
Supplies	2,833	5,000	2,500	7,500
Other	3,398	28,200	2,550	83,200
COL	0	0	0	0
<b>Total</b>	<b>126,008</b>	<b>169,650</b>	<b>136,125</b>	<b>233,325</b>



**SPECIAL REVENUE FUNDS  
REVENUE SUMMARY**

<b>Budgetary Center</b>	<b>2007-2008 ACTUAL</b>	<b>2008-2009 ADOPTED</b>	<b>2008-2009 AMENDED</b>	<b>2009-2010 ADOPTED</b>
<b><u>MAJOR STREET</u></b>				
Federal Grant	0	0	0	610,850
State and Local Sources	2,385,257	802,600	768,525	866,300
Contributions	236,839	0	0	0
Special Assessments	89,406	24,300	57,925	75,575
Transfers In	353,392	37,450	0	0
Other Financing Sources	98,707	141,625	0	314,250
Appropriation of Fund Balance	0	0	0	0
<b>Total</b>	<b>3,163,601</b>	<b>1,005,975</b>	<b>826,450</b>	<b>1,866,975</b>
<b><u>LOCAL STREET</u></b>				
State and Local Sources	274,402	274,800	263,900	262,400
Special Assessments	43,326	87,550	64,775	98,275
Transfers In	374,858	284,850	364,225	342,650
Other Financing Sources	0	176,900	0	0
Appropriation of Fund Balance	0	0	0	0
<b>Total</b>	<b>692,586</b>	<b>824,100</b>	<b>692,900</b>	<b>703,325</b>
<b><u>CDBG REVOLVING LOAN FUND</u></b>				
Grant	0	0	0	0
Interest	1,193	9,200	13,700	17,000
Revolving Loans	55,371	0	0	0
Appropriation of Fund Balance	0	62,300	0	0
<b>Total</b>	<b>56,564</b>	<b>71,500</b>	<b>13,700</b>	<b>17,000</b>
<b><u>HOUSING/REDEVELOPMENT</u></b>				
Grant	0	128,500	0	128,500
Transfers In	0	71,500	0	71,500
<b>Total</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>200,000</b>
<b><u>HISTORICAL FUND</u></b>				
State & Local Sources	38,338	41,600	20,350	31,700
Interest	2,345	1,800	1,275	1,300
Transfer from General Fund	21,500	21,925	21,925	18,500
Appropriation of Fund Balance	0	33,200	17,725	42,300
<b>Total</b>	<b>62,183</b>	<b>98,525</b>	<b>61,275</b>	<b>93,800</b>
<b><u>TOTAL SPECIAL REVENUE FUNDS</u></b>				
Federal Grant	0	0	0	610,850
State and Local Sources	2,697,997	1,247,500	1,052,775	1,288,900
Interest	3,538	11,000	14,975	18,300
Revolving Loans	55,371	0	0	0
Contributions	236,839	0	0	0
Special Assessments	132,732	111,850	122,700	173,850
Transfers In	749,750	415,725	386,150	432,650
Other Financing Sources	98,707	318,525	0	314,250
Appropriation of Fund Balance	0	95,500	17,725	42,300
<b>Total</b>	<b>3,974,934</b>	<b>2,200,100</b>	<b>1,594,325</b>	<b>2,881,100</b>



**SPECIAL REVENUE FUNDS  
EXPENDITURES BY ACTIVITY**

	<b>2007-2008 ACTUAL</b>	<b>2008-2009 ADOPTED</b>	<b>2008-2009 AMENDED</b>	<b>2009-2010 ADOPTED</b>
<b><u>MAJOR STREET</u></b>				
Construction	2,312,558	48,000	52,300	987,300
Maintenance	484,614	598,050	413,725	502,725
Engineering & Administration	186,510	181,550	162,600	220,700
Transfers	177,893	178,375	197,825	156,250
<b>Total</b>	<b>3,161,575</b>	<b>1,005,975</b>	<b>826,450</b>	<b>1,866,975</b>
<b><u>LOCAL STREET</u></b>				
Construction	73,371	186,200	189,000	148,525
Maintenance	502,150	514,000	392,200	446,100
Engineering & Administration	117,066	123,900	111,700	108,700
Transfers	0	0	0	0
<b>Total</b>	<b>692,587</b>	<b>824,100</b>	<b>692,900</b>	<b>703,325</b>
<b><u>CDBG REVOLVING LOAN FUND</u></b>				
Other	4,228	0	5,300	3,000
Loans	0	0	0	0
Capital Outlay	0	0	0	0
Transfers Out	0	71,500	0	0
<b>Total</b>	<b>4,228</b>	<b>71,500</b>	<b>5,300</b>	<b>3,000</b>
<b><u>HOUSING/REDEVELOPMENT</u></b>				
Administration & Other	0	200,000	0	200,000
Capital Outlay	0	0	0	0
<b>Total</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>200,000</b>
<b><u>HISTORICAL FUND</u></b>				
Maintenance	25,592	50,500	21,000	42,600
Administration & Other	28,821	48,025	40,275	51,200
Capital Outlay	0	0	0	0
<b>Total</b>	<b>54,413</b>	<b>98,525</b>	<b>61,275</b>	<b>93,800</b>
<b><u>TOTAL SPECIAL REVENUE FUNDS</u></b>				
Construction	2,385,929	234,200	241,300	1,135,825
Maintenance	1,012,356	1,162,550	826,925	991,425
Loans	0	0	0	0
Engineering, Administration, Other	336,625	553,475	319,875	583,600
Transfers Out	177,893	249,875	197,825	156,250
Capital Outlay	0	0	0	0
<b>Total</b>	<b>3,912,803</b>	<b>2,200,100</b>	<b>1,585,925</b>	<b>2,867,100</b>



**SPECIAL REVENUE FUNDS BUDGETARY CENTERS  
EXPENDITURES BY OBJECT**

	<b>2007-2008 ACTUAL</b>	<b>2008-2009 ADOPTED</b>	<b>2008-2009 AMENDED</b>	<b>2009-2010 ADOPTED</b>
<b><u>MAJOR STREET</u></b>				
Personnel Services	263,341	259,950	240,425	280,525
Supplies	79,254	87,050	80,100	91,100
Other charges	328,529	432,600	255,800	351,800
Capital Outlay	2,312,558	48,000	52,300	987,300
Transfers	177,893	178,375	197,825	156,250
<b>Total</b>	<b>3,161,575</b>	<b>1,005,975</b>	<b>826,450</b>	<b>1,866,975</b>
<b><u>LOCAL STREET</u></b>				
Personnel Services	241,222	251,300	233,900	217,200
Supplies	54,442	60,500	50,500	46,500
Other charges	323,552	326,100	219,500	291,100
Capital Outlay	73,371	186,200	189,000	148,525
Transfers	0	0	0	0
<b>Total</b>	<b>692,587</b>	<b>824,100</b>	<b>692,900</b>	<b>703,325</b>
<b><u>CDBG REVOLVING LOAN FUND</u></b>				
Personnel Services				
Other charges	4,228	0	5,300	3,000
Capital Outlay	0	0	0	0
Loans/Transfers	0	71,500	0	0
<b>Total</b>	<b>4,228</b>	<b>71,500</b>	<b>5,300</b>	<b>3,000</b>
<b><u>HOUSING/REDEVELOPMENT</u></b>				
Personnel Services	0	83,200	0	83,200
Supplies	0	7,500	0	7,500
Other charges	0	109,300	0	109,300
Capital Outlay	0	0	0	0
<b>Total</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>200,000</b>
<b><u>HISTORICAL FUND</u></b>				
Personnel Services	9,495	11,050	11,050	11,050
Supplies	3,746	10,100	2,100	10,100
Other charges	41,172	77,375	48,125	72,650
<b>Total</b>	<b>54,413</b>	<b>98,525</b>	<b>61,275</b>	<b>93,800</b>
<b><u>TOTAL SPECIAL REVENUE FUNDS</u></b>				
Personnel Services	514,058	605,500	485,375	591,975
Supplies	137,442	165,150	132,700	155,200
Other charges	697,481	945,375	528,725	827,850
Capital Outlay	2,385,929	234,200	241,300	1,135,825
Loans/Transfers	177,893	249,875	197,825	156,250
<b>Total</b>	<b>3,912,803</b>	<b>2,200,100</b>	<b>1,585,925</b>	<b>2,867,100</b>



**SPECIAL REVENUE FUNDS  
FUND BALANCE**

<b>MAJOR STREET FUND BALANCE</b>	<b>2007-2008 ACTUAL</b>	<b>2008-2009 ADOPTED</b>	<b>2008-2009 AMENDED</b>	<b>2009-2010 ADOPTED</b>
Total Revenues	3,163,601	1,005,975	826,450	1,866,975
Total Expenditures	3,161,575	1,005,975	826,450	1,866,975
Excess Revenues over (under) Expenditures	2,026	0	0	(0)
<b>Beginning Fund Balance</b>	1,504	3,530	3,530	3,530
Appropriation of Fund Balance	0	0	0	0
Residual Equity Transfer				
<b>Ending Fund Balance</b>	<b>3,530</b>	<b>3,530</b>	<b>3,530</b>	<b>3,530</b>

<b>LOCAL STREET FUND BALANCE</b>	<b>2007-2008 ACTUAL</b>	<b>2008-2009 ADOPTED</b>	<b>2008-2009 AMENDED</b>	<b>2009-2010 ADOPTED</b>
Total Revenues	692,586	824,100	692,900	703,325
Total Expenditures	692,587	824,100	692,900	703,325
Excess Revenues over (under) Expenditures	(1)	0	0	0
<b>Beginning Fund Balance &amp; Reserve</b>	427	426	426	426
Appropriation of Fund Balance				0
Appropriation of Reserve-Street Imprvmt				
Residual Equity Transfer				
<b>Ending Fund Balance</b>	<b>426</b>	<b>426</b>	<b>426</b>	<b>426</b>

<b>CDBG FUND BALANCE</b>	<b>2007-2008 ACTUAL</b>	<b>2008-2009 ADOPTED</b>	<b>2008-2009 AMENDED</b>	<b>2009-2010 ADOPTED</b>
Total Revenues	56,564	71,500	13,700	17,000
Total Expenditures	4,228	71,500	5,300	3,000
Excess Revenues over (under) Expenditures	52,336	0	8,400	14,000
<b>Beginning Fund Balance</b>	977,651	1,029,987	1,029,987	1,038,387
Appropriation of Fund Balance	0	(62,300)	0	0
Residual Equity Transfer				
<b>Ending Fund Balance</b>	<b>1,029,987</b>	<b>967,687</b>	<b>1,038,387</b>	<b>1,052,387</b>

<b>HOUSING/REDEVELOPMENT FUND BALANCE</b>	<b>2007-2008 ACTUAL</b>	<b>2008-2009 ADOPTED</b>	<b>2008-2009 AMENDED</b>	<b>2009-2010 ADOPTED</b>
Total Revenues	0	200,000	0	200,000
Total Expenditures	0	200,000	0	200,000
Excess Revenues over (under) Expenditures	0	0	0	0
<b>Beginning Fund Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Appropriation of Fund Balance		0	0	0
<b>Ending Fund Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>HISTORICAL FUND BALANCE</b>	<b>2007-2008 ACTUAL</b>	<b>2008-2009 ADOPTED</b>	<b>2008-2009 AMENDED</b>	<b>2009-2010 ADOPTED</b>
Total Revenues	62,183	98,525	61,275	93,800
Total Expenditures	54,413	98,525	61,275	93,800
Excess Revenues over (under) Expenditures	7,770	0	0	0
<b>Beginning Fund Balance</b>	49,526	57,296	57,296	39,571
Appropriation of Fund Balance	0	(33,200)	(17,725)	(42,300)
<b>Ending Fund Balance</b>	<b>57,296</b>	<b>24,096</b>	<b>39,571</b>	<b>(2,729)</b>



# MAJOR STREET FUND:202

## SERVICE DESCRIPTION

- \* Storm Sewer
- \* Street Reconstruction
- \* Street Maintenance - 24.41 Miles
- \* Traffic Control
- \* Bridges
- \* Snow and Ice Control
- \* Trees
- \* Sidewalk Maintenance-City Property

## STREET IMPROVEMENT PLAN

	<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
Park St. Main to Mason	134,650		
King - Gould to Dewey	124,025		
Washington St. Streetscape	728,625		
 Cass St. M-52 to Ball		90,000	
 Chipman, Lynn to M-21			35,000
Oliver, M-52 to Washington			40,000
Stewart, Chipman to Cedar			40,000
 <b>Total</b>	<b>987,300</b>	<b>90,000</b>	<b>115,000</b>

## STAFFING SUMMARY

	<u>CURRENT</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Supervisory	1	1
<b>Total</b>	<b>1</b>	<b>1</b>

PUBLIC WORKS & PUBLIC UTILITIES CREWS AS ASSIGNED

## BUDGET SUMMARY

	<u>ACTUAL</u> <u>2007-2008</u>	<u>ADOPTED</u> <u>2008-2009</u>	<u>AMENDED</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Construction	2,312,558	48,000	52,300	987,300
Maintenance	484,614	598,050	413,725	502,725
Engineering	186,510	181,550	162,600	220,700
Transfers	177,893	178,375	197,825	156,250
<b>Total</b>	<b>3,161,575</b>	<b>1,005,975</b>	<b>826,450</b>	<b>1,866,975</b>



# LOCAL STREET FUND: 203

## SERVICE DESCRIPTION

- \* Storm Sewer
- \* Street Reconstruction
- \* Street Maintenance - 47.53 Miles
- \* Traffic Control
- \* Snow and Ice Control
- \* Trees
- \* Sidewalk Maintenance on City property

## STREET IMPROVEMENT PLAN

	<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
Ball - Jennett to Galusha	35,000		
Water - Galusha to North St.	108,700		
Alley - Dewey to Oakwood	4,825		
Howell, Bradly to River		27,280	
Bradley, Lansing to Howell		72,000	
Clinton, M-52 to Michigan		45,000	
Genesee, M-52 to Michigan		45,000	
Cedar, Bradley to Beehler		55,000	
Elm, Main to River			55,000
State, Main to South End			55,000
<b>Total</b>	<b>148,525</b>	<b>244,280</b>	<b>110,000</b>

## STAFFING SUMMARY

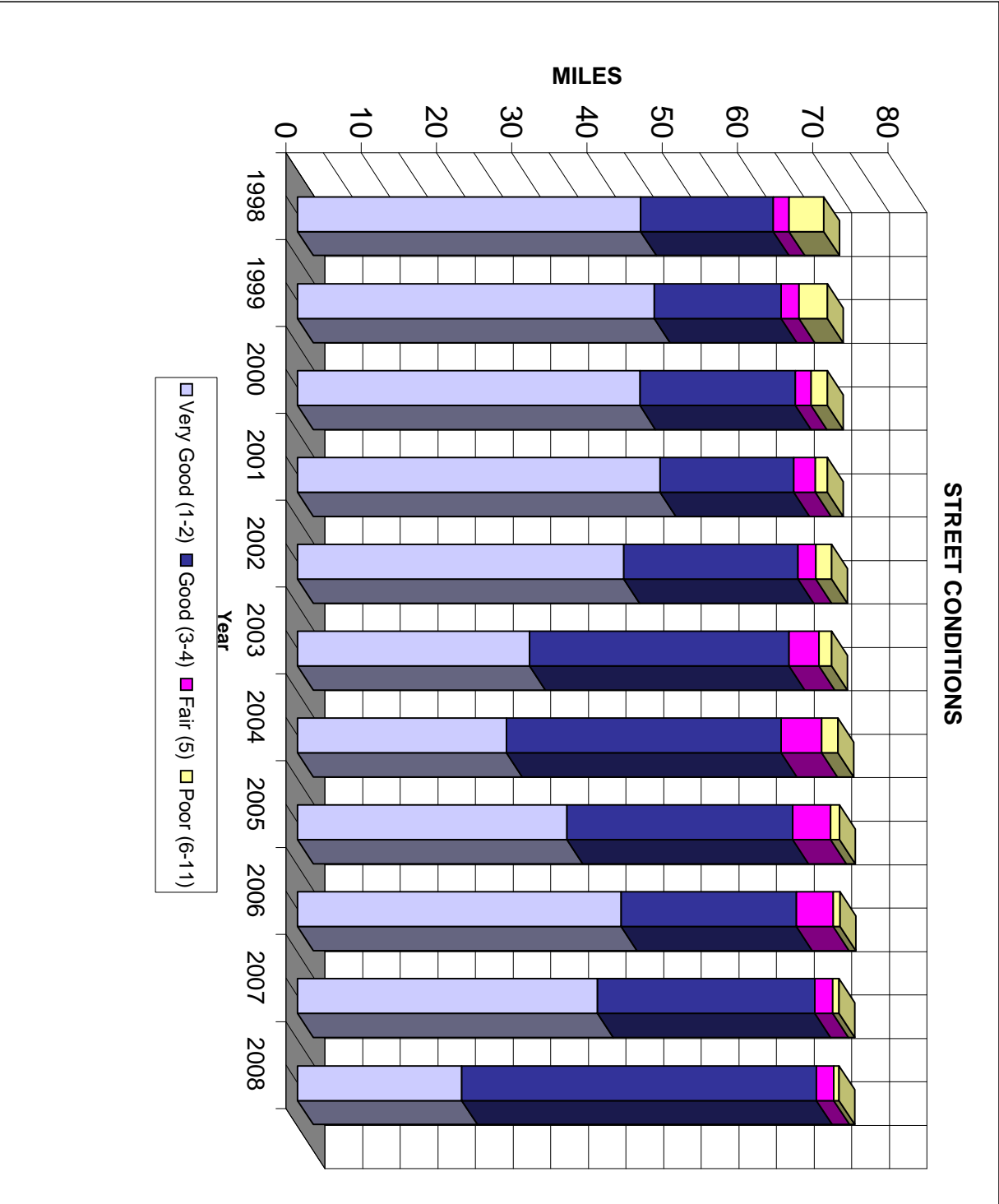
	<u>CURRENT</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Supervisory	1	1
<b>Total</b>	<b>1</b>	<b>1</b>

PUBLIC WORKS & PUBLIC UTILITIES CREWS AS ASSIGNED

## BUDGET SUMMARY

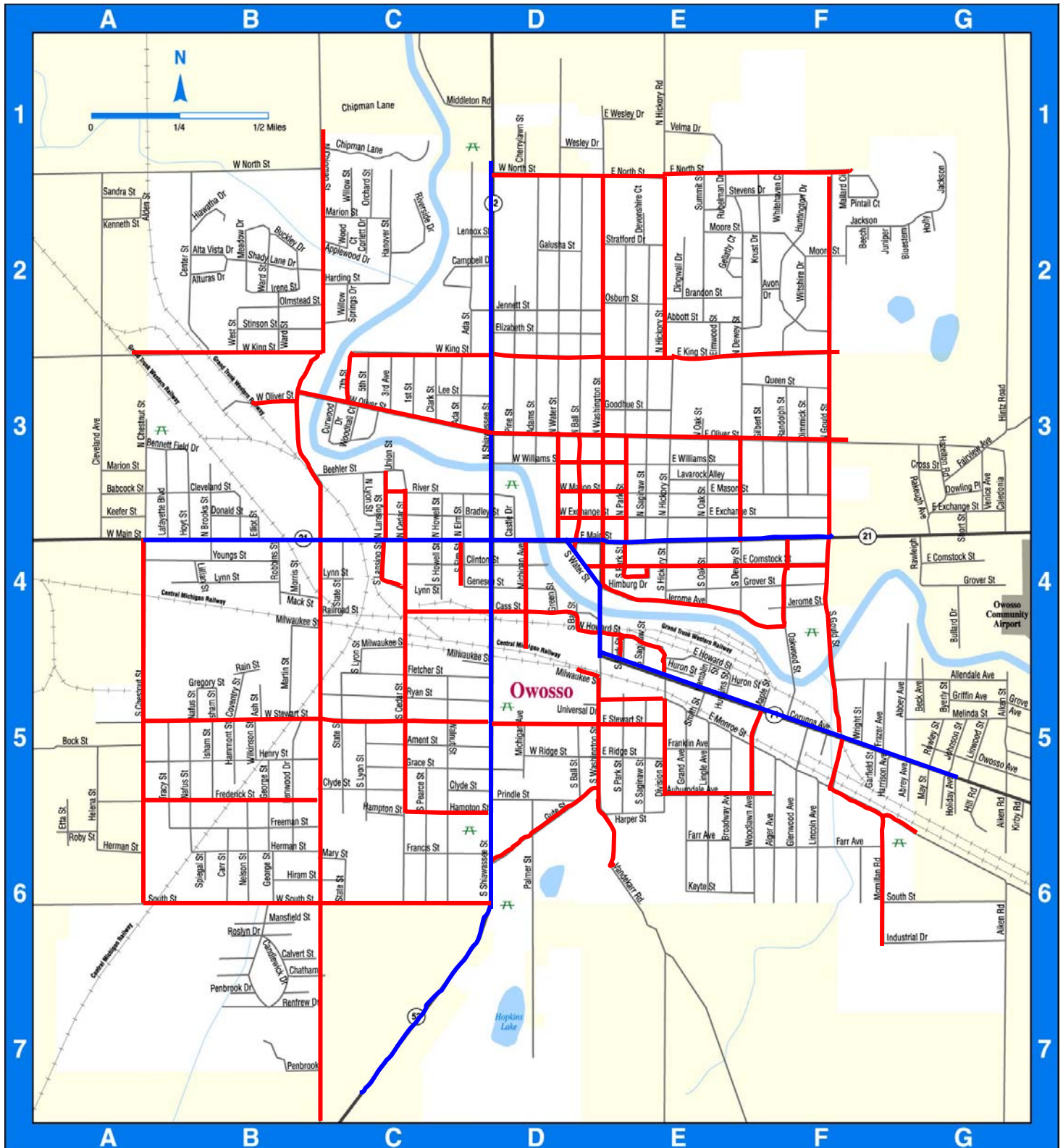
	<u>ACTUAL</u> <u>2007-2008</u>	<u>ADOPTED</u> <u>2008-2009</u>	<u>AMENDED</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Construction	73,371	186,200	189,000	148,525
Maintenance	502,150	514,000	392,200	446,100
Engineering	117,066	123,900	111,700	108,700
Transfers	0	0	0	0
<b>Total</b>	<b>692,587</b>	<b>824,100</b>	<b>692,900</b>	<b>703,325</b>








# MAJOR & LOCAL STREETS



- State Trunklines
- Major Streets
- Local Streets



## CDBG FUND: 273

SERVICE DESCRIPTION	OPERATIONAL PLAN 2009-2010			
<p>* Use CDBG and UDAG economic development loan funds in accordance with HUD grant agreements for business district improvements and retail expansion</p> <p>* Use CDBG housing loan revenues to enhance housing rehabilitation programs</p> 	<p>* Support Housing goals and objectives of Reorganization Plan</p> <p>* Continue to monitor outstanding Downtown Loans</p>			
	CAPITAL OUTLAY			
	<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>	
Total	0	0	0	
STAFFING SUMMARY				
	<u>CURRENT</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>		
	Support from General Fund Staff			
BUDGET SUMMARY				
	<u>ACTUAL</u> <u>2007-2008</u>	<u>ADOPTED</u> <u>2008-2009</u>	<u>AMENDED</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Other	4,228	0	5,300	3,000
Loans	0	0	0	0
COL	0	0	0	0
Transfers	0	71,500	0	0
Total	4,228	71,500	5,300	3,000



# HOUSING & COMMUNITY DEVELOPMENT:275

SERVICE DESCRIPTION	OPERATIONAL PLAN 2009-2010		
*Actively pursue grant funding for housing redevelopment  *Coordinate housing programs to assist low to moderate income housing  *Assist homeowners at risk of foreclosure  *Coordinate state and federal housing programs	*Education and training on housing programs  *Coordinate housing program with financial institutions, non-profits, and businesses  *Establish "Excellence in Neighborhoods" Initiative		
	CAPITAL OUTLAY		
	<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

STAFFING SUMMARY		
	<u>CURRENT 2008-2009</u>	<u>ADOPTED 2009-2010</u>
	0	1
	0	0
<b>Total</b>	<b>0</b>	<b>1</b>

BUDGET SUMMARY				
	<u>ACTUAL 2007-2008</u>	<u>ADOPTED 2008-2009</u>	<u>AMENDED 2008-2009</u>	<u>ADOPTED 2009-2010</u>
Personnel	0	0	0	83,200
Supplies	0	0	0	7,500
Other	0	0	0	109,300
COL	0	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>



## HISTORICAL COMMISSION FUND:297

SERVICE DESCRIPTION	OPERATIONAL PLAN 2009-2010		
* Volunteer board that oversees the operation and maintenance of Curwood Castle, Gould House, Comstock Cabin and Paymaster Building  * Retain stewardship of artifacts significant to preserving the heritage and history of Owosso	Conduct 2009 Historical Home Tour Comstock Cabin roof shake replacement Carriage House roof replacement Curwood Castle window restoration		
	MAJOR MAINTENANCE		
	<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
Cabin Roof	10,000		
Carriage House	12,500		
Castle Windows	5,000		
Gould House Roof	12,000		
<b>Total</b>	<b>39,500</b>	<b>0</b>	<b>0</b>



### STAFFING SUMMARY

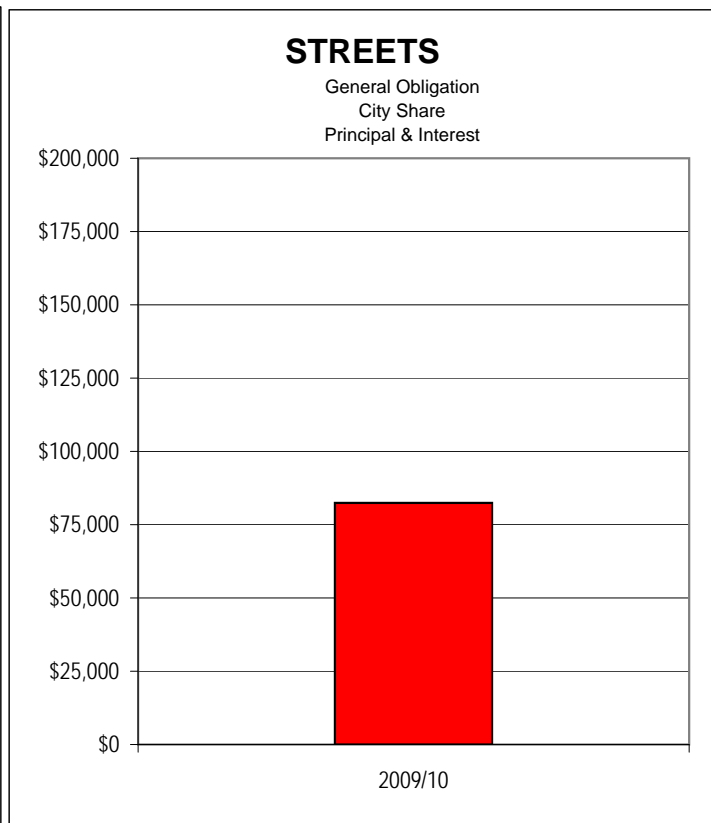
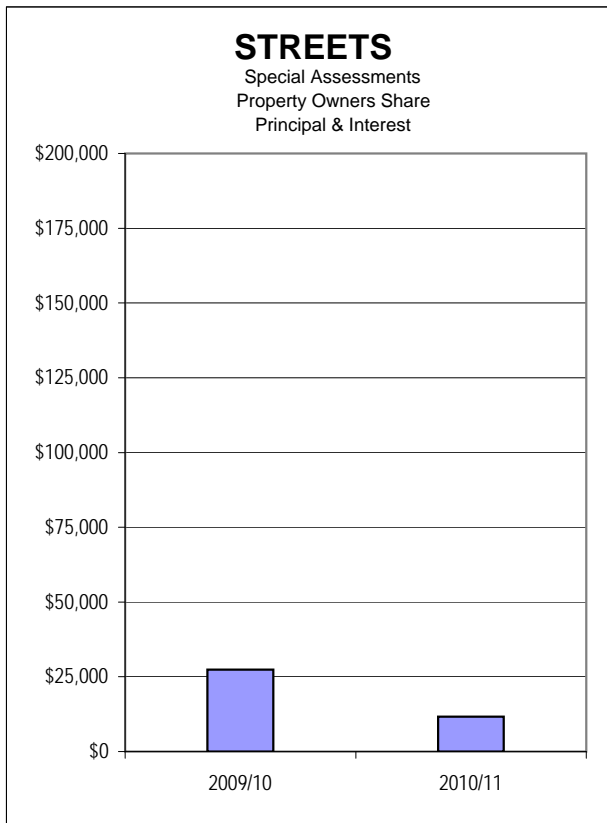
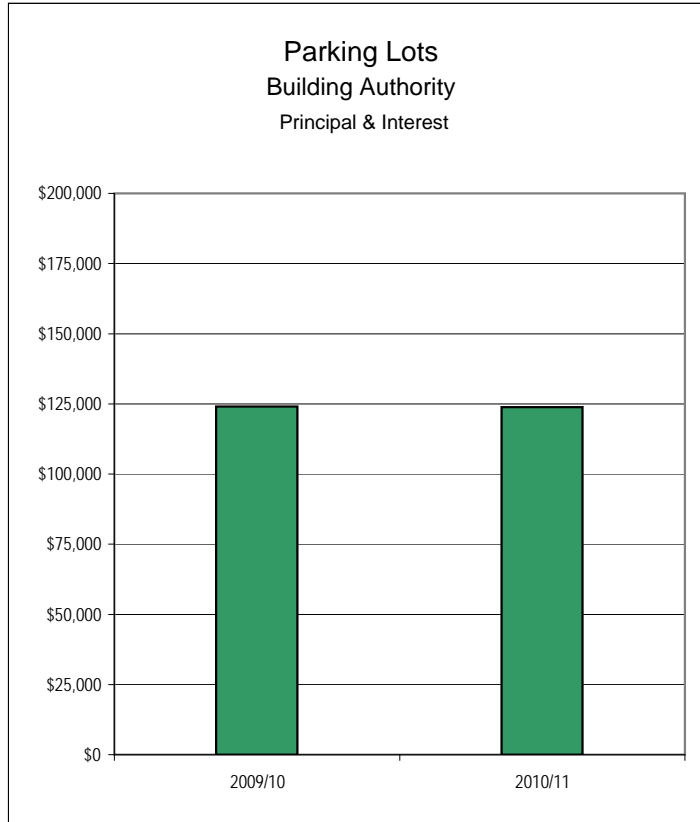
	<u>CURRENT</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Part time	4	4
Commission	7	9
Support from City Treasurer		
<b>Total</b>	<b>11</b>	<b>13</b>

### BUDGET SUMMARY

	<u>ACTUAL</u> <u>2007-2008</u>	<u>ADOPTED</u> <u>2008-2009</u>	<u>AMENDED</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Personnel	10,128	11,050	11,050	11,050
Supplies	684	950	5,950	10,100
Other	27,824	45,350	44,400	72,650
COL	0	0	0	0
<b>Total</b>	<b>38,636</b>	<b>57,350</b>	<b>61,400</b>	<b>93,800</b>



## General Obligation Debt





**DEBT SERVICE FUNDS  
SPECIAL ASSESSMENT DEBT**

<b>REVENUE SUMMARY</b>	<b>2007-2008 ACTUAL</b>	<b>2008-2009 ADOPTED</b>	<b>2008-2009 AMENDED</b>	<b>2009-2010 ADOPTED</b>
Special Assessments	19,573	75,800	0	7,000
Interest & Penalties	2,334	23,080	0	450
Interest Income	8,987	7,680	0	0
Other Financing Sources	0	0	0	12,450
Appropriation of Fund Balance	64,074	31,020	0	6,800
<b>TOTAL REVENUES</b>	<b>94,968</b>	<b>137,580</b>	<b>0</b>	<b>26,700</b>

<b>EXPENDITURE SUMMARY</b>	<b>2007-2008 ACTUAL</b>	<b>2008-2009 ADOPTED</b>	<b>2008-2009 AMENDED</b>	<b>2009-2010 ADOPTED</b>
Bond Principal	85,000	50,000	0	25,000
Bond Interest	5,824	2,735	0	1,050
Paying Agent Fees	2,100	2,265	0	650
Transfers	2,045	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>94,968</b>	<b>55,000</b>	<b>0</b>	<b>26,700</b>



**DEBT SERVICE FUNDS  
GENERAL OBLIGATION DEBT**

<b>REVENUE SUMMARY</b>	<b>2007-2008 ACTUAL</b>	<b>2008-2009 ADOPTED</b>	<b>2008-2009 AMENDED</b>	<b>2009-2010 ADOPTED</b>
Property Taxes	80,725	82,400	0	82,725
Tax Increment Financing	129,883	130,450	0	126,450
IFT/CFT Taxes	1,000	100	0	145
OPRA Taxes	50	25	0	30
Interest Income	50	0	0	0
Appropriation of Fund Balance	0	0	0	0
<b>TOTAL REVENUES</b>	<b>211,708</b>	<b>212,975</b>	<b>0</b>	<b>209,350</b>

<b>EXPENDITURE SUMMARY</b>	<b>2007-2008 ACTUAL</b>	<b>2008-2009 ADOPTED</b>	<b>2008-2009 AMENDED</b>	<b>2009-2010 ADOPTED</b>
Bond Principal	180,000	190,000	0	195,000
Bond Interest	28,943	19,975	0	10,350
Paying Agent Fees	2,695	500	0	1,000
Professional Services	0	0	0	0
Other Financing Sources	0	2,500	0	3,000
<b>TOTAL EXPENDITURES</b>	<b>211,638</b>	<b>212,975</b>	<b>0</b>	<b>209,350</b>




# ENTERPRISE / INTERNAL SERVICE FUNDS

	Sewer	Water	Wastewater	Transportation	Fleet Maintenance
<b>OPERATING REVENUE:</b>					
Charges for services	1,420,000	1,674,000	1,446,000		674,200
<b>OTHER REVENUE:</b>					
Penalties	30,000	32,000	0		0
Permits	800	20,000	0		0
Interest	20,000	50,000	50,000		0
Sale of Fixed Assets					55,000
Miscellaneous	1,200	24,000	2,000	38,100	0
Contributed Capital-State		180,000			
<b>Total Revenue</b>	<b>1,472,000</b>	<b>1,980,000</b>	<b>1,498,000</b>	<b>38,100</b>	<b>729,200</b>
<b>OPERATING EXPENDITURES:</b>					
Personnel	187,200	778,400	564,000		146,050
Supplies/Chemicals	15,600	164,000	131,000		6,500
Professional Services	4,400	6,000	27,500		0
Insurance	12,000	55,000	52,000		22,000
Contractual Services	120,000	50,000	0	38,100	0
Utilities	2,000	130,000	235,000		0
Rent	0	0	0		5,500
Maintenance	157,000	310,500	142,000		65,000
Equipment Rental	30,000	3,000	0		0
Plant charges	944,000	0	0		0
Miscellaneous	40,700	208,000	168,575		30,500
Depreciation	30,000	302,000	358,000		254,000
<i>Total Operating Expenditures</i>	<b>1,542,900</b>	<b>2,006,900</b>	<b>1,678,075</b>	<b>38,100</b>	<b>529,550</b>
<b>CAPITAL ACQUISITIONS</b>	200,000	530,000	250,000		251,800
<b>LONG TERM DEBT</b>	53,300	335,700	0		0
<b>Total Expenditures</b>	<b>1,796,200</b>	<b>2,872,600</b>	<b>1,928,075</b>	<b>38,100</b>	<b>781,350</b>



**TRANSPORTATION FUND:588**

SERVICE DESCRIPTION	OPERATIONAL PLAN 2009-2010	
<p>Operates under a joint powers agreement with other local units</p> <p>Provide public transportation to citizens of Owosso by subsidizing user fares with a property tax millage levy</p>		
STAFFING SUMMARY		
	CURRENT <u>2008-2009</u>	ADOPTED <u>2009-2010</u>
Board	11	11
Director	1	1
<b>Total</b>	<b>12</b>	<b>12</b>

CAPITAL OUTLAY	
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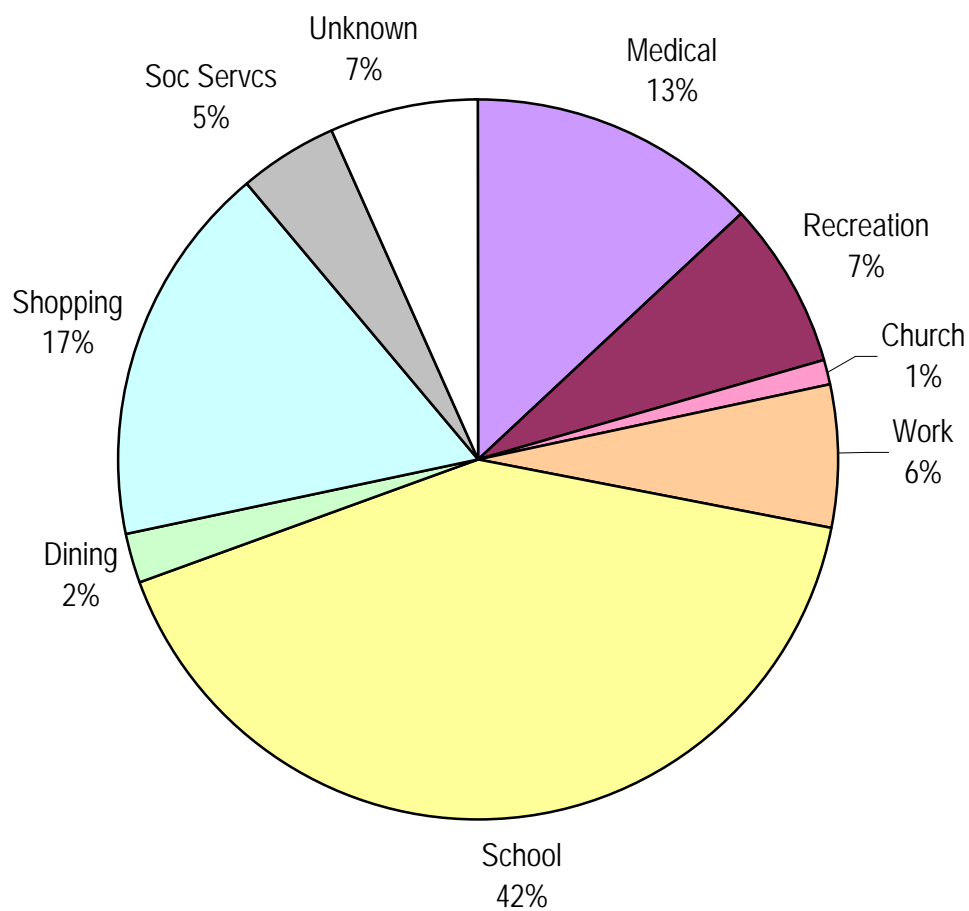
	<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
Total	0	0	0

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	ACTUAL <u>2007-2008</u>	ADOPTED <u>2008-2009</u>	AMENDED <u>2008-2009</u>	ADOPTED <u>2009-2010</u>
Supplies	0	0	0	0
Other	22,838	25,150	25,150	38,100
COL	0	0	0	0
Transfers	0	0	0	0
<b>Total</b>	<b>22,838</b>	<b>25,150</b>	<b>25,150</b>	<b>38,100</b>




## SATA Ridership Purpose City of Owosso-2008





# SEWER FUND: 590

SERVICE DESCRIPTION	OPERATIONAL PLAN 2009-2010		
<p>* Maintain 75 miles of wastewater collector sewers including more than 1,000 manholes, over 5,500 sewer connections and three pumping stations</p> <p>* Collect user charges for City share of Mid-County Wastewater Treatment Plant</p>	<p><b>* Continue multi-year Sanitary Sewer Overflow Control Program including:</b></p> <p style="padding-left: 40px;">** Phase 1B Improvements</p> <p style="padding-left: 40px;">** Complete smoke test assessment of sewer system</p> <p style="padding-left: 40px;">** Continue sewer cleaning &amp; TV inspection program</p> <p style="padding-left: 40px;">** Continue footing drain removal demo project</p> <p style="padding-left: 40px;">** Implement illicit connection removal</p> <p style="padding-left: 40px;">** Conduct interim flow monitoring &amp; system capacity assessment</p>		
	CAPITAL OUTLAY		
		<u>2009-2010</u>	<u>2010-2011</u>
	Sewer Replacements	180,000	150,000
	Lift Station Upgrade	20,000	
	Lift Pump Replacement		10,000
	<b>Total</b>	<b>200,000</b>	<b>150,000</b>
			<b>160,000</b>

## STAFFING SUMMARY


	<u>CURRENT</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Director	0.3	0.3
Supervisory	0	0
Technical	0.4	1
Clerical	0.85	0.8
Skilled Operator	1	1
Laborer	1	1
Temporary	1	1
<b>Total</b>	<b>4.55</b>	<b>5.1</b>

## BUDGET SUMMARY

	<u>ACTUAL</u> <u>2007-2008</u>	<u>ADOPTED</u> <u>2008-2009</u>	<u>AMENDED</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Personnel	168,220	205,600	167,350	187,200
Supplies	16,803	12,600	10,600	15,600
Other	1,195,341	1,210,600	1,079,500	1,340,100
COL	8,706	560,000	805,000	200,000
Debt	0	51,000	47,000	53,300
<b>Total</b>	<b>1,389,070</b>	<b>2,039,800</b>	<b>2,109,450</b>	<b>1,796,200</b>



## WATER FUND: 591

SERVICE DESCRIPTION	OPERATIONAL PLAN 2009-2010			
<p>* Provide a reliable, high quality water supply meeting all applicable Federal and State drinking water standards and requirements for residential, commercial, industrial and fire protection uses</p> <p>* Treat and distribute over 1,800,000 gallons per day of water to over 6,300 customer accounts and the City of Corunna</p> 	<p>* Continue to optimize treatment and pumping operations for maximum efficiency and reliability</p> <p>* Continue priority watermain &amp; equipment replacements</p> <p>* Continue to implement cross connection control programs</p> <p>* Implement metering and billing efficiencies</p>			
	CAPITAL OUTLAY			
	2009-2010	2010-2011	2011-2012	
Water Main Replacements	250,000	300,000	300,000	
Booster Pump Station Improvements	120,000			
Palmer Well Field Improvements	100,000			
Filter Bkwsh Replacements	60,000			
N&W Side Trans Improvements		70,000	150,000	
Hintz Well Replacement		200,000		
High Service Pump Replacement		30,000		
Well Upgrades			50,000	
Equip Replacements			30,000	
<b>Total</b>	<b>530,000</b>	<b>600,000</b>	<b>530,000</b>	

### STAFFING SUMMARY

	CURRENT 2008-2009	ADOPTED 2009-2010
Director	0.4	0.4
Supervisory	1.25	0.75
Technical	0.6	1
Clerical	1.85	1.2
Hourly	10	10
Part-time	2	2
<b>Total</b>	<b>16.1</b>	<b>15.35</b>

### BUDGET SUMMARY

	ACTUAL 2007-2008	ADOPTED 2008-2009	AMENDED 2008-2009	ADOPTED 2009-2010
Personnel	775,171	827,950	784,025	778,400
Supplies	34,019	36,000	33,000	36,000
Other	1,122,462	1,178,600	1,221,600	1,192,500
COL	2,043	400,000	35,000	530,000
Debt	209,987	320,100	320,100	335,700
<b>Total</b>	<b>2,143,682</b>	<b>2,762,650</b>	<b>2,393,725</b>	<b>2,872,600</b>



# WASTEWATER FUND: 599

## OPERATIONAL PLAN 2009-2010

- \*Optimize treatment and achieve full compliance with discharge permit requirements
- \*Complete targeted equipment replacements for improved reliability and efficiency
- \*Implement cost-effective means to improve peak low capacity and reliability
- \*Hold the line on costs despite increasing unit costs for chemicals, power and personnel



### CAPITAL OUTLAY

	<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
Boiler and HV Replacements	80,000		
Primary Clarifier Rehab (Cont.)	40,000		
Pump & Motor Replacement	30,000	30,000	30,000
Valve & Control Replacements	20,000		
Door Replacement	10,000		
Misc. Replacements	10,000	10,000	10,000
Add 4th Influent Pump	60,000		
Main Building Re-roof		170,000	
Preliminary Trtmt Equip		160,000	
Electrical Replacements		30,000	
Generator & Switchgear		100,000	
Air Compressor Replacement			20,000
Elec & Control Replacements			40,000
Secondary Clarifier Project			2,000,000
<b>Total</b>	<b>250,000</b>	<b>500,000</b>	<b>2,100,000</b>

### SERVICE DESCRIPTION

Operate and maintain an advanced Wastewater Treatment Plant treating over 4 million gallons per average day of wastewater from the Mid-County service area

### STAFFING SUMMARY

	<u>CURRENT</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Supervisory	0.3	0.3
Technical	1	1
Hourly	7	7
Temporary/ Seasonal	2.1	3
<b>Total</b>	<b>10.4</b>	<b>11.3</b>

### BUDGET SUMMARY

	<u>ACTUAL</u> <u>2007-2008</u>	<u>ADOPTED</u> <u>2008-2009</u>	<u>AMENDED</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Personnel	535,227	553,250	537,600	564,000
Supplies	87,929	108,500	122,000	126,000
Other	935,874	963,250	963,350	988,075
COL	58,800	445,000	60,000	250,000
Debt	0	0	0	0
<b>Total</b>	<b>1,617,830</b>	<b>2,070,000</b>	<b>1,682,950</b>	<b>1,928,075</b>



## FLEET MAINTENANCE FUND: 661

SERVICE DESCRIPTION	CAPITAL OUTLAY			
		<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
* Repair and maintain a fleet of 49 vehicles and 97 pieces of contractor's equipment	Portable Elec Gen	4,000		
	Frt.Deck Mower w.Cab,Blower,B	40,000		
	3/4 T. Pickup(s)	0	50,000	25,000
	Comp.Backhoe Unit	92,000		
* Maintain computerized database of repair costs and preventative maintenance scheduling	Comp.Backhoe Unit	92,000		
	Hyd.Breaker	9,300		
	Hyd.Hoe Pack	14,500		
	Jetter Truck		260,000	
* Maintain an inventory of commonly used parts	3/4 T 4x4 PU w.Blade		40,000	41,000
	3/4 T 4x4 PU w.Blade		40,000	41,000
	Steam Clnr		5,500	
* Provide input for specifications of replacement equipment	New Multi-process Welder		12,000	
	5/10 Yd.Dumps w.Hyd.&Scraper		206,000	123,000
	Skid Steer+Attachments		65,000	
<b>OPERATIONAL PLAN 2009-2010</b>	Loader w.Buckets			270,000
	Claw Bucket			29,000
* Increase current technology to make process more efficient	Paint Stripe Machine			6,000
	Street Sweeper			128,000
* Investigate purchase of equipment	Salt Trucks			192,000
	Brush Hog			7,500
	<b>Total</b>	<b>251,800</b>	<b>678,500</b>	<b>862,500</b>

### STAFFING SUMMARY

	<u>CURRENT</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Mechanics	2	2
<b>Total</b>	<b>2</b>	<b>2</b>
Public Works & Public Utilities Crews as assigned		

### BUDGET SUMMARY

	<u>ACTUAL</u> <u>2007-2008</u>	<u>ADOPTED</u> <u>2008-2009</u>	<u>AMENDED</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Personnel	103,263	122,100	126,575	146,050
Supplies	545	1,500	500	1,500
Other	416,278	353,700	450,350	382,000
COL	371	48,500	0	251,800
Debt	0	0	0	0
<b>Total</b>	<b>520,457</b>	<b>525,800</b>	<b>577,425</b>	<b>781,350</b>



**COMPONENT UNITS  
REVENUE SUMMARY**

	<b>2007-2008 ACTUAL</b>	<b>2008-2009 ADOPTED</b>	<b>2008-2009 AMENDED</b>	<b>2009-2010 ADOPTED</b>
<b><u>BROWNFIELD AUTHORITY</u></b>				
OBRA Tax Capture	15,076	40,875	46,025	47,100
Grant	0	0	0	0
Property Sale	0	0	0	0
Donations	12,350	12,500	12,975	12,500
Other Financing Sources	220,880	0	0	0
Appropriation of Fund Balance	0	0	0	0
<b>Total</b>	<b>248,306</b>	<b>53,375</b>	<b>59,000</b>	<b>59,600</b>

<b><u>LDFA II - DEBT SERVICE</u></b>				
LDFA Capture	80,541	107,425	107,600	0
Appropriation of Fund Balance	0	0	0	0
<b>Total</b>	<b>80,541</b>	<b>107,425</b>	<b>107,600</b>	<b>0</b>

<b><u>DDA/TIF</u></b>				
Taxes	24,707	31,800	31,850	32,700
TIF Capture	256,203	314,375	319,425	307,950
Interest	51	0	0	0
Miscellaneous	6,043	0	0	0
Other Financing Sources	0	0	0	0
Appropriation of Fund Balance	0	27,275	20,475	0
<b>Total</b>	<b>287,004</b>	<b>373,450</b>	<b>371,750</b>	<b>340,650</b>

<b><u>TOTAL COMPONENT UNITS</u></b>				
Taxes	24,707	31,800	31,850	32,700
TIF Capture	256,203	314,375	319,425	307,950
LDFA Capture	80,541	107,425	107,600	0
OBRA Tax Capture	15,076	40,875	46,025	47,100
Grant	0	0	0	0
Interest	51	0	0	0
Donations	12,350	12,500	12,975	12,500
Property Sale	0	0	0	0
Miscellaneous	6,043	0	0	0
Transfer In	0	0	0	0
Other Financing Sources	220,880	0	0	0
Appropriation of Fund Balance	0	27,275	20,475	0
<b>Total</b>	<b>615,851</b>	<b>534,250</b>	<b>538,350</b>	<b>400,250</b>



**COMPONENT UNITS  
EXPENDITURES BY ACTIVITY**

	<b>2007-2008 ACTUAL</b>	<b>2008-2009 ADOPTED</b>	<b>2008-2009 AMENDED</b>	<b>2009-2010 ADOPTED</b>
<b><u>BROWNFIELD AUTHORITY</u></b>				
General Services	10,290	864	2,475	864
OBRA Tax Reimbursement	20,563	51,950	54,250	56,386
Capital Outlay	237,926	0	0	0
Debt Service	0	561	2,275	2,350
<b>Total</b>	<b>268,779</b>	<b>53,375</b>	<b>59,000</b>	<b>59,600</b>

<b><u>LDFA II - DEBT SERVICE</u></b>				
Principal	0	0	0	0
Interest	0	0	0	0
Debt Service	46,980	73,875	42,100	0
<b>Total</b>	<b>46,980</b>	<b>73,875</b>	<b>42,100</b>	<b>0</b>

<b><u>DDA/TIF</u></b>				
General Services	138,401	56,275	74,775	56,975
Capital Outlay	46,974	61,500	133,950	30,000
Debt Service	138,254	255,675	163,025	253,675
<b>Total</b>	<b>323,629</b>	<b>373,450</b>	<b>371,750</b>	<b>340,650</b>

<b>TOTAL COMPONENT UNITS</b>				
General Services	148,691	57,139	77,250	57,839
OBRA Tax Reimbursement	20,563	51,950	54,250	56,386
Capital Outlay	284,900	61,500	133,950	30,000
Debt Service	185,234	330,111	207,400	256,025
Transfers Out	0	0	0	0
<b>Total</b>	<b>639,388</b>	<b>500,700</b>	<b>472,850</b>	<b>400,250</b>



## COMPONENT UNITS

### FUND BALANCE


<b>BROWNFIELD AUTHORITY FUND BALANCE</b>	<b>2007-2008 ACTUAL</b>	<b>2008-2009 ADOPTED</b>	<b>2008-2009 AMENDED</b>	<b>2009-2010 ADOPTED</b>
Total Revenues	248,306	53,375	59,000	59,600
Total Expenditures	268,779	53,375	59,000	59,600
Excess Revenues over (under) Expenditures	(20,473)	0	0	0
Beginning Fund Balance	3,745	(16,728)	(16,728)	(16,728)
Appropriation of Fund Balance	0	0	0	0
Residual Equity Transfer				
<b>Ending Fund Balance</b>	<b>(16,728)</b>	<b>(16,728)</b>	<b>(16,728)</b>	<b>(16,728)</b>

<b>LDFA II - DEBT SERVICE FUND BALANCE</b>	<b>2007-2008 ACTUAL</b>	<b>2008-2009 ADOPTED</b>	<b>2008-2009 AMENDED</b>	<b>2009-2010 ADOPTED</b>
Total Revenues	80,541	107,425	107,600	0
Total Expenditures	46,980	73,875	42,100	0
Excess Revenues over (under) Expenditures	33,561	33,550	65,500	0
Beginning Fund Balance	383	33,944	33,944	99,444
Appropriation of Fund Balance		0	0	
Residual Equity Transfer				
<b>Ending Fund Balance</b>	<b>33,944</b>	<b>67,494</b>	<b>99,444</b>	<b>99,444</b>

<b>DDA/TIF FUND BALANCE</b>	<b>2007-2008 ACTUAL</b>	<b>2008-2009 ADOPTED</b>	<b>2008-2009 AMENDED</b>	<b>2009-2010 ADOPTED</b>
Total Revenues	287,004	373,450	371,750	340,650
Total Expenditures	323,629	373,450	371,750	340,650
Excess Revenues over (under) Expenditures	(36,625)	0	0	0
Beginning Fund Balance	64,171	27,546	27,546	7,071
Appropriation of Fund Balance	0	(27,275)	(20,475)	0
Residual Equity Transfer				
<b>Ending Fund Balance</b>	<b>27,546</b>	<b>271</b>	<b>7,071</b>	<b>7,071</b>



# BROWNFIELD AUTHORITY FUND: 283

SERVICE DESCRIPTION	OPERATIONAL PLAN 2009-2010		
<p>ConAgra/TiAl Site-District #3</p> <p>* Uses financing mechanisms to redevelop obsolete and contaminated industrial and commercial properties.</p> 	<p>* City reimbursed for Cass Street per agreement with TiAl Products.</p> <p>*Developer reimbursed for eligible expenses</p>		
	CAPITAL OUTLAY		
	<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

## STAFFING SUMMARY


	<u>CURRENT</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Board	11	11
Director	1	1
<b>Total</b>	<b>12</b>	<b>12</b>

## BUDGET SUMMARY

	<u>ACTUAL</u> <u>2007-2008</u>	<u>ADOPTED</u> <u>2008-2009</u>	<u>AMENDED</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Admin	10,290	0	1,600	0
Tax Reimb	0	8,700	9,125	16,750
COL	236,342	0	0	0
Transfers	0	0	0	0
<b>Total</b>	<b>246,632</b>	<b>8,700</b>	<b>10,725</b>	<b>16,750</b>



# BROWNFIELD AUTHORITY FUND: 284

SERVICE DESCRIPTION	OPERATIONAL PLAN 2009-2010		
Alliance HNI-District #4  * Uses financing mechanisms to redevelop obsolete and contaminated industrial and commercial properties.  	* City reimbursed for environmental site investigation advances		
	CAPITAL OUTLAY		
	<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

## STAFFING SUMMARY


	<u>CURRENT</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Board	11	11
Director	1	1
<b>Total</b>	<b>12</b>	<b>12</b>

## BUDGET SUMMARY

	<u>ACTUAL</u> <u>2007-2008</u>	<u>ADOPTED</u> <u>2008-2009</u>	<u>AMENDED</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Admin	0	0	0	0
Tax Reimb	8,018	7,500	7,500	6,700
COL	0	0	0	0
Transfers	0	0	0	0
<b>Total</b>	<b>8,018</b>	<b>7,500</b>	<b>7,500</b>	<b>6,700</b>



# BROWNFIELD AUTHORITY FUND: 286

SERVICE DESCRIPTION	OPERATIONAL PLAN 2009-2010		
<p>Old Hotel-District #6</p> <p>* Uses financing mechanisms to redevelop obsolete and contaminated industrial and commercial properties.</p> 	<p>* Pending development decision regarding MEDC Block Grant</p> <p>* Continue to market parcel for private development</p>		
	CAPITAL OUTLAY		
	<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

## STAFFING SUMMARY


	<u>CURRENT</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Board	11	11
Director	1	1
<b>Total</b>	<b>12</b>	<b>12</b>

## BUDGET SUMMARY

	<u>ACTUAL</u> <u>2007-2008</u>	<u>ADOPTED</u> <u>2008-2009</u>	<u>AMENDED</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Admin	0	0	0	0
Tax Reimb	0	0	0	0
COL	1,284	0	0	0
Transfers	0	0	0	0
<b>Total</b>	<b>1,284</b>	<b>0</b>	<b>0</b>	<b>0</b>



# BROWNFIELD AUTHORITY FUND: 288

SERVICE DESCRIPTION	OPERATIONAL PLAN 2009-2010		
<p>Sugar Beet-District #8</p> <p>* Uses financing mechanisms to redevelop obsolete and contaminated industrial and commercial properties.</p> 	<p>* Sell city owned land and prepare for industrial roadway to the 8-acre industrial site west of Detroit Abrasives</p> <p>* Remove industrial traffic off W. Oliver Street after new road is constructed</p> <p>* Reimburse City for Fisher parcel acquisition costs</p>		
	CAPITAL OUTLAY		
	<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

## STAFFING SUMMARY


	<u>CURRENT</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Board	11	11
Director	1	1
<b>Total</b>	<b>12</b>	<b>12</b>

## BUDGET SUMMARY

	<u>ACTUAL</u> <u>2007-2008</u>	<u>ADOPTED</u> <u>2008-2009</u>	<u>AMENDED</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Admin	0	0	0	0
Tax Reimb	0	0	0	0
COL	0	0	0	0
Transfers	0	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



## BROWNFIELD AUTHORITY FUND: 289

SERVICE DESCRIPTION	OPERATIONAL PLAN 2009-2010
Robbins Loft-District #9  * Uses financing mechanisms to redevelop obsolete and contaminated industrial and commercial properties.	* Tax increments distributed for City Administration and Developer expenses
	CAPITAL OUTLAY
	<u>2009-2010</u> <u>2010-2011</u> <u>2011-2012</u>
	Total                      0                      0                      0

### STAFFING SUMMARY




	CURRENT <u>2008-2009</u>	ADOPTED <u>2009-2010</u>
Board	11	11
Director	1	1
<b>Total</b>	<b>12</b>	<b>12</b>

### BUDGET SUMMARY

	ACTUAL <u>2007-2008</u>	ADOPTED <u>2008-2009</u>	AMENDED <u>2008-2009</u>	ADOPTED <u>2009-2010</u>
Admin	0	0	0	0
Tax Reimb	0	11,600	11,625	8,525
COL	0	0	0	0
Transfers	0	0	0	0
<b>Total</b>	<b>0</b>	<b>11,600</b>	<b>11,625</b>	<b>8,525</b>



# BROWNFIELD AUTHORITY FUND: 290

SERVICE DESCRIPTION	OPERATIONAL PLAN 2009-2010		
<p>Vaungarde-District #10</p> <p>* Uses financing mechanisms to redevelop obsolete and contaminated industrial and commercial properties.</p>   	<p>* Continue future use planning - both public and private uses</p> <p>* Work at acquisition of rail property to improve shape, utility, highway access and size</p> <p>* Amend Brownfield plan to include school capture and extend term upon development</p>		
	CAPITAL OUTLAY		
	<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

## STAFFING SUMMARY


	<u>CURRENT 2008-2009</u>	<u>ADOPTED 2009-2010</u>
Board	11	11
Director	1	1
<b>Total</b>	<b>12</b>	<b>12</b>

## BUDGET SUMMARY

	<u>ACTUAL 2007-2008</u>	<u>ADOPTED 2008-2009</u>	<u>AMENDED 2008-2009</u>	<u>ADOPTED 2009-2010</u>
Admin	0	0	0	0
Tax Reimb	0	0	0	0
COL	0	0	0	0
Transfers	0	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# BROWNFIELD AUTHORITY FUND: 291

SERVICE DESCRIPTION	OPERATIONAL PLAN 2009-2010		
<p>Capitol Bowl-District #11 <b>219 S. Washington</b></p> <p>* Uses financing mechanisms to redevelop obsolete and contaminated industrial and commercial properties.</p> 	<p>* Reimburse City for administration</p> <p>* Reimburse Capitol Bowl for advances made on eligible Brownfield expenses</p> <p>* Begin repayment to DDA for loan</p>		
	CAPITAL OUTLAY		
	<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

## STAFFING SUMMARY


	<u>CURRENT</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Board	11	11
Director	1	1
<b>Total</b>	<b>12</b>	<b>12</b>

## BUDGET SUMMARY

	<u>ACTUAL</u> <u>2007-2008</u>	<u>ADOPTED</u> <u>2008-2009</u>	<u>AMENDED</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Admin	0	864	875	864
Tax Reimb	10,570	11,075	10,575	10,036
Debt	0	561	2,275	2,350
COL	300	0	0	0
<b>Total</b>	<b>10,870</b>	<b>12,500</b>	<b>13,725</b>	<b>13,250</b>



# BROWNFIELD AUTHORITY FUND: 292

SERVICE DESCRIPTION	OPERATIONAL PLAN 2009-2010		
<p>Woodard Station Loft's-District #12</p> <p>* Uses financing mechanisms to redevelop obsolete and contaminated industrial and commercial properties.</p>	<p>* Reimburse Woodard for eligible expenses related to redevelopment project.</p> <p>* First year of city reporting to State on school tax capture.</p>		
	CAPITAL OUTLAY		
	<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

## STAFFING SUMMARY


	<u>CURRENT</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Board	11	11
Director	1	1
<b>Total</b>	<b>12</b>	<b>12</b>

## BUDGET SUMMARY

	<u>ACTUAL</u> <u>2007-2008</u>	<u>ADOPTED</u> <u>2008-2009</u>	<u>AMENDED</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Admin	0	0	0	0
Tax Reimb	0	11,100	12,850	14,375
COL	0	0	0	0
Transfers	0	0	0	0
<b>Total</b>	<b>0</b>	<b>11,100</b>	<b>12,850</b>	<b>14,375</b>



# BROWNFIELD AUTHORITY FUND: 293

SERVICE DESCRIPTION	OPERATIONAL PLAN 2009-2010		
<p>Wesner Building-District #13</p> <p>* Uses financing mechanisms to redevelop obsolete and contaminated industrial and commercial properties.</p> 	<p>* First year of Brownfield. Base is set on final 2008 value.</p> <p>* DDA advanced developer \$50,000 for clean up and demolition.</p> <p>* Agreement stipulated building obtains new roof per developers expense.</p>		
	CAPITAL OUTLAY		
	<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

## STAFFING SUMMARY

	<u>CURRENT</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Board	11	11
Director	1	1
<b>Total</b>	<b>12</b>	<b>12</b>

## BUDGET SUMMARY

	<u>ACTUAL</u> <u>2007-2008</u>	<u>ADOPTED</u> <u>2008-2009</u>	<u>AMENDED</u> <u>2008-2009</u>	<u>ADOPTED</u> <u>2009-2010</u>
Admin	0	0	0	0
Tax Reimb	0	0	0	0
COL	0	0	0	0
Transfers	0	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



***DOWNTOWN DEVELOPMENT AUTHORITY: 296***  
***TAX INCREMENT FINANCING: 248***

SERVICE DESCRIPTION		OPERATIONAL PLAN 2009-2010		
* Promotion * Special maintenance * Design and planning * Economic restructuring		*Support Select Level Main Street Program Designation  *Support Main Street 4- Point Approach Committees: Organization, Promotions, Econcomic Restructuring, Design		
STAFFING SUMMARY				
	CURRENT <u>2008-2009</u>	ADOPTED <u>2009-2010</u>		
Board	9	9		
City Staff	1	1		
Total	10	10		
CAPITAL OUTLAY				
	<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>	
Wayfinding Signange/Prkg Imps	7,500			
Façade Imp Prog	10,000			
Streetscapes Imps	7,500			
Paymaster Bldg/Main St Office	5,000			
Total	30,000	0	0	
BUDGET SUMMARY				
	ACTUAL <u>2007-2008</u>	ADOPTED <u>2008-2009</u>	AMENDED <u>2008-2009</u>	ADOPTED <u>2009-2010</u>
Supplies	5,999	3,400	1,075	2,450
Other	132,403	52,875	73,700	54,525
COL	46,974	61,500	133,950	30,000
Debt	138,254	255,675	163,025	253,675
Total	323,629	373,450	371,750	340,650



# CITY OF OWOSSO

## Downtown Development Authority District





**City of Owosso  
General Fund  
Capital Outlay Projections**

		<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
<u>Clerk/Gen. Adm.</u>				
	Digital Audio/Video		5,000	
	Document Imaging/Indexing		6,000	
	Head-end cable equipment	20,000		
	<b>Subtotal</b>	<b>20,000</b>	<b>11,000</b>	<b>0</b>
<u>Information Technology</u>				
	15232	0		
	9298	0		
	3800	3,800	0	
	7000	0		
	Voice over IP Phone System		200,000	
	<b>Subtotal</b>	<b>3,800</b>	<b>200,000</b>	<b>0</b>
<u>Police</u>				
	Police Car	50,000	75,000	75,000
	In-Car Computer	12,300	25,620	
	<b>Subtotal</b>	<b>62,300</b>	<b>100,620</b>	<b>75,000</b>
<u>Fire</u>				
	126725	126,275	126,725	0
	7000	7,000	7,000	0
	0		115,000	0
	50000	0		
	<b>Subtotal</b>	<b>133,275</b>	<b>248,725</b>	<b>0</b>
<u>Parks</u>				
	Consession Stand	0		
	Playscape at	15,000		
	<b>Subtotal</b>	<b>15,000</b>	<b>0</b>	<b>0</b>
<u>Public Works</u>				
	Wayfinding	25,000		
	Riverwalk wall	15,000		
	<b>Subtotal</b>	<b>40,000</b>		
	<b>Grand Total</b>	<b>274,375</b>	<b>560,345</b>	<b>75,000</b>



**City of Owosso  
Special Revenue Funds/Component Unit  
Capital Outlay Projections**

		<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
<b><u>Major Street Fund</u></b>				
Park	Main to Mason	134,650		
King	Gould to Dewey	124,025		
Washington	Streetscape	728,625		
Cass	M-52 to Ball		90,000	
Chipman	Lynn to M-21			35,000
Oliver	M-52 to Washington			40,000
Stewart	Chipman to Cedar			40,000
<b>Total</b>		<b>987,300</b>	<b>90,000</b>	<b>115,000</b>
<b><u>Local Street Fund</u></b>				
Ball	Jennett to Galusha	0		
Water	Galusha to North Street	0		
Alley	S.of M-21 Btwn.Dewey and Oakwood	0		
Howell	Bradley to River		0	
Bradley	Lansing to Howell		0	
Clinton	M-52 to Michigan		0	
Genesee	M-52 to Michigan		0	
Cedar	Bradley to Beehler		0	
Elm	Main to River			0
State	Main to South End			0
<b>Total</b>		<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Downtown Development Authority</u></b>				
	Wayfinding Signage/Prkg Imps	7,500		
	Façade Imp Prog	10,000		
	Streetscapes Imps	7,500		
	Paymaster Bldg/Main St Office	5,000		
<b>Total</b>		<b>30,000</b>	<b>0</b>	<b>0</b>
<b>GRAND TOTAL</b>		<b>1,017,300</b>	<b>90,000</b>	<b>115,000</b>



## City of Owosso Capital Projects Fund Capital Budget

<u>DESCRIPTION</u>	<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
<u>VSCI GRANT</u>			
Infrastructure	758,600		
Facades	1,290,000		
TOTAL	2,048,600	0	0



**City of Owosso  
Enterprise Funds  
Capital Outlay Projections**

		<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
<b><u>Sewer Fund</u></b>				
	180000	150,000	150,000	0
20000		0		
	0			0
	<b>Total</b>	<b>150,000</b>	<b>150,000</b>	<b>0</b>
<b><u>Water Fund</u></b>				
Water Main Replacements	250,000	300,000	300,000	
Booster Pump Station Improvements	120,000			
Palmer Well Field Improvements	100,000			
Filter Bkwsh Replacements	60,000			
N&W Side Trans Improvements		70,000	150,000	
Hintz Well Replacement		200,000		
High Service Pump Replacement		30,000		
Well Upgrades				50,000
Equip Replacements				30,000
	<b>Total</b>	<b>530,000</b>	<b>600,000</b>	<b>530,000</b>
<b><u>WWTP Fund</u></b>				
80000	0			
40000	0			
30000	30,000	30,000	0	
20000	0			
10000	0			
10000	10,000	10,000	on gallons per	
60000	0			
0		0		
0		0		
0		0		
0		0		
0				0
0				0
0				0
	<b>Total</b>	<b>40,000</b>	<b>40,000</b>	<b>0</b>



**City of Owosso  
Fleet Maintenance Fund  
Capital Budget**

<b><u>DESCRIPTION</u></b>	<b><u>2009-2010</u></b>	<b><u>2010-2011</u></b>	<b><u>2011-2012</u></b>
Portable Elec Gen	4,000		
Frt.Deck Mower w.Cab,Blower,Blade	40,000		
3/4 T. Pickup(s)	0	50,000	25,000
Comp.Backhoe Unit	92,000		
Comp.Backhoe Unit	92,000		
Hyd.Breaker	9,300		
Hyd.Hoe Pack	14,500		
Jetter Truck		260,000	
3/4 T 4x4 PU w.Blade		40,000	41,000
3/4 T 4x4 PU w.Blade		40,000	41,000
Steam Clnr		5,500	
New Multi-process Welder		12,000	
5/10 Yd.Dumps w.Hyd.&Scraper		206,000	123,000
Skid Steer+Attachments		65,000	
Loader w.Buckets			270,000
Claw Bucket			29,000
Paint Stripe Machine			6,000
Street Sweeper			128,000
Salt Trucks			192,000
Brush Hog			7,500
<b>TOTAL</b>	<b>251,800</b>	<b>678,500</b>	<b>862,500</b>



## CAPITAL PROJECTS

REVENUE SUMMARY	2007-2008 ACTUAL	2008-2009 ADOPTED	2008-2009 AMENDED	2009-2010 ADOPTED
Federal Grant	0	1,000,000	175,000	500,000
State Grant	0	500,000	0	366,850
Donations	0	1,090,000	0	820,000
Bonds	0	370,000	456,400	361,750
Sale of Land	15,500	0		0
<b>TOTAL REVENUES</b>	<b>15,500</b>	<b>2,960,000</b>	<b>631,400</b>	<b>2,048,600</b>

EXPENDITURE SUMMARY	2007-2008 ACTUAL	2008-2009 ADOPTED	2008-2009 AMENDED	2009-2010 ADOPTED
Professional/Contractual Services	3,980	0	0	0
Capital Outlay -Sidewalks	0	0	0	0
Capital Contributions-Cultural	0	410,000	0	0
Capital Contributions-Greenspace	0	170,000	300,000	0
Capital Contributions-Infrastructure	0	1,090,000	331,400	758,600
Capital Contributions-Facade	0	1,290,000	0	1,290,000
<b>TOTAL EXPENDITURES</b>	<b>3,980</b>	<b>2,960,000</b>	<b>631,400</b>	<b>2,048,600</b>

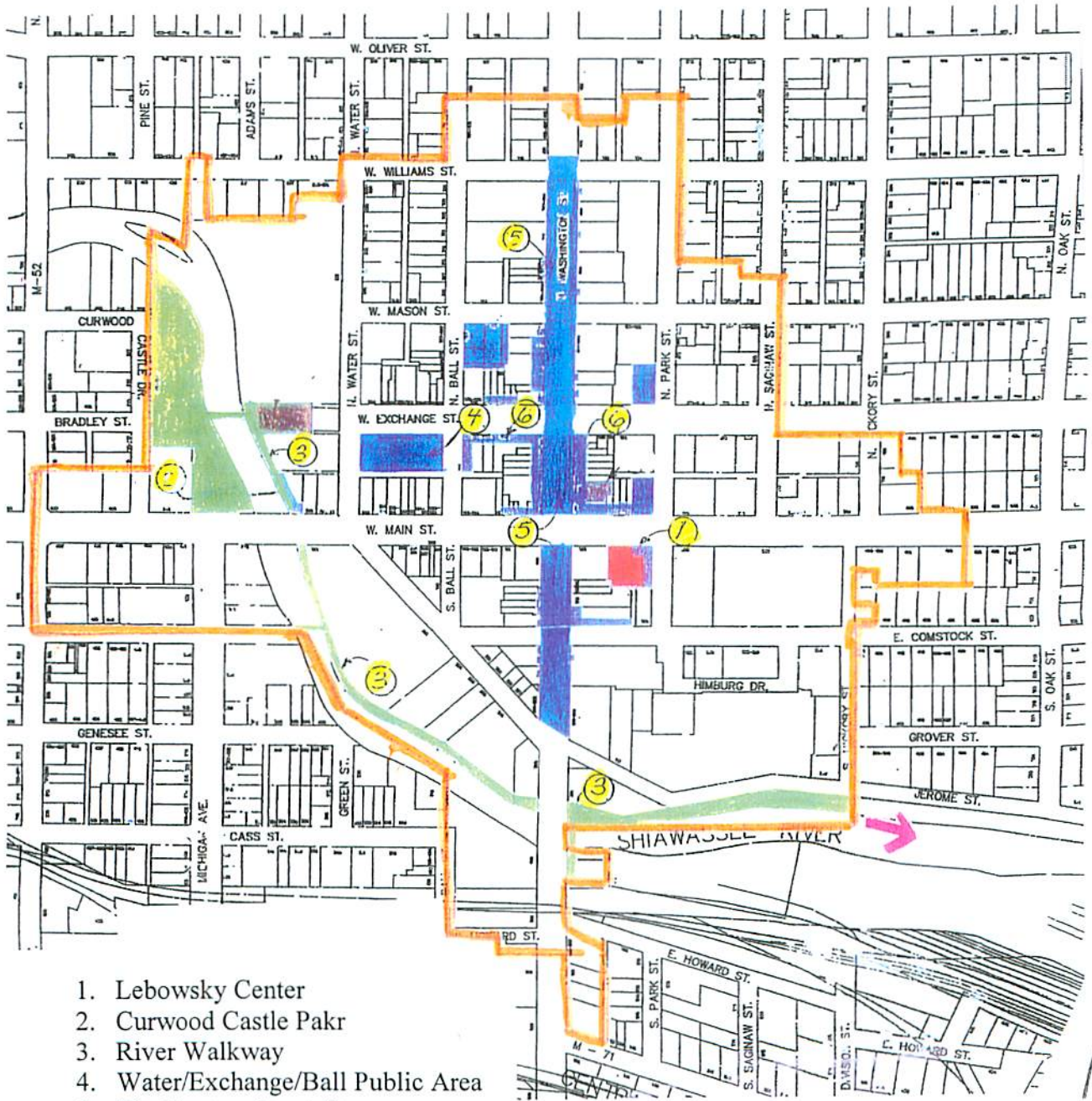


CAPITAL PROJECTS: 494				
SERVICE DESCRIPTION		OPERATIONAL PLAN 2009-2010		
Account for the construction of capital assets funded by bonds, grants, and private donations that may lapse fiscal years.		* Construct Public and Private Improvements as outlined in the Capital Outlay Section		
		CAPITAL OUTLAY		
		2009-2010	2010-2011	2011-2012
		Infrastructure	758,600	
		Facades	1,290,000	
Total		2,048,600	0	0
STAFFING SUMMARY				
CURRENT 2008-2009		ADOPTED 2009-2010		
General City Staffing				
BUDGET SUMMARY				
ACTUAL 2007-2008	ADOPTED 2008-2009	AMENDED 2008-2009	ADOPTED 2009-2010	
Personnel				
Supplies				
Other				
COL	0	2,960,000	0	2,048,600
Total	0	2,960,000	0	2,048,600



# VIBRANT SMALL CITIES INITIATIVES PROJECT MAP

*Projects within DDA District Area*



1. Lebowsky Center
2. Curwood Castle Park
3. River Walkway
4. Water/Exchange/Ball Public Area
5. Washington Street Streetscape
6. Façade Preservation